

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,732

Budget boost
for Dutch
coalition, Page 2

Austria	Sal. 16	Indonesia	Rs 2500	Portugal	Ecu 80
Belgium	Fls 1,050	Ireland	£1,100	S. Africa	Rs 5,00
Denmark	Dkr 42	Japan	¥15,500	Singapore	SS 4,10
Canada	C\$1,00	Jonan	Rs 500	Spain	Pts 110
Greece	Dr 1,235	Kuwait	1,000	Sri Lanka	Rs 1,00
Spain	Dr 7,235	Luxembourg	Dr 4,42	Sweden	Dr 1,50
Switzerland	Fr 1,100	Malta	Rs 4,25	Turkey	TL 20
United Kingdom	£1,100	Morocco	Dr 200	U.S.A.	Dr 1,210
France	Fr 5,000	Norway	Ns 300	U.S.A.	Dr 1,210
Germany	DM 2,25	Monaco	Dr 6,00	U.S.A.	Dr 1,210
Denmark	Dr 1,235	Malta	Rs 1,250	U.S.A.	Dr 1,210
Hong Kong	Dr 1,235	Morocco	Dr 2,00	U.S.A.	Dr 1,210
India	Rs 1,235	Norway	Ns 2,00	U.S.A.	Dr 1,210
Italy	Dr 1,235	Philippines	Ps. 20	U.S.A.	Dr 1,210

World news

Business summary

Mexico City rocked by quake

The Mexican Government has declared Mexico City a disaster area after a big earthquake killed at least 120 people and shattered scores of buildings.

Hundreds of residents in the capital—with an 8m population—were trapped in rubble from collapsed houses, schools and apartment blocks. Mexican television announced in Guatemala, said.

Domestic communications were cut by the earthquake, which measured 7.0 on the Richter scale—the world's strongest since one that killed at least 177 people in Chile in March.

'Asian' law to go

South Africa's President, Mr P. W. Botha, plans to repeal a law barring Asians from living in the African's heartland, the Orange Free State province.

Nato choice

West German General Wolfgang Aitzenberg has been elected chairman of Nato's military committee.

Portugal protests

Portugal has sent a strong protest note to the Australian Government over reported plans for joint exploration by Australia and Indonesia of oil deposits in the Timor Sea.

Bus crash kills six

Six people were killed and 14 injured in the town of Oleszyn, northern Poland, when a bus was crushed between two trains.

Moscow apology

The Soviet Union has apologised for one of its bombers violating Swedish airspace last June after initially denying the incident took place.

Policeman flees

A 34-year-old uniformed East German policeman escaped to West Berlin in his patrol boat across the Havel Lake, which marks the border with the communist section of the city.

Brandt honoured

Former West German Chancellor Herr Willy Brandt has won the 1985 Einstein Peace Prize.

Bangladesh payout

The Bangladesh Government is to award 1.5m taka (\$15,517) to the families of 61 former bank workers who starved to death after they were dismissed in 1981 for striking.

Crime 'queen'

The alleged queen of Thailand's underground financial world, 'Madam' Chamay Thipya, has appeared in a Bangkok court on charges of swindling \$18m from 16,231 investors.

MPs in court

Two opposition party members of Korea's National Assembly have appeared in a Seoul court after an anti-government demonstration on Korea University's campus. Page 3

60 cultists die

Sixty people belonging to a religious cult in Manila died after their leader forced them to eat porridge laced with insecticide.

Tehran bomb

A two-year-old girl was killed and 36 people injured by a bomb at a bus station in the Iranian capital of Tehran.

Gulf attack

Iraq said its aircraft attacked Iran's Kharg Island oil terminal, destroying an oil loading dock. Iran said a tanker was ablaze and two seamen were killed.

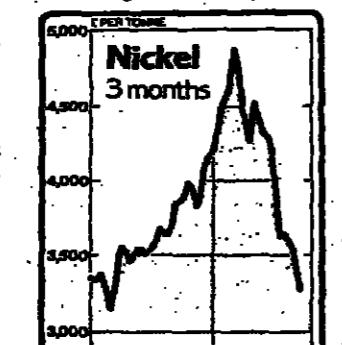
Test victory

Sri Lanka won their first Test cricket series 1-0 when they drew the last of three matches against India at Kandy.

U.S. plan for steel outlined to EEC

STERL: U.S. outlined to EEC officials the nature of a new trade restraint agreement it wants to place by the end of October. Page 22

WALL STREET: The Dow Jones industrial average closed up 6.33 at 1,306.78. Page 44



NICKEL prices fell sharply on the London Metal Exchange after reports that some nickel-producing companies had stopped buying on the market. Three-month metal fell £16 from Wednesday's unofficial close of £3,400 before rallying to an unofficial close of £3,282.50 a tonne, the lowest level for 18 months. Page 36

LONDON equities recorded widespread gains, while gilt-edged mostly unchanged. The FT Ordinary share index added 7.6 to 1,071.5. Page 44

TOKYO shares were higher, with property and construction issues especially sought. The Nikkei-Dow market average gained 35.33 to 12,584.50. Page 44

DOLLAR fell in London to DM 2,9010 (DM 2,8240), SWF 2,383 (SwF 2,388), FF 4,145 (FF 4,165) and YM2,210 (YM2,21). On Bank of England figures, the dollar's exchange rate index was up at 141.1 from 140.3. Page 37

STERLING rose 45 points in London to close at £1.3405. It also rose 35p to 8.8757 (DM 8.775), SWF 3,195 (SwF 3,19), FF 4,145 (FF 4,137.5) and YM2,215 (YM2,21.5). The pound's exchange rate index was unchanged at 81.1. Page 37

GOLD: In New York the December Comex settlement was \$324.60, rose \$1.75 on the London bullion market to close at \$316.75. It also rose in Zurich to \$316.75 (\$318.65). Page 36

BANQUE DE FRANCE has lowered its money-market intervention rate by a quarter of a percentage point to 9% per cent in what is seen as a signal to French commercial banks to lower base lending rates. Page 23

CREDIT Commercial de France, the state-owned bank, lifted net profits 35 per cent to FF 103m (£11.6m) in the first half of 1985. Page 24

INSTITUTO Nacional de Industria, Spain's public sector holding company, has sold the travel agency Vias Marsans to Trasmed, a Spanish travel company for Pta 90m (£5.3m). Page 25

PIEROTH, biggest West German wine merchant, saw a cut in sales between DM 50m (£17.3m) and DM 60m this year as a result of its involvement in the scandal over Austrian wines doctored with the chemical diethylene glycol. Page 23

MONIER, Australian building products group, announced a 2% rise in net profits to A\$31.4m (£U.S.\$21.1m) for the year to June and a one-for-10 scrip issue. Page 23

AHOLD, Dutch food retailer, lifted earnings 17 per cent to Fl 82.1m (£18.1m) in the first seven months of 1985. Page 24

SEL, the West German arm of ITT, is to start manufacturing video recorders in Rome in December. Page 23

SONY, Japanese electronics group, lifted overall consolidated sales 12.6 per cent in the third quarter to Y349.4bn (\$14bn). Page 25

JOHN FAIRWAX, Australian media group, lifted net earnings 40 per cent to A\$43.04m (£U.S.\$29.47m) in its year to June 30. Page 25

Market Monitors

Men and Matters

Money Markets

Property

Raw materials

Stock markets

Technology

Unit trusts

Weather

World Bank hopes higher lending will win capital boost

BY STEWART FLEMING IN WASHINGTON

THE WORLD BANK, the Washington-based development agency, is expecting to increase its lending to developing countries by up to \$2bn to \$13.5bn in its current financial year, a boost which it hopes will help to clear the way for approval of a major increase in its capital resources.

But the agency's annual report concedes that the bank and the International Monetary Fund (IMF) need to make greater efforts to work more effectively together in helping to improve the economic performance of developing countries. Coming an internal investigation of bank-IMF collaboration, the annual report says that its officials need to "have a clearer understanding" of the conditions the IMF attaches to its loans and need to improve the speed with which they respond to IMF requests for information.

The report makes it clear that the World Bank is not anticipating a firm decision on a capital increase at next month's annual meeting in Seoul.

According to Mr Joseph Wood, vice-president for financial policy, planning and budgeting, the World Bank believes that it should be positioned to lend at the upper end of a range of between \$1.2bn and \$1.5bn. The shortfall helped to reinforce doubts among the industrial countries which supply the bulk of the bank's capital, about how urgently a capital increase is needed.

Those doubts still remain in spite of growing concern about the outlook for developing countries' economies and calls from officials such as Mr Paul Volcker, chairman of the U.S. Federal Reserve Board, for the World Bank to begin playing a bigger role in helping to resolve the problems of heavily indebted nations.

Commenting on the economic performance of the developing world, the bank's annual report paints a fair from encouraging picture. It described 1984 as a mixed year, with partial global recovery as

a result of the one-sided economic stimulus from the U.S. economy "whose ability to continue alone has been gradually eroded".

It says that in spite of the achievements made in the rescheduling of \$10bn of developing country debt in 20 countries, including the multi-year rescheduling agreement with Mexico, "dificulties in negotiating agreements with some debtors have increased. Opponents to the maintenance of restrictive policies, the burden of which falls heavily on the politically active urban population, has hardened in some countries."

Commenting specifically on Latin America, the most heavily indebted region with total external borrowings estimated at \$360bn, it says that in spite of real growth of 2.8 per cent in gross domestic product (GDP) "it is likely that per capita consumption continued to decline".

In its own operations, the bank says that it has been putting increased emphasis on loans linked to

Continued on Page 22

British employers given stark warning on wages

BY JOHN LLOYD, INDUSTRIAL EDITOR, IN LONDON

THE CONFEDERATION OF British Industry has delivered the starker of warnings to its member-companies: push pay settlements down to around 4 per cent in the coming pay round or face "unemployment rising, bankruptcies taking off again, inflation back up and profits slumping."

The grim forecast from the UK employers' organisation is made in its presentation to pay to members on behalf of the CBI.

It says: "1985 marked the end of an era, with the disappearance of incomes policies and the corporatist approach. If we are not very careful, 1986 could mark another watershed – this time with the future of the free market approach very much at risk. Where would we go?"

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Canberra reform shifts tax burden to business

By Lachlan Drummond in Sydney

THE AUSTRALIAN Government yesterday introduced a tax reform package that will give back up to A\$4.5m (£U.S.\$3.6m) to wage-earning taxpayers and recoup up to A\$1.5m in its first full year, mostly from increased taxes on business.

The key feature is a two-stage reduction in the marginal tax rate whereby the current 50 per cent top rate will fall to 55 per cent, then in 1987-88 to match the corporate tax rate, which will be increased from the current 45 per cent level.

Along with an increased tax rate, business will be further hit by the end of the tax-deductible lunch with entertainment expenses ceasing to be deductible as of mid-night last night.

A capital gains tax, charged on inflation-adjusted profits at the marginal tax rate, is also to be introduced. A range of non-wage job perk will be taxed, including company cars and low-cost items.

The thrust of the package is to remove the incentive to avoid income tax by bringing previously untaxed employee benefits into the tax net and to remove any advantage from converting income to previously non-taxed capital gains.

The tax reform package, which on the Treasurer's figures involves a substantial benefit to the taxpayer who has tax withheld from his or her salary, has been accompanied by a reinforced message of government financial stringency.

OVERSEAS NEWS

Nigerians reluctant to take IMF's bitter remedy

"Down with IMF loan" ... "Students say no resist IMF pressure" ... "Nigeria's sovereignty at risk" ... THE HIGHLIGHTS IN Nigeria's headlines since Maj.-Gen. Ibrahim Babangida took power in an August 27 coup and pledged to break 24 years of deadlock in negotiations with the International Monetary Fund (IMF) leave little doubt as to where most Nigerians stand on this vexed issue.

From Lago's teeming markets to its pliant economic service arm of the IMF, Nigeria's demands for a large devaluation of the naira, the abolition of domestic petroleum subsidies, and the liberalisation of trade, rouses high passions. Viewed by some as a neo-imperialist monster, and by many more as an unsympathetic schoolmaster, most people clearly oppose the Fund and its prescription for economic recovery.

The Babangida Government has sent strong signals from the beginning, however, that it favours the conclusion of a Fund programme which would open the door to several billion dollars in new aid and commercial funds and guarantee relief from debt service payments. These now consume a crippling 42 per cent of export earnings. Dependent on crude oil for

85 per cent of export earnings, the economy has been hard hit by falling oil prices and production since the early 1980s and by the bunching of repayments due on loans contracted five or six years earlier.

Capital projects have been

halted, imports have been slashed, and major redundancies have resulted as import-dependent industries have shut down.

Government officials concede that the new regime faces a major public relations battle to overcome 20 months of anti-Fund rhetoric from the regime of ousted head of state Maj.-Gen. Muhammadu Buhari, and that of civilian President Shehu Sharzari before him. It will not be helped by the strongly negative image of the Fund on a continent where it can point to few clear-cut successes for its adjustment policies. The debate could have serious implications for the new regime's stability, but so far the Government's publicity campaign on the issue appears to have barely got off the ground.

The campaign was launched with the new President's maiden speech in the nation on the day of the coup. The speech pledged a new initiative on blocked negotiations with the Fund, and its wording reflected careful drafting by officials conversant with the

Lagos faces a tough battle to win support for the reopening of talks with the Fund. Patti Waldmeir reports

policies and language of the symbol of independence from international financial institutions. "Austerity without structural adjustment is not the solution to our economic predicament," Gen. Babangida said.

Many opponents of a Fund programme base their resistance on one of the following four platforms, they argue:

• Devaluation of the naira (a key Fund condition), which currently trades at around 4 of its official value on the black market, coupled with cuts in domestic petroleum subsidies, would lead to a sharp rise in food prices.

The pro-IMF lobby argues that

independence, perhaps through building up a pipeline of essential goods to release on to the market at the time of devaluation, would dampen the inflationary impact. But bankers and some Government officials doubt financing and logistics for such an operation could be organised for a nation of perhaps 100m people.

The political risk of a sharp and unexpected rise in basic goods prices is clearly preoccupying the Government. But the

new President is believed to be resigned to the need to devalue.

• Powerful vested interests would be undermined by a devaluation, which would wipe out gains available to business which import goods at the artificially depressed official rate of the naira, and sell them on the black market at a huge mark-up. It is a constituency with considerable political clout.

• The Government has limited resources of competent and honest policymakers to ensure that new funds attracted by the IMF stamp of approval would be used wisely.

Central bank estimates put expected new funds at between \$1bn and \$1.5bn in structural adjustment loans from the World Bank over three years. \$2.4bn in IMF lending over the period, and as much as \$1bn in new commercial bank lending per year.

They expect between \$250m and \$300m in new credits from Western export agencies, which would be expected to resume medium-term cover for Nigeria once an IMF agreement had cleared the way for resuming some \$200m in arrears to private creditors. Rescheduling of \$12bn in medium- and long-term debt would free further resources from debt servicing.

• In view of the above, they argue the "middle-through" policy of Gen. Buhari, which led to massive redundancies and a severe slow-down in economic activity, was nevertheless the wisest policy. Its central plank was a determination to live within Nigeria's foreign exchange needs.

Gen. Babangida

can claim major

success in restoring financial discipline to Government accounts which had gone haywire, but the policy was based on two essentially shaky suppositions, according to bankers. They were that Nigeria could sell enough oil through barter to keep the budget of medium-term financing and that creditors owed several billion dollars in trade arrears would consent to what amounts to a borderline default by Lagos in issuing promised notes to cover these debts (only \$1.1bn-worth have been issued so far).

By the time of the takeover, some \$2bn in counter-trade deals agreed by the old regime were in serious trouble and the slow issuance of notes to creditors coupled with fears that many claims might never be honoured, was seriously damaging Nigeria's reputation as a reliable trading partner.

Government officials are confident that the current campaign of "re-education" will eventually persuade Nigerians that

'Significant' oil find in Nigeria

By Richard Johns

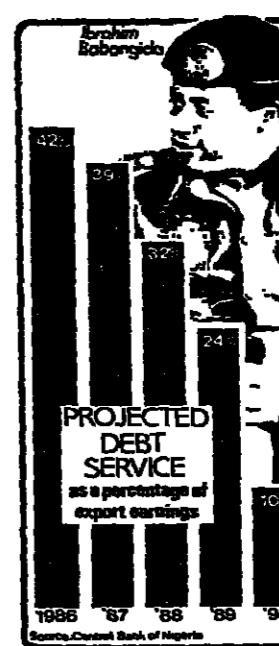
PAN OCEAN Oil Company has announced an oil discovery 100 miles east of Lagos which, it believes, "could be one of the most significant in Nigeria during the last five years."

The Geneva-registered private company, the operator in a joint venture with the Nigerian National Petroleum Corporation, said yesterday that the second well drilled into the Asabora structure had yielded a total of about 7,200 barrels a day from three zones.

The flow from the first had been 3,800 b/d of 31 degree API gravity crude, 1,800 b/d of 24 degrees from the second and 1,900 b/d of 53 degrees from the third.

Dr Vittorio Falvi, chairman and chief executive who is also believed to be sole owner of the company, is meeting Dr Tom David-West, Nigerian Minister of Oil and Energy, next week to discuss further investment.

The company refused all further comment about the development. Pan Ocean has a 40 per cent stake in a concession in Bendei state in Nigeria. Currently Pan Ocean is selling 150,000 b/d of Nigerian crude to Shell

**Botha bid to defuse Mozambique row**

BY ANTHONY ROBINSON IN JOHANNESBURG

MR PIK BOTHA, the South African Foreign Minister, flew to Maputo today on the Mozambique border yesterday to try to defuse the row over Pretoria's continuing support for Mozambican national resistance (MNR) rebels.

The border meeting took place as President Samora Machel of Mozambique met President Reagan and top U.S. officials in Washington.

Mr Botha presented the Mozambican delegation headed by Mr Oscar Monteiro, Minister of Internal Affairs, and Mr Sergio Vieira, Minister of Security, with the findings of a South African inquiry which confirmed Mozambican allegations of continuing contacts between Pretoria and the MNR.

At the same time, however, he laid counter charges about the presence, forbidden under the Nkomati accord between the two countries, of African National Congress (ANC) rebels in Mozambique. He also gave details about ANC members allegedly arrested after leaving Mozambique territory.

Under the March 1984 accord South Africa undertook to stop supporting the MNR and Mozambique agreed to expel ANC cadres and not allow the organisation to operate against South Africa from Mozambican territory.

Yesterday's meeting was the sequel to talks last weekend in Maputo when President Machel presented Mr Botha with evidence of continuing South African contacts and support

Americans demand release of Boesak

By Our Johannesburg Correspondent

EIGHT PROMINENT Americans, including Mr Cyrus Vance, a former U.S. Secretary of State and the president of Harvard and Yale Universities, yesterday called on the South African Government to release Dr Allan Boesak.

According to the diary, Mr Louis Nel, the former Deputy Minister of Foreign Affairs, recently transferred to a new position of Deputy Minister of Information, made three clandestine visits to the base.

This was confirmed by Mr Botha, who also confirmed that the South African defence force had set up radio communications with the MNR and had provided assistance to build an airstrip.

The air force had also made supply drops of "mostly humanitarian aid".

Mr Botha added that the movement of MNR personnel was connected with diplomatic efforts by Pretoria to re-establish peace talks between the Frelimo Government and the MNR which collapsed last October.

On the face of it the Nkomati accord was violated, but it is important that President Machel did not allege that the South African Government contravened it," Mr Botha said.

General Magnus Malan, the Minister of Defence, added that the Frelimo Government had been aware of South African contacts with the MNR but that their attitude had been "don't both us with hitechicalities, just get the MNR to come to us for peace talks."

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DUSSELDORF Ian Ferguson, Schlossparkstrasse 3, 4000 Dusseldorf 13. Tel: (021) 719011. Telex 17211-4082.

Two Koreans killed in tanker raid

TEHRAN - Two Korean sailors were killed when Iraqi planes set fire to their oil tanker in the northern Gulf yesterday, the Iranian newsagency IRNA reported.

"The sailors were killed in a fire that resulted from the attack," the agency said.

Iran identified the vessel as the "San Sung" and said it was hit west of Iran's main Kharg Island oil export terminal.

Other crew members were rescued, the agency said in a report from the Gulf port of Bushire, south-east of Kharg.

Seoul MPs appear in court

BY STEVEN B. BUTLER IN SEOUL

TWO opposition party members of the Korean National Assembly have been charged in Seoul following an anti-government demonstration on the campus of Korea University last week.

The official indictment is expected to increase tensions which have been growing over the affair.

Clashes between the ruling and opposition parties over the incident are threatening to disrupt today's opening of the regular session of the National Assembly.

The two members, Mr Park

Chang-Jong and Mr Chough Soon-Hyung, attempted to enter the campus of Korea University last week when students had gathered for a large political "debate" that later turned into an anti-government demonstration.

Police prevented the two men from entering the campus. They then chased anti-government supporters in a small group outside the university gates. Mr Park is also accused of passing a "message" to the students that police say incited them to violence.

The two men have said they were merely exercising their obligation as legislators to investigate students' views and activities. They have called for investigation of the Home Minister for what they say was illegal action on the part of the police.

The men ignored two summonses to appear before the prosecutor.

The ruling party is using the affair to discredit the opposition by attempting to link the opposition and radical students.

Egypt to cut back foreign borrowing

BY TONY WALKER IN CAIRO

PRESIDENT Hosni Mubarak of Egypt has instructed government authorities to stop foreign borrowing except for what he described as "productive projects which are able to compensate for themselves."

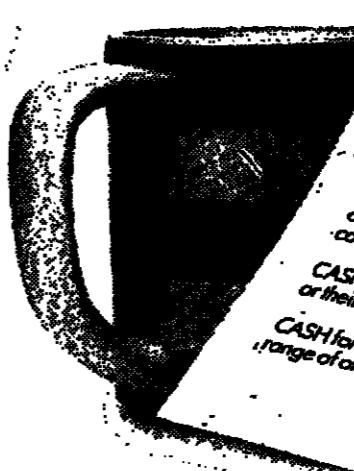
Egypt's president, in a nationally televised address on Wednesday before leaving for Europe and the US, spoke of the budgetary constraints under which his Government is operating and called for restraint in borrowing.

Arrears on its military debts to the U.S. are in the order of \$350m. Egypt is also believed to be in arrears on military debt payments to the French.

WHICH PERK?

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CASH for 160 employees when they or their families need glasses or contact lenses.

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For the last 11 years Nissan have imported more cars to Britain than anyone else.

Today, every Nissan sold in this country has to make a 30-day crossing from Japan.

The cars are built in the most advanced factories in the world, ahead of anything in Dagenham or Paris.

But although they employ the latest computer, laser and robot technology, no-one has ever been made redundant. And Nissan workers earn more than British car workers.

Their way of working may seem a little unusual to the British. Management and workers get together every day to see how they can make things better.

And the General Manager of the factory wears the same work clothes as everyone else.

That is one reason why there has never been a strike. Another is an agreement with the Union designed to make disputes unnecessary. All this may help to

explain why the cars will be so good that every one has a 100,000 mile, three-year warranty.

At the moment a large proportion of Nissan's production in Japan is exported, which is, of course, not very good for the British economy.

NISSAN
They don't half work.



Within the next 11 years Nissan aim to export more cars from Britain than anyone else.

From summer, 1986, Nissans will be made in Britain, saving the 30-day crossing from Japan. The cars will be built in one of the most advanced factories in the world, ahead of anything in Dagenham, Paris or Tokyo.

But although they will employ the latest computer, laser and robot technology, no-one need be made redundant. And Nissan workers should earn more than other British car workers.

Their way of working will be a little unusual for the British. Management and workers will get together every day to see how they can make things better.

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In the 1990s a large proportion of Nissan's production in England should be exported, which is, of course, very good for the British economy.

NISSAN
They don't half work.

WORLD TRADE NEWS

Britain defends 'ban' on export of oil to Israel

BY RAYMOND HUGHES IN LUXEMBOURG

THIS UK yesterday defended in the European Court in Luxembourg its North Sea oil exporting policy, which effectively bans sales to Israel.

Mr John Laws, a Government lawyer, denied that the policy, introduced in 1978 by Mr Tony Benn, then the Energy Secretary, and maintained by succeeding governments, was invalid under Common Market law.

It breached neither the EEC's common rules for exports nor the free trade agreement between the EEC and Israel, claimed Mr Laws.

He said that the policy which permitted North Sea crude to be exported only to EEC states, the International Energy Agency, and other countries with which in 1978 there was an "existing pattern of trade", had been a response to the potentially serious situation created by the Iranian crisis.

There had been a risk of severe disruption to oil supplies and the UK had acted in the interests of its Community partners to protect existing patterns.

The policy had since been maintained because, although there was currently no oil shortage, the opening up of additional patterns of trade could have adverse effects in the event of a future shortage.

Mr Laws observed that none of the UK's Community partners had objected to the policy, which he suggested, was wholly compatible with the UK's EEC obligations.

The European court has been asked by the English High Court for a preliminary ruling on the applicability of EEC law to the policy in the context of a dispute in England between oil companies. Its decision is not expected until next year.

In 1981, Sun International, a Bermudan company, and Sun Oil Trading, of the U.S., contracted to sell North Sea crude to a Swiss oil trader, Bulk Oil.

The contract included the stipulation, "destination free, but always in line with exporting country's government policy."

Shipment at the Sullom Voe terminal operated by British Petroleum was stopped when it was learned that Bulk intended the oil for Israel, which, it was claimed,

Japanese take EEC dumping row to court

By Our Brussels Staff

Four Japanese electronic typewriter manufacturers have taken their struggle against the imposition of anti-dumping duties on their products by the EEC to the European Court of Justice.

Brother, Canon, Silver Seiko and Tokyo Electric want the duties—35 per cent.

Canon and Silver Seiko are the others. Brother is claiming damages and the other companies want an interim injunction lifting the duties until a final judgement is made.

The Court will rule on the demand for an interim injunction next month.

Although the eventual judgement is likely to be based on technical grounds related to the way the European Commission established and assessed dumping margins, the action of the companies collides with a developing anti-Japan political tendency in the EEC.

A school of thought arguing that any weapons of war should be used to combat the Japanese trade surplus and enforce quicker liberalisation of the Japanese domestic market is gaining ground, officials noted.

This has found expression in the EEC Council of Minister's decision in June to impose definitive anti-dumping duties on Japanese excavators when attention was formally drawn to the state of commercial relations.

Since then, the Commission has announced an anti-dumping investigation into photocopiers from Japan and is considering mounting an investigation into calculator sales.

Ent at the Commission there is some caution about going too far down this road. Trying to hurt Japanese exports is seen as inconsistent with the need to forge the negotiating alliances necessary to make a success of a new round of international trade liberalisation talks.

The way the Community establishes a balance between these two tendencies will be clearer over the next four months. The commissioners are visiting Tokyo over October and November, while Mr Jacques Delors, the Commission President, goes to Japan for talks in January.

India sees focus on services as a diversion



John Elliott in New Delhi analyses India's attitude to the new round in this final article in the Gatt series.

"We HAVE no objections to a new round, but the question is what to put in it," says Mr Vishwanath Pratap Singh, India's Finance and Commerce Minister, spelling out his country's opposition to the plans of the U.S. and other developed countries for a new round of multilateral trade negotiations to include services.

"Basically we want to give a political push to pending matters. How can there be a new round if there is no credibility or commitment to the round? There is a need for consistency, a spirit of give and take."

These remarks from one of India's top politicians who not only combines the finance and commerce portfolios but is also a close confidante of Mr Rajiv Gandhi, the prime minister, sum up the country's stance.

The round will be split out in Geneva on September 30 when the U.S. and other developed countries try to push their cause at a special officials' meeting of the General Agreement on Tariffs and Trade (Gatt).

India believes strongly in multilateralism but will make it clear that it is totally opposed to services being included in a new Gatt round.

Basically, it would prefer to have no international agreement at all on services. There are two reasons for this. First it believes that its own services industries, such as electronics and computer software, are not

sufficiently developed to withstand open competition.

Second, its financial institutions, including banks and insurance companies, have developmental roles, such as running unprofitable banks in rural areas. Foreign banks would not be prepared to take on such work.

India, however, would go along with the proposed free trade exercise, providing that it involved not only separate negotiations but also a totally separate secretariat and agreement.

It is insisting on the because whatever is agreed, it seems that India would not allow free international trade in services, especially in many of its service areas.

It wants, therefore, to isolate any services agreement from Gatt's agreements on goods in order to protect its traditional industries from being victimised.

"A Gatt agreement on services would, for example, infer that a foreign bank could come and buy your banks. But if all your banks are Government owned as ours are, and are not up for sale, then there will be counter-pressure against you on goods, say in textiles. So, it is not only that people might try to muscle in on services but that they would feel they have a right to take reprisals in the goods areas," says Mr Singh.

India's views are firmly based. It is a pioneer developer in geometry, a leader of the third world, and experience has

taught it to be distrustful of leading developed countries, especially the U.S.

Government officials do not believe U.S. arguments that its domestic protectionist pressures would be reduced by a new Gatt round, embedded as they are in the Indian economy.

The officials argue instead that the U.S. wants to erode the preferential status of developing countries, reduce multilateralism, and divert attention from current Gatt issues.

With an economy that ranges from wooden-wheeled bullock carts to the latest electronics and nuclear technology, and with half of its 730m population below the poverty line, India does not believe it is in its interest to maintain many of its own protectionist policies while deplored unilateral protectionism introduced by developed countries.

India's economy is being liberalised relatively quickly by Mr Rajiv Gandhi's Government, but this progress has sparked some opposition. There is now a political debate about how fast India ought to open up its economy to foreign trade, technology and investment.

Taking Gatt into the services arena, the officials argue, deflects attention from those issues which interest countries such as India.

India also fears the U.S. wants to steer it into an unknown, potentially dangerous area. "To begin with it was just an invitation in the dark room—we were asked to walk in first and then the lights would be turned on later," says Mr Singh.

"Now there's a list of services ranging from banking and insurance to funeral services and hairdressing. Well, if its only banking, that's fine but services like banking are part of our social policy, as well as being financial institutions.

"We do recognise that developed countries have a need for services arrangements because that is the way their economies have developed. But we have real problems and could not cope with it—though we would join in separate services talks outside Gatt.

"We do recognise that developed countries are adept at concentrating Gatt on matters that help their economy—such as removing duties on high technology items—at the expense of doing work on areas that would help developing countries.

Taking Gatt into the services arena, the officials argue, deflects attention from those issues which interest countries such as India.

The previous articles in this series appeared on July 2, 9, 16, 23, August 3, 10, 17, 24, September 3 and 10.

Aero-engine group seeks 65% of medium-haul orders

By DAVID MARSH IN PARIS

THE five-nation aircraft engine grouping, International Aero Engines (IAE), led by Pratt & Whitney of the U.S. and Rolls-Royce of Britain, hopes to win 65 per cent of the medium-thrust market to equip short and medium-haul airliners up to the end of the decade.

Mr Michael Keen, executive vice president of the consortium, which was set up formally at the end of 1984 to produce the V2500 engine, said orders up to now for the engine totalled \$1.3bn.

A total of 250 engines including replacements has been sold up to now to equip the new narrow body A320 Airbus airliner due to go into service in 1988-89.

The IAE consortium—which also includes Japan Aero

Engines, Motoren und Turbinen-Union of West Germany and Fiat Aviazione of Italy—is competing with the French-Snecma/General Electric grouping to sell engines for short and medium-haul airliners from the end of the decade.

IAE believes total expected sales between 1989 and 2004 of 120-180-seat airliners make available an overall market of 10,000 engines in the 18,000 to 30,000 lb class.

The engine which is due to be produced in its first prototype form in November, has cost about \$1bn to \$1.5bn to develop.

Claimed to be considerably more fuel efficient than rival engines—the V2500 is seen by the IAE consortium as helping Airbus Industrie's chances of breaking on to the U.S. market.

Bechtel cuts China staff as project delayed

By David Dodwell in Hong Kong

BECHTEL, the U.S. engineering group, has had to trim its staff following indefinite postponement of contracts in mining and rail construction.

It marks a setback for the U.S. group, which in August last year set up a joint venture company, China America International Engineering, in collaboration with China's Ministry of Coal Industries, to provide engineering consultancy services in China.

The coal mine, in Zhumgeer in Mongolia, was expected to produce 35m tons of coal a year.

Bechtel had completed a feasibility study on the mine, and had been preparing plans for a railway to link Zhumgeer with China's Pacific coast.

UK-France flights likely to increase

By MICHAEL DONNE, AEROSPACE CORRESPONDENT

A BIG increase in the number of air services between Britain and Air UK from Stansted.

Under the new agreement, the British airlines can collectively offer up to 55 per cent of the total number of seats on offer. If Air France wants more, the overall total of seats will be raised to meet that desire, but with the UK airlines collectively still offering 55 per cent.

From next summer, Air France will be able to raise the number of daily flights it makes between London and Paris from eight to nine.

British Airways will introduce bigger aircraft, to raise the number of seats it offers, without necessarily increasing the number of flights. British Caledonian will increase its daily flights from six to seven from Gatwick.

AMERICAN NEWS

No decision yet on radio deal, says Weinberger

By REGINALD DALE, U.S. EDITOR IN WASHINGTON

THE U.S. will choose between two rival British and French battlefield communications systems on grounds of cost and effectiveness, not political considerations, Mr Caspar Weinberger, the Defence Secretary, said yesterday.

Mr Weinberger told a news conference that no final decision had been taken on the award of the \$4.3bn (£2.2bn) contract for the U.S. Army's, the biggest-ever to go to a foreign bidder.

The two bids were still being evaluated in an independent cost study, as required by normal contract procedures, he said.

Mr Weinberger acknowledged that Mrs Margaret Thatcher, the British Prime Minister, had made a strong personal pitch

Bolivia declares state of siege

By Hugh O'Shaughnessy

PRESIDENT VICTOR PAZ ESTENSO of Bolivia yesterday declared a state of siege and ordered the arrest of thousands of trade unionists as troops and armoured vehicles appeared on the streets of La Paz.

The move, which had been expected for more than a week, is an attempt to break the general strike called by the COB trade union confederation at the beginning of the month.

The COB has been protesting against the austerity measures decreed by the newly installed Paz government at the end of last month in an effort to control the country's hyperinflation.

The government froze public sector wage till the end of the year, decreed a free exchange rate, quadrupled the official price of bread and increased domestic gas sevenfold and twice fold respectively.

Mr Fernando Bartolomey, the interior minister, announced that a six-hour curfew would be in force this morning. Under a state of siege the government is empowered to banish opponents, and call up army reserves.

The government has nevertheless pledged it will bring detainees before the courts within 48 hours.

Among the trade unionists arrested is Sr Jean Lechin, president of the COB.

Commenting on the tax reform proposal, Mr O'Neill said: "I do not think it (tax reform) has any chance of getting through Congress this year."

The comments, from House Speaker Thomas (Tip) O'Neill and Senate majority leader George Dole, come as Republicans in the Senate and Democrats in the House are drafting trade reform legislation which is being given a higher priority than the President's tax proposal.

Underlining the strong protectionist pressures building up on Capitol Hill the House Ways

Cocaine has undermined an American sport, Paul Taylor reports Baseball heroes fall from grace

AS AMERICAN popular heroes go, baseball players rank up there with astronauts, pop singers and, arguably, tax dodgers.

Their names, like that of Pete Rose, of Cincinnati major league players who last week smashed a 57-year-old record by becoming the biggest hitter of all time, are spoken with reverence in bars. Their faces adorn breakfast cereal packages and beam out on posters from every self-respecting male—and some female—junior high school student's bedroom wall.

But in the federal courthouse in Pittsburgh another story is being told—one which arguably leaves major baseball's image in disrepair and has already touched the reputations of scores of baseball stars.

On trial is a 39-year-old Philadelphia chef who once catered clubhouse meals for the Philadelphia Phillies. Mr Curtis Strong is charged with 16 counts of drug distribution between 1980 and 1984. His clients were some of baseball's best known players, men like Keith Hernandez of the New York Mets, Dale Berra of the Yankees and Dave Parker of the Cincinnati Reds, who have taken

to witness stand to tell of their cocaine use in return for the promise of immunity from prosecution.

Mr Strong is one of seven men indicted last May on charges that they sold cocaine to baseball players who last week smashed a 57-year-old record by becoming the biggest hitter of all time, are spoken with reverence in bars. Their faces adorn breakfast cereal packages and beam out on posters from every self-respecting male—and some female—junior high school student's bedroom wall.

In fact, some believe the Pittsburgh trial may just be the tip of the proverbial iceberg.

Mr Strong's street-smart 35-year-old attorney, Mr Donald O'Brien, has charged that witnesses were granted immunity to shift attention from the players' illegal use and distribution of cocaine. U.S. District Attorney Alan Johnson, Mr Strong's prosecutor, countered that the pledge of immunity was necessary in order to persuade players to testify at all.

In the process they implicate colleagues and paint a picture of a professional sport riddled with cocaine sniffers in the early 1980s.

In fact, some believe the Pittsburgh trial may just be the tip of the proverbial iceberg.

Estimates of the use of cocaine among players vary wildly. But one players' agent reportedly told a team owner

a year ago that he could field an all-star team in both major leagues with players who use the drug.

Mr Peter Ueberroth, baseball's commissioner, while declining to estimate how many players use narcotics, has said he considers drug use the number one problem facing the sport and has warned that it could lead to its corruption by gamblers and drug dealers.

Some experts, like Dr Donald O'Brien, have argued that without any measure to curb the overuse of drugs, a programme of mandatory random urine tests, already in use in the minor leagues and for baseball personnel, might help quantify the problem and lead to more effective rehabilitation and treatment.

But the union representing major league players, opposes the move and has effectively stalled it.

What is clear is in major league baseball, like Hollywood and Wall Street which have also been swept by periodic reports of widespread drug abuse, pay salaries sufficient to support a cocaine habit.

The Pittsburgh trial has al-

ready evoked strong emotions and some criticism from defence lawyers and others that players have been given preferential treatment in being granted immunity because of their status.

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Many in the game hope the Pittsburgh baseball cocaine scandal will just

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UK NEWS

New international federation of miners provokes union storm

BY IVO DAWNEY AND JOHN LLOYD

MR ARTHUR SCARGILL, president of the National Union of Mineworkers (NUM) will this weekend see the creation of a new international federation for mineworkers for which he has striven since taking national office in 1982.

Letters from Mr Scargill and M Augustin Durifson, general secretary of the miners' section of the Confédération Générale du Travail - the main, communised French union - have invited mining unions from all over the world to attend an "historic" conference in Paris, beginning tomorrow. It is aimed at founding the International Federation of Mine and Energy Workers (IFMEW).

The move is provoking a storm in international trade union circles. The British NUM is the only major Western union to affiliate to what will be a group numerically dominated by mining unions from communist countries, with some Third World unions also joining.

Officials of the International Confederation of Free Trade Unions (ICFTU), the Western countries' international union body, say that the Paris congress this weekend will allow the miners' section of the World Federation of Trade Unions (WFTU) - the ICFTU's rival in communist countries - to move from its



Arthur Scargill: called Paris conference

present Warsaw base to establish a foothold in Paris.

The IFMEW is likely to seek affiliation from the South African National Union of Mineworkers - prestigious prize for either side. However, officials of the Mineworkers International Federation - the ICF-

TU mineworkers' affiliate - believe that their links with the South African NUM will keep it in the western camp.

Nevertheless, there is clear disquiet that the new federation could become a permanent feature on the world's political landscape. According to ICFTU officials, Mr Scargill's visit to Moscow earlier this month was aimed at finalising details with Mr Mikhail Svetlov, the Soviet miners' union chairman. The WFTU's miners' international administrative committee will meet in Paris at the same time as the IFMEW, and is expected to join en masse.

In an effort to quash any attempt by the new organisation to establish its headquarters in Paris, Force Ouvrière (FO), the centrist union confederation, has written to President François Mitterrand calling for the move to be blocked.

M Andre Bergeron, the FO's secretary general, reminds the President that the WFTU was expelled in 1950 by government decree. He says: "The implementing by this sleight of hand of an office will dominate by the WFTU in Paris would indicate an abandonment of this decree, which we would regard as extremely regrettable and dangerous."

Company executives said that they were prepared to take a more favourable view of UK suppliers. Other helpful factors included the lower tax burden on offshore oil industry developers since 1983, an increase in overseas orders and, the EDC reports, "an element of US Government

investment in new equipment in oil refineries, chemical plants and the other major process industries in Britain is expected to surge by 17 per cent this year to £23m, the highest level since 1981 in real terms, according to the latest annual forecast from the Process Plant Economic Development Committee (EDC).

Despite statistical indications that this year's spending may represent a peak, the EDC is confident that the rising trend will continue next year. It also reports that UK process plant contractors are more optimistic than for many years. Only one of 23 companies responding to a recent EDC survey believed that the future trend of hardware orders was downwards.

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Mill for textile jobs blackspot

BY NICK BUNNICK

ROCHDALE, the Lancashire textile town where more than a sixth of the workforce is unemployed, is to be the centre of a £10m investment in a spinning and weaving mill which is likely to create 400 jobs.

Manchester-based Wills Fabrics, the privately owned company behind the venture, expects to employ between 200 and 250 people at the mill by next spring.

The figure is expected to reach 300 by mid-1986, with more jobs likely to come at other plants owned by the company in the region.

The investment will mean a major increase in the payroll of Wills Fabrics, which employs about 700 people at various sites in the northwest of England. The company has traditionally kept a low profile since being founded by its present chairman, Mr Arnold Wills, in the late 1940s. He believes that the Rochdale mill may be the first integrated spinning-to-weaving mill to be opened in Britain since 1945.

Rochdale has one of the highest unemployment rates in the northwest - 16.2 per cent of the workforce - according to the Manpower Services Commission's regional intelligence unit.

Last month, 10,679 people were registered unemployed in the town's travel-to-work area, a rate of 17.5 per cent, compared with a rate of 16.3 per cent in August 1984.

Mr Wills said yesterday that he hoped the new mill would compete strongly with imported textile products, but he declined to add details of the new investment. He said: "We feel that with new technology the

time is right to make a stable textile industry in this country."

Last week, the British Textile Confederation reported that sales of British textiles and clothing overseas had risen rapidly to record levels in the first half of this year, in spite of the rise in sterling which it predicted might damage the industry's prospects.

The failure rate among businesses in the service industry sectors - banking and finance, professional and scientific, and retail - was 0.5 per cent, which matched the overall national business failure rate.

At the other end of the scale, the electricity generation industry's capital spending appears set to decline for some time, having peaked at £1.07bn in 1983. The sector's total spending this year will fall 21 per cent to £765m and its spending on process plant will drop 25 per cent to £255m.

Capital spending is also depressed in the gas and steel industries. Total spending by the gas industry in 1984 of £205m was 5 per cent lower than anticipated, in real terms, and during the 1985-1986 period it is expected to be 25 per cent lower than forecast last year.

The EDC has also published a study of the manufacturing performance of the process plant industry, pointing out that even though a buyers' market prevails, clients could obtain better value for money projects by not demanding higher assurance of quality than required.

Delegates strongly supported a motion which called for the release from prison of Mr Nelson Mandela the African National Congress leader.

Both the South African Government and the business community.

He warned: "Britain is throwing away the best opportunity in recent years to take effective action, co-ordinated on an international scale."

Mr Alan Watson, a South African born delegate, in arguing that sanctions could be effective said Mr P.W. Botha would not have announced recent changes if the rand had not crumbled beneath him and the foundation of the South African economy had not been shaken."

He added: "The purpose of sanctions is not to punish whites in South Africa but to prevent Apartheid."

Mr Du Toit said sanctions could hurt black South Africans more than whites. But in the long term they were the only way to smash apartheid.

Depths in this part of the North Atlantic increase dramatically to 800m or more, compared with the 50m - 120m average of most North Sea oilfields.

A atrocious weather closes in about now, making it impossible for any drilling activity to resume before next March.

BP's plans involve drilling in the sloping sides of the Rockall trough, which eventually reaches a depth of 1,800m. Huge slips of sediment will make drilling not only difficult but hazardous.

"We would be irresponsible to raise hopes too high," Mr Nick De Ath, BP's chief geologist for north-west Europe, told the conference.

Oilmen were lucky with about one out of 20 or 25 wells drilled, he warned, adding that it took a further 10 years from discovery to production in normal oilfields.

These, however, are not normal fields, and the oil industry is only starting to find ways of discovering and handling the oil and gas they may produce.

There was further bad news from Mr James Hay, divisional manager for Britain in Aberdeen. He said that, even if oil was discovered, it was likely to be handled from the existing land bases. Long-range helicopters made it possible to fly to any exploration or production rigs off the Western Isles from Aberdeen.

Supply ships would probably also use their bases in northeast Scotland, Mr Hay said.

What hope remained came from dissenters, who pointed out there might be a future in supply bases in the Western Isles which were able to show that they could operate commercially.

Others pointed out that the oil companies had got it all wrong previously about what they might require.

There was also a warning from the Shetland Islands about how, if oil was discovered, they would not only have to plan for its development but also for its eventual decline.

This has been the experience of Shetland with the building of the Sullom Voe oil terminal which, once constructed, does not require large numbers of personnel to operate.

The Western Isles is highly protective of its culture. Here Gaelic is spoken in the street, and the Free Presbyterian Church frowns on any economic activity on Sundays.

"It would be a shame," an island councillor said, "if all these natural resources are used and bypass the Western Isles entirely. But, most important, it is a pity for the young people, who need the hope."

THE 197 wholesalers covered by the survey are also confident about the outlook. Although sales volume in August rose by slightly less than expected, a balance of 55 per cent expects better turnover this month than a year ago.

The balance of 36 per cent expecting an improvement in their overall business situation in the next three months was the largest since early 1984, while the same balance of 36 per cent reported larger workforces than in the same period last year.

As in the retail sector, more of the new jobs are full-time than part-time, a trend which the wholesalers expect to continue over coming months.

Selling prices have continued to rise quite strongly, with a balance of 69 per cent reporting increases in August compared to a year earlier. About the same percentage expects further price rises over coming months.

The percentage balance represents the proportion of respondents reporting or expecting an increase in turnover, minus those indicating a decrease.

The special quarterly questions included the proportion of respondents reporting higher selling prices in August than a year earlier.

There are also signs that full-time employment is growing faster than

Spending on process plant 'up by 17%

By Ian Rodger

INVESTMENT in new equipment in oil refineries, chemical plants and the other major process industries in Britain is expected to surge by 17 per cent this year to £23m, the highest level since 1981 in real terms, according to the latest annual forecast from the Process Plant Economic Development Committee (EDC).

Nevertheless, there is clear disquiet that the new federation could become a permanent feature on the world's political landscape.

According to ICFTU officials, Mr Scargill's visit to Moscow earlier this month was aimed at finalising details with Mr Mikhail Svetlov, the Soviet miners' union chairman. The WFTU's miners' international administrative committee will meet in Paris at the same time as the IFMEW, and is expected to join en masse.

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The Chase Partnership at work with Rank Xerox in London in front of the new 10/20 copier. Shown from left to right: Michael Dunsmore, UK Electronic Banking; Mr. Garry Thomas, Director, Tax Treasury and Accounting, Rank Xerox; Mr. Vaughn Richtor, Senior Treasury Dealer, Rank Xerox; Mr. Reg Sellers, Group Treasurer, Rank Xerox; Chase's Christopher Rocker; Carol Moore, UK Electronics Division.

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Product Innovation Advanced Technology Service People Global Network Electronic Banking

THE MANAGEMENT PAGE

U.S. heavy engineering

How Clark Equipment gave itself a lift

BY IAN RODGER

YES, SMOKESTACK America, there is hope for you yet.

Many U.S. manufacturers of heavy equipment, battered by low cost competition from the Far East and the effects of the high dollar, have been retrenching and/or moving their manufacturing operations offshore.

Caterpillar Tractor, Ford, and many others have all been building up operations abroad while cutting back in the U.S.

But the managers of Clark Equipment, the Indiana-based leading Western producer of low cost competition from the Far East, are continuing to invest and automotive components, and just emerging from a three-year restructuring exercise, and they think those sorts of decision are unnecessary.

They believe things like lift trucks, wheel loaders and off highway vehicle transmissions can be made in the U.S.—and be made "world cost-quality-competitive" there, to use the leitmotif of James Rinehart, the chairman—using only small amounts of components imported from low cost suppliers in the Far East.

"When we started, we assumed that we would have to buy 60 per cent of our components from Pacific Rim countries," says Rinehart, who joined Clark in 1981 following a long career at General Motors. "It turns out that there are many producers in the West that are as good as or better than, the Japanese."

One of them—and it has been a source of inspiration for Rinehart—is Clark's own Melroe subsidiary, which makes the Bobcat line of mini loaders. Melroe continues to dominate the world market for these products, with an estimated 55 per cent share, operating from factories in, of all places, North Dakota.

"They have a scale advantage of four to one over the next competitor," Rinehart says. "But they set their cost targets in anticipation of a competitor with similar volumes. It is a cultural thing."

It is one thing to admire a company like Melroe that has long maintained a rigorous international view, quite another to develop a strong culture in some weary old businesses, like

Clark's lift truck company. "The challenge of making a Western company in traditional businesses world cost-quality-competitive is more complex than I realised when I came," Rinehart says. "It takes an extraordinary commitment. In many cases, it means reducing costs by 50 per cent."

Since 1981, Clark has closed six factories, written off more than \$200m in restructuring costs and lured off one of its principal businesses—construction equipment, making the large Michigan loaders as well as the Bobcat products.

Revenues from that division were \$364m. And it made \$234m worth of axles and transmissions, mainly for offroad vehicles.

Rinehart and his colleagues decided in the autumn of 1982 that these businesses, with the exception of Melroe, could no longer go on the way they had been going. They didn't know what needed to be done, so the first thing they did was close four factories. "That improved cash flow dramatically and gave us the time to find out how to do it and whether we could do it," Rinehart says. He emphasises the importance of money management when restructuring.

"You have to learn not to throw money at problems. I suppose that's a peculiarly American weakness."

The Clark executives spent two years studying their businesses and came to some stark conclusions.

They decided that the fork-lift truck industry was basically a regional business. It had been turned into an international one in the 1970s by Japanese producers who realised that they could undercut their Western competitors but Clark executives do not believe this trend will last.

However, they recognise that that lift-truck itself is a declining part of a much larger materials handling business, and that any materials business which intends to stay in the business has to broaden its product line.

The problem is that materials handling technology is in considerable turmoil, with no clear product types emerging. For example, the automated warehouse concept of the 1970s has quickly gone out of fashion because manufacturers today do not want to hold big stocks. Now the emphasis is on more flexible materials handling auto-

matons.

Clark's strategy is to be as competitive as it can in the lift truck industry and to look carefully for other opportunities within the materials handling

industry. "One does not really want to invest a lot of money when the future is so cloudy," Rinehart says, "but we are going to be a part of the automation business."

By contrast, the Clark executives concluded that the construction equipment sector would remain a world business. Only those who operate on a worldwide basis would have a chance of surviving. The problem was that Clark on its own was in a relative minnow in a \$20bn industry. Moreover, the industry standards were very high, with Caterpillar Tractor of the U.S. showing the way on distribution, Komatsu of Japan setting the pace on cost and quality. Another criterion for survival was financial strength. Any survivor would have to be able to invest heavily in new products.

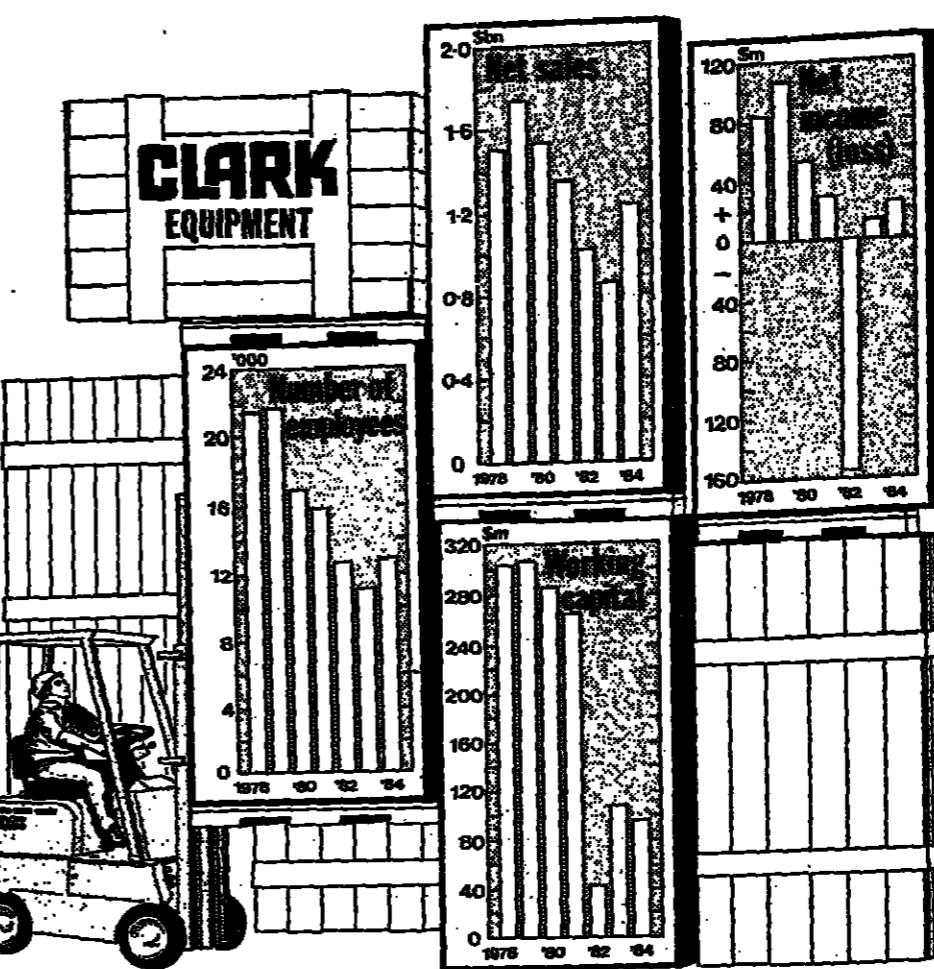
"We took a very long range view of this industry, and it was impossible not to see a future for it," Rinehart says. "Societies around the world are going to have to move earth and dig for a long time. Areas where you would have expected to see huge growth have been held up by debt problems, but that does not mean the jobs will not be done. And there is nothing on the horizon that would be a substitute for our products."

So Clark decided it wanted to remain a part of this industry, but that meant it had to get bigger. In 1984, it bought a competitor, Endic, from Daimler-Benz for \$31.6m and last year it merged its entire construction equipment business with that of Volvo, creating at a stroke the third largest supplier in the world.

VME, as the new venture is called, has more than 20 per cent of the world market in dump trucks and about 16 per cent in wheel loaders.

It has the additional virtue of being profitable, and Clark and Volvo are determined to keep it that way. Tenneco, IRH, Fiat and Dresser have shown that you cannot put losers together in this industry. Clark and Volvo expect to attract other partners to VME, but they are setting stiff terms. "One of the criteria for joining the club is to have been profitable in the last 25 years."

With the strategies clearly established, Clark is now grappling with the problems of implementation. "In many



Rinehart emphasises that the formation of VME is by no means a prelude to a Clark exit from the construction equipment business. "Both of us will retain 50 per cent for the long term. Neither company intends to get out of the business. There are obvious synergies between construction equipment and other operations of the two companies."

Synergy

The obvious synergy for Clark is with its axle and transmission division. The company claims to be the world's largest supplier of transmissions for off-highway trucks and industrial vehicles. It has a much smaller position in on-highway trucks and cars, and has decided that it can no longer keep up with other suppliers in this sector. Earlier

this year, it put its medium-duty truck transmission business into a joint venture with Eaton, another components maker. As part of the deal, Eaton is expected to buy out Clark's 50 per cent stake by the end of 1986.

With the strategies clearly established, Clark is now grappling with the problems of implementation. "In many

cases, it means new design, new suppliers," Rinehart says. "In some cases, the new designs do not fit into the traditional manufacturing configuration so you have to start over."

So far, the main emphasis has been on improving both the quality and cost of bought-in components. Rinehart suggests that Clark will end up changing over half of its suppliers. "You go to them and many of them just do not believe that they are uncompetitive. It is sad. And many others, even when they see it, say that it is impossible for them to get there."

For all that, the company has not changed the origin of its supplies much. It is making greater use of its components factories in Belgium and Brazil, and plans to move a transmission-axle line from North Carolina to Brazil. "There will not be much change in the sources of our value added when we are done, and the amount from the Pacific Rim will only be about 10 per cent."

The next, and much tougher, phase will see the introduction of many new products and processes. Clark has kept its capital spending well below its

depreciation charge for the past three years, and has only prevented the deterioration of the plant by keeping the best of the machinery from the closed factories. But that can only go on so long. Also, both VME and the lift truck business are developing new products, and these will probably require the adoption of new automated manufacturing technologies.

Rinehart's conclusions on the whole restructuring exercise are not surprising. "You have to have a lot of commitment, hard work and luck." And part of the luck, he reveals, came in the legacy from the company's ill-fated dash for growth in the 1970s.

In the 1970s, Clark built three new factories for its major products in North Carolina, duplicating those it already had in Michigan. When the crunch came, the company found it could close its four main factories in high-cost Michigan without losing any business.

"The factories in the South had a capacity dramatically greater than anyone thought and a potential cost structure that was half what we'd bid in the North," Rinehart says.

Management abstracts

Direct Marketing in UK. L. Andrews in Direct Response (UK), February 1985 (2 pages)

Presents results of a survey of the use of direct advertising by some 200 major companies and its importance in overall marketing plans; while finding wide use (over 80 per cent of the sample), direct response is seen by most companies as a minor part of the marketing mix. Argues there is a strong case for more education for senior marketing managers to develop understanding and skills.

Are British managers culturally sensitive to Islam? N. Nichols in Business Graduate (UK), April 1985 (5 pages)

Surveys a sample of companies marketing in the Middle East to determine how they cope with cultural differences in dealing with Islamic customers. Focuses on product and advertising adaptation, and in selecting senior executives responsible for the market; finds that most consider cultural factors to be important (but economic-political factors more so), and that few difficulties are seen to exist.

Female managers overseas. N. J. Adler in The Columbia Journal of World Business (U.S.), Autumn 1984 (61 pages)

Recounts that nearly a quarter of managers in the U.S. are women, but that only three per cent of corporate managers are women; from a survey of U.S. and Canadian personnel managers, believes that the majority believe that this proportion will grow, but lists the difficulties as—foreigners' prejudice, dual-career marriages, and resistance within their own companies.

Cutting for marketing. I. Davies in The Australian Accountant (Australia), May 1985 (54 pages)

Argues that accountants should become more aware of the potential benefits of marketing programmes rather than just paying attention to the costs; analyses the various components of a marketing strategy and mix so that accounts analysis can follow; puts the view that production schedules stability can be greatly assisted by this approach.

These abstracts are condensed from the shortlisting of manuscripts published by Academic Management. Licensed copies of the original articles may be obtained at £4 each (including VAT and p+ps) cash with order from Ashgate P.O. Box 23, Wembridge Herts SG9 9AL.

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UK Property 2

Property is re-emerging as a favoured investment, but problems remain on risks and funding gaps.

Rent rises restore confidence

Investment

PROPERTY investment stands in a better competitive position than it has done for some time. This is in high contrast to short-term growths a year ago.

"There is a general feeling among fund managers which is being gathered pace over the last nine months, that property will re-establish its importance as a vital ingredient in any investment portfolio," Mr Andrew Gulliford, of agents Healey & Baker says.

This compares with last year's findings by the Debenhams Tewson & Chinnocks Market Unit Property report that 30 per cent of institutional funds were going into liquid assets (compared with 17 per cent in 1983), even though interest rates were dropping at that time and liquidity was less attractive.

Reasons for the switch are two-fold. Mr Gulliford says: "First, the evidence of rental growth in the retail and office sectors and the anticipated recovery of industrial/warehousing rents.

Secondly, other competitive markets have been suffering from lack of growth, particularly the equity market, which has failed to perform during this calendar year."

So there is a case for property investment; but in which sector? Earlier this year the Henley Centre for Forecasting reckoned that retail growth was due to be overtaken by that of office rents, and virtually matched by a resurgent industrial market.

Mr Gulliford says: "We do not in the foreseeable future believe that the accelerated

growth forecast for office and industrial rents will impinge upon the retail sector's performance.

The increase in retail rental levels overall is likely to be more favourable than in the other two sectors and this was certainly borne out in the last 12 months to June 1985, by our PRIME report on rental growth."

Mr Howard Spence, investment partner at Pepper Angliss & Yarwood, takes a similar line. "The gap in total returns between shops and offices/industrial property during the past five years has widened steadily," he says.

Shops have fundamental advantages of being less subject to physical obsolescence than other users and are less dependent upon covenant status. They also make up a less than optimum percentage of value within the average property portfolio he argues. Institutions therefore remain anxious to acquire more retail property.

Recovery

Another major factor assisting retail property is the relatively small lot size and the breadth of available market "sell into." Office and industrial property tends to be large and indivisible.

"Retail pre-eminence is likely to continue for some time yet."

So there may be more scope for recovery in offices and even more so in industrials. There also may be a risk in investing in high street units — in spite of their convenient size—as shopping centres and, latterly, the move to out-of-town complexes siphon off more and more retail spending. But

agents have to deal with the market as it is, not what it might become.

Agents discern a trend away from major combinations. "There has been much more for retail property in major regional centres like Leeds, Bristol and Reading, with Zone A rents in the £70 to £80 per sq ft bracket," says Mr John Sloan of Richard Ellis.

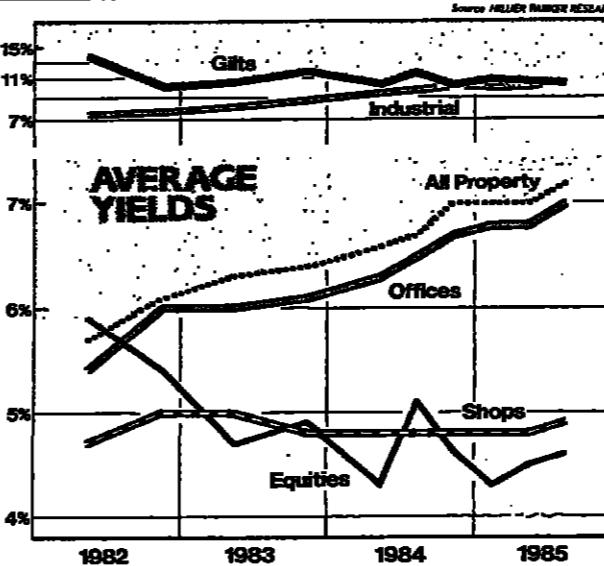
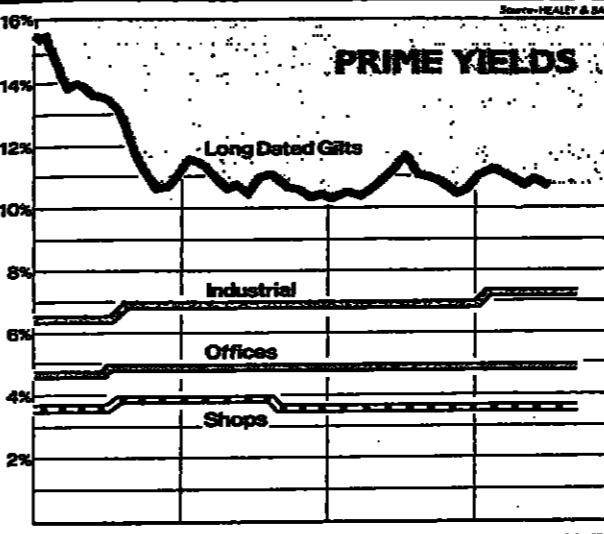
"But where they were £20 Zone A in smaller towns two years ago, they have often motored up to around £40 to £50, with yields moving from 5 to 6 per cent to between 4½ and 5 per cent or even a shade better."

These figures would indicate capital growth in two years of about 12% per cent. Mr Sloan of Richard Ellis says in Wilton, a town which RE bought into about 18 months ago where rents have moved dramatically.

Mr John Orton, RE research chief, sees prospects for more involvement on the office side as values become more realistic. The firm's annual investment review this year had already pointed to a major upward movement in average yields in both the office and industrial sectors over the last year.

The market has now reflected the poor prospects for future performance from outmoded standard property," said the report. For a number of years, it said, this had been valued at yield levels which could not be justified, either by anticipated future rental growth or in comparison with yields available on sale.

"This substantial change in yield structure has more than offset the beneficial effect of rental growth over the past year. This general anticipation of a fall in interest rates lends weight to this theory."



Resistance to low prime shop yields is showing in average figures and could end the period of prime stability since 1977, Hillier Parker says.

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Fund managers

THE IMAGE of investment managers as mindless "sheep" following fashion and automatically accepting prime property offers has been punctured in the last year. Low-yielding high street shops, for instance, long considered classic "sheep fodder," will not be accepted automatically nowadays.

One outsider who has moved into the institutional fold dismisses any slavish approach to investment in property.

"I don't think institutional fund managers are like sheep," says Mr John Case, who moved from Peterborough Development Corporation about a year ago to manage Pearl Assurance' 2600m property portfolio.

"Their property portfolios have been built with care. Assets have been developed and more money invested to bring properties up to date, or on redevelopment to produce growth."

There has been talk of fund managers falling foul of the "black hole"—property short of prime in the 6 to 9 per cent yield range which showed itself woefully deficient in growth and marketability in the recession years of 1980-84.

But institutions hold only a small proportion of the property market, and their holdings tend to be of higher quality, he says.

In fact the Pearl made a small disinvestment in property but by June this year it had new commitments of some \$45.8m, of which about £23.4m was for retailing and the rest for offices.

He does not go for the 3½ per

cent high street unit. "The term property performance is too low. I go for more than 5 per cent." And he queried whether the 3½ per cent unit still be prime after the first year review.

Mr Matthew Oakeshott, investment manager of the Courtauld Pension Fund, goes a stage further. He said investment property defined as prime was "dangerous," and that high returns with lower risks would result from a careful choice of investments dismissed as secondary.

"Over the past four years the capital values of most institutional property portfolios have shown very little net change. Over that same period, UK equity values have more than doubled, while the sterling value of a typical pension fund portfolio of foreign equities has trebled. Gilt yields have risen by about half."

It is important to make the distinction between buying property in the secondary and tertiary markets for yield, and buying property which might otherwise be prime but for management problems such as poor structural repair, outmoded property or in the case of a pension fund manager, the need to spread the risk of a single investment by good management.

The move by fund managers is not so much to secondary or tertiary markets in the traditional sense. It is active management being encouraged by a more regular look at performance.

Mr Andrew Gulliford of Healey & Baker says: "There is a growing awareness among fund managers that there is a need to work properties within the portfolio by varying lease arrangements, refurbishing buildings, or ultimately selling properties which have not performed.

Acquisition

"Over longer periods the comparative returns from direct property show up very badly too." Pension fund managers and trustees, he said, will no longer be prepared to "buy the best and hope for the best."

Secondary and tertiary investments, within the context of a small mobile fund, seem to have provided a useful stamping ground for Mr Terry Goddard, investment and administrative director of the Habitat/Mothercare group.

At a time when a number of pension funds and unit trusts

were still attempting to reduce their property portfolios, the Mothercare Pension Scheme was involved in the largest programme of property acquisition in its history.

Mr Goddard decided late in 1983 that he wanted a high return compatible with security and quality of income. He appointed Gordon Bloor and Company, specialists in commercial and short-leasehold investments, as sole agents and advisers.

Mr Gordon Stafford-Bloor said that over the previous two years more investments yielding 10 per cent or more had come on the market and remained unsold. It was decided to concentrate on this area.

In 15 months the fund had spent some £13m (plus £2m of improvements) to obtain a commencing yield of more than 14 per cent. Since then, Mr Goddard reports that hundreds of propositions have poured in.

Mr David Double, of Rothschild, has called for more and better information. "I suspect that many of us involved in property investment decisions spend a great deal of time ranging over a shopping list of areas in which we would like to buy or sell and monitoring areas where we hold investments," he said.

"We are always searching for threads of information which could give early warning of trends."

However, he also suggested that a louder voice should be raised against the "insidiously growing" pressure for short-

Contents

The fundamental attribute of property is the potential for long-term growth and, in this matter, quality of income. He says: "Whether the property is prime, secondary or tertiary" has no bearing on its classification.

"In very general terms, if one accepts a higher yield, the risks of that investment are greater," he says. "The great task is to balance the desire for higher yield with tolerable level of risk."

Mr Oakeshott, who is leaving at the end of the year to set up his own business, said: "We will gradually be forced to recognise the brutal truth that there is only one sure rule for making a fortune from property as in any other form of investment: buy from frightened people and sell to greedy ones."

Mr Oakeshott, who is leaving at the end of the year to set up his own business, said: "We will gradually be forced to recognise the brutal truth that there is only one sure rule for making a fortune from property as in any other form of investment: buy from frightened people and sell to greedy ones."

Mr John Orton, research partner at Richard Ellis, contends: "This is really the role of the owner/developer, not that of the funder/investor."

However, RE acknowledges the sense of Mr Oakeshott's view that as institutions inevitably come to examine their own record in property investment areas, there will be a revolution in attitudes to yields and the types of property acceptable.

William Cochrane reports

Paths explored around long-term distortion

Alternative funding

THERE IS a fundamental distortion of the top end of the UK property investment market. The distortion is long term, and has been perceived for some time, but that perception has been heightened by events of recent years. The increasing investment awareness of the chartered surveyors and associations which the industry is beginning to put forward.

Mr Jonathan Tinker, a member of the new financial services group at Richard Ellis, points up the distortion in City of London terms.

"There is ready institutional money for City developments of up to £10m and a handful of institutions who can play in the £20m to £30m zone," he says. "But once you get to £70m bonds, you are also talking about a 7 per cent funding yield which could rise to 8 per cent if some form of participation is involved."

The owner-occupier is prepared to pay a lot more, he says. Brokers Scrimgeour, Vickers noticed this when Mitsubishi Estate, the property arm of the Japanese bank, purchased the freehold of the 45,000 sq ft Atlas House on King Street, and Chapside in the City.

One of the existing tenants, Mitsubishi Bank, is believed to be paying a rent of about £25 per sq ft, so the £34m purchase price would suggest a yield of just under 5 per cent," the brokers said.

The property market has been distorted for a long time, says Mr Colin Vaughan of Debenhams Tewson and Chinnocks, chairman of the Royal Institution of Chartered Surveyors working party on unitisation of real property.

The 1925 Law of Property Act sought to simplify land ownership, he says. It invented the trust for sale, conceived as a stopgap which spreads ownership of property but has little merit.

Instinctions would obtain in much the same way as companies are floated by public offer of shares. But the developer had better get his facts right, for equity issue prospectuses come under strict scrutiny from professionals.

Mr Vaughan sees as an important consideration that the Government could realise some of its property assets this way, as well as finding sensible funding for some urban renewal projects. If so, one might expect sympathetic treatment for altering the existing legal and tax frameworks.

Finally, the trading of individual unit holdings within a secondary market would provide benchmarks of value which would be of great benefit in guiding valuations.

Mr Vaughan sees as an important consideration that the Government could realise some of its property assets this way, as well as finding sensible funding for some urban renewal projects. If so, one might expect sympathetic treatment for altering the existing legal and tax frameworks.

"When the 1980 recession came it exposed many of the weaknesses in the market and resulted in attempts to sell many of the larger holdings which major institutions had accumulated."

In a declining market for all but prime retail values proved extremely difficult and the fact that property is an illiquid commodity was brutally exposed.

This took place at a time when larger and larger sums were required by ambitious developers for projects of urban renewal.

It was becoming obvious that in the future larger sums may be required to provide a generation of units in outer inner city areas. But the institutions which in the past have been principal sources of funds for major projects now recognise the trap which may arise should a sale become necessary.

A return to traditional sources of short-term finance, the bank, has helped to plug the funding gap. There have been moves towards partnerships between developers and institutions, and Mr Tinker wonders whether participation mortgages will be imported from the U.S.

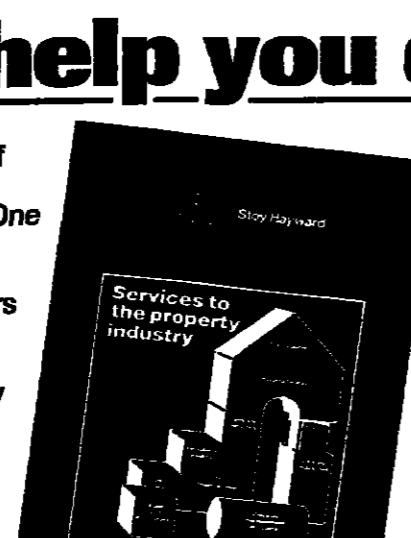
But the most persistent argument is that this is not doing this for institutions which will be able to sell illiquid properties as a result. I accept that there will have to be strong safeguards, especially strong for the small investor, but the best safeguard is an open, free market in property.

It might be argued that the RICS is merely seeking another outlet for the services of their members. This would ignore the fact that by opening the market to a wider audience, other financial advisers would be able to operate in the market with greater freedom."

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JM is 150

UK Property 4

Financial Times Friday September 20 1985

David Lawson and William Cochrane examine the main factors influencing markets and development trends

Land prices may burn fingers

Industry/ High-tech

A COUPLE of years ago, property investors and local planners started to receive a barrage of criticism from agents over their small-space towards development of modern, flexible buildings to suit the needs of modern, high-tech industry. They seemed addicted to producing standard "sheds" more suited to distribution and old fashioned production - even though vast numbers lay empty.

Today, to the horror of those agents, the message has been taken up with almost evangelical zeal. High-tech schemes are sprouting like weeds from almost every available site in the provinces. South. Land values have soared to film an area in some parts of the Home Counties as institutions and developers scramble for the chance to offer shiny glass boxes in the expectation of rents of between £8 and £10 a sq ft.

The chorus of criticism is now raised about the possibility

of over-supply and choice of the wrong sites in many cases.

"Fingers will be burnt," says Jones Lang Wootton.

The best high-tech schemes

with all the attributes of flexibility, parking and - most of all - correct location will let at high rents, adds Clive Lewis & Partners, but many sites considered worth film an acre will decrease in value by up to half to be sold for ordinary were-housing and industry.

Ironically, just as demand for traditional accommodation is reviving, so are being ignored or priced out by the soaring land values. And funds are being accused of pouring money into very secondary sites or developments - so-called modern buildings that will not let.

"There will not be sufficient growth to justify prices being paid, and in many cases there will be more growth in well-located industrial and warehouse estates rather than inferior high technology buildings," says Grant & Partners.

Investors, however, are being driven onwards by the evidence of high rents achieved in schemes already built. Words, for example, took 95,000 sq ft at Slough for £8.50 per

and Hewlett Packard some 100,000 sq ft at Bracknell for £10 a sq ft. Clive Lewis points out that rents in these prime areas have grown from £5 to £8 a sq ft only two or three years ago.

Grant also points to the Rediffusion Simulation lease for 30,000 sq ft of shed with 50 per cent offices for £6.50 a sq ft for standard space, showing the interest in busy industrial areas. Yet the agent castigates planners for trying to lay onto the employment potential of high-tech by allocating unsuitable built-up sites in London.

While developers are concentrating on this rich sector, the tide seems to be turning a little for traditional property. Rents measured to last year increased by more than inflation for the first time since 1979, according to the Debenham Tewson & Chinnocks annual survey - an average of 7.6 per cent for 24 centres around the country.

Take-up of space has improved, even though the improved space had risen marginally to 135.5m by

D. L.

Anxious eyes look out of town

Retail

THE SEEMINGLY insatiable appetite of the British public to buy almost everything shopkeepers will offer has been matched again this year by the parallel demand by owners for higher rents to match the increases in spending power. Consequently, the country's high streets remain a competitive hunting ground for investors, although average yields have switched upwards in what may be the first signs of a realisation that the rise in returns cannot continue at such a rate.

Prime rents rose by 9.5 per cent in the year to June on the back of a 10 per cent increase in retail spending, according to Healey & Baker. The long-term attraction of the sector was shown by Debenham Tewson & Chinnocks' analysis that retail has shown a 21 per cent annual return since

1977 (8 per cent real annual) compared with the 12 per cent of the whole property sector.

Behind the almost casual acceptance of continuing improvement in income, however, anxious eyes are being turned to radical changes in the structure of the market. The trend to out-of-town developments - particularly the proposed retail or "jumbo" parks - is causing a few tremors among investors with money tied up in town centres. This is often invested at very low yields and will need some time of rising rents to make sense.

Nightmares about deserted town centres are unfounded, according to most analysts. Traditions of town-centre shopping for comparison goods are unlikely to alter in this century, Healey & Baker says. But better judgment on the prospects for each individual town centre will be needed when buying investment.

This is reflected in the fact that Debenham Tewson & Chinnocks doubts whether the re-

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LEADENHALL

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modern

high quality

office

space

available

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Harris
Saunders

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London EC2V 8AS

Edward Erdman 01-236 3811

Bias to South continues

Offices

A GENTLE improvement in demand for office space across the country has tended to be lost in the overhang of space which is proving increasingly unattractive to quality-conscious tenants and also in the flurry of activity in the South-east.

While the Healey & Baker index showed an 8.4 per cent growth for the country as a whole for the year to June, most provincial centres have been stagnating or realising increases from an economically low base level.

Away from the motorways (particularly in the provinces) space remains under-specified industrial estates. As an indicator of demand, land is in 100,000 sq ft plus warehousing near motorways.

Take-up of space has improved, even though the improved space had risen marginally to 135.5m by

D. L.

old ties to warehouse rents, and Jones Lang Wootton says yields have fallen from between 9 and 10 per cent to 7 to 8 per cent.

Foodstores are still difficult to finance and are usually finding their own cash to pay for sites at up to £2m per acre.

In the high streets, shortage of prime shops has brought premiums of £75,000 to £125,000 for standard units in centres like Reading, Guildford and Kingston, according to Mr Paul Gale of Smith Melzack. This shows that operators like fashion retailers and restaurant chains are unimpressed by moves out of town.

Decentralised retailing has become a market in its own right through three stages of evolution, H & B says: first were D.I.Y. stores in converted warehouses on industrial estates; then came the still-popular purpose-built units on main roads, and now retail parks are forming. Rent levels for non-food stores are regional rather than local but cover a remarkably limited range from lows of £3.50 a sq ft in the provinces to £6 in west London.

Institutions are beginning to accept investments free of the

rental spectacles rental growth in some provincial cities can be sustained in the face of continuing economic problems.

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THE PROPERTY MARKET

BY WILLIAM COCHRANE

Mattel squares the circle

THE numbers are against industrial development north of Watford. Geoffrey Castle, senior partner of agents Dron and Wright, notes that developers are finding it difficult to obtain adequate returns.

Because of high interest rates, he says, they have needed a yield of over 12 per cent on total costs. "The rental levels in many areas north of the South East are little more than £2 per sq ft," he says, "which would not show a sufficient return on building costs, let alone site costs."

So speculative development, with a view to institutional funding, is a very difficult proposition. And the owner occupier?

Mr Castle points out the recent valuations for the Welsh Development Agency and English Estates have produced open market values considerably lower than development costs.

Mr Castle is concentrating on factories, rather than warehouses, and this is inevitable north of the Watford line. But it is clear that prospective occupiers, as well as developers, will have to be resourceful.

Mattel, the U.S. toy manufacturer, briefed Richard Ellis to find a site to house its UK warehousing, operations, finance, sales, administration, marketing and showroom. We looked at the M4," says Hugh Ellingham of Mattel's financial services division. "It didn't stack up in terms of cost and 't was in the wrong location for central distribution."

and so on," he says.

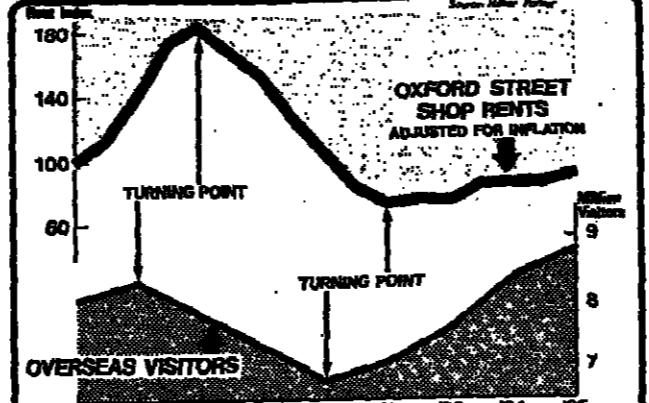
In terms of costs, the building's height makes all the difference. Taking in the offices, the cost for the entire building is £40.62 a sq ft. But Mattel has given itself the equivalent of a 176,000 sq ft building in terms of cubic capacity, bringing the cost per sq ft down to £22.16.

"Building costs alone are, say £20 to £22 a foot for a standard building," says Mr Ellingham. "Our figure includes land, building and finance costs, the developer's profit and professional fees."

Then there is the question of valuation. Mr Ellingham has done his sums on both 8 per cent and 10 per cent investment yield bases. Again, on the basis of 96,000 sq ft, the rent would have to be £3.25 per sq ft or 20% per cent increase and £4.06 per sq ft, against a commercial unit rent which he estimates at between £2.25 and £2.50 a foot.

Adjusting for cubic capacity Mattel's figures come out at £1.77 and £2.22 per sq ft respectively, which suggests to him that the building will hold its value.

John Coulter, managing director of Mattel UK, says that the company's total investment will be £4.2m with its racking and fork-lift trucks all hired. Other own-occupiers might spend 2½ times the property cost on the building's contents, making property a less important factor in the overall investment.



THE chart above, says Hillier Parker research chief Russell Schiller, shows a clear relationship between the number of overseas visitors to London and the movement of inflation-adjusted shop rents in Oxford Street, the prime West End

pitch.

If this relationship holds, it would suggest that Oxford Street shop rents should continue to rise ahead of inflation for the next year, even if the number of overseas visitors peaks in 1985.

Fleet National Bank move

FLEET National Bank, London offshoot of the U.S. \$5bn Fleet Financial services group of New England, has taken a lease on 40/41 St Andrews Hill in the City of London in a move which has virtually cut its operational costs in half.

Advised by Noel Alexander and Partners, Fleet was last reported to be moving out of 52 Cannon Street where it had

leased over floor of 4,060 sq ft and was paying a service charge reputed to be in the area of £8 to £9 a foot.

St Andrews Hill recently the subject of major refurbishment by CNC Developments, gives Fleet 3,200 sq ft of self-contained, period space; overall running costs are estimated at just over £100,000 a year against upwards of £195,000 for Cannon Street.

THE CITY revolution, the scope for takeover bids in the property company sector, theRICS's unification plans, and the emerging problem of obsolescence suggest that the will have a bigger role to play in tomorrow's property industry.

Philip Sooper, recently appointed senior partner of Stoy Hayward, is aiming for pole position. The firm, part of the Horwath and Howard international network of accounting firms, claims to be one of the leading accountants in property that we're No. 1," he says.

On the City revolution, he thinks that as the financial services market gets broader and broader, it will be important for accountants to define their services more specifically—"to become expert specialists in our field...we can be all things to all men," he declares.

Adviser to the British Property Federation since 1973-74, he expects to advise on takeover, or bid defence strategy.

His strong views on the capitalisation of development interest—"I do believe that proper capitalisation is essential in arriving at true costs"—is a reminder, if one were needed, in the context of the summer Stockley/Stock Conversion situation, that fashions change in accounting, as well as in the stock market.

Haslemere signs Merrill Lynch

HASLEMERE Estates and Trustee Savings Bank Pension Schemes have let the remaining floors of their new 60,000 sq ft office development at Sherborne House, 119-121 Cannon Street in the City of London, to Merrill Lynch Europe for close to the asking rental of £22 per sq ft.

Merrill Lynch, advised by Jones Lang Wootton, has signed a new 25-year lease for 22,000 sq ft in which it will base its UK equities operation. Hillier Parker, Collier & Madge and Gerald Archer & Co acted jointly for Haslemere and TSB Pensions.

• Record demand for office accommodation and severe pressure on industrial space is reported by Driven Jonas in its half-yearly Aberdeen Commercial and Industry Property Survey."

• Langley-Taylor, acting for Sears Holdings and Samuel Properties as joint investors, have let a 210,000 sq ft office development close to Lee Angeles International Airport to Hughes Aircraft Corporation.

Marketing began less than three months ago and the rent is in the region of \$20 per sq ft.

• Following its takeover of Trident Life, already based in Gloucester, Imperial Life Assurance of Canada is to establish a new 100,000 sq ft office headquarters office on the city's 70-acre Barnwood Fields site, soon selling agents Bruton & Chinnock, Debenham Tewkesbury and Chinnock acquired the seven-acre site for its Canadian principal.



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PROPERTY MONTHLY REVIEW

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THE ARTS

Financial Times Friday September 20 1985

Arts Week

F | S | Su | M | Tu | W | Th
20 | 21 | 22 | 23 | 24 | 25 | 26

Exhibitions

PARIS

Medieval Art in Paris: The Abbots of Cluny built their magnificent late Gothic town house in the heart of the Latin Quarter on the blackened ruins of Roman Baths. Now a museum, it houses medieval works of art: Goldsmiths' work, carved altars, ivories, fabrics, with two English Royal standards embroidered in gold on red velvet. One of its own is a set of the Lady and the Unicorn mille fleurs tapestries - an

allegory of the five senses, one of the masterpieces of medieval art. Musée du Cluny, Place Paul-Painlevé, Métro Odéon.

Enchanted exhibition in praise of perfume assembles 350 objects, mostly phials, bottles and perfume fountains from the 16th to the 19th century. Some were made of Viennese porcelain, others of Bohemian cut glass or from gold and enamel in England. There are silver pomanders with petals opening up and Chelsea china statuettes. They all show exquisite workmanship and some of perfume's power to bewitch. Le Louvre des Ambroisies, 2 Place Palais Royal. Ends Sept 29.

WEST GERMANY

Münich, Villa Stuck, Prinzregentenstr. 60: A retrospective of the works of Otto Dix with 47 oil paintings, aquarelles, graphics and drawings from between 1901-1939. It is the biggest assembly of his works ever. Ends Oct 27.

Erlangen, Ludolf Backhuysen-Gesellschaft, Rathaus am Deichtor: Retrospective of Ludolf Backhuysen, born in Emden, with his characteristic sea and city landscapes from 1631 to 1708. Ends Oct 15.

BRUSSELS

Opera costumes from 1898 to the present including Zeffirelli's Rigoletto, Boisset's Traviata and Kiri Te Kanawa's Clemency of Titus. Musée de Costumes et Dentelle. Until November.

ITALY

Florence: Museo Archeologico (Piazza SS. Annunziata) - The Etruscan

Hildesheim, Römer und Pelizaeus-Museum, Am Steine 1-2: Nofret, the exhibition covering Women in Egypt. For its last stop in Germany, the exhibition will carry 17 pieces, an extra 85. Some 30 objects are on loan from the Egyptian Museum in East Berlin. It is the first international exhibition of Pharaonic Art. Ends Nov.

Aachen, Saarland-Ludwig-Museum, Wilhelmstr. 18: 100 drawings, watercolours and plaster from Joseph Beuys covering the fifties and sixties. Ends Sept 29.

Erlangen, Villa Hügel, Auf dem Hügel: Turkish culture and art from the Ottoman Empire. 500 works ranging from the 15th-19th centuries. The show includes glass, carpets, ceramics, miniatures and weapons. Ends Sept 27.

NETHERLANDS

Amsterdam, Stedelijk Museum: Posters illustrating the work of a new generation of Japanese designers and art directors. Ends Oct 27.

Nijmegen, Commandeur van St. Jan: From 1868 to 1974 Joseph Beuys made a trademark of crosses done in brown paint. The present Brummers exhibition traces the evolution from the single cross used almost as an afterthought to the high reliefs of the later panels. Ends Oct 13.

ROMA

Rome: A celebration of the company's first 75 years with photographs of key figures from its past, with product designs and vintage models. Ends Oct 30.

Venice: Palazzo della Biennale, Alfa Romeo: An exhibition covering the history of the automobile in Italy. Includes works by Tiziano, Veronesse, Domenichino, Caravaggio and Dosso Dossi. Ends Oct 27.

VIENNA

Vienna: Museo di Storia delle Scienze: A History of Spectacles. More than a hundred pairs of glasses from the Zeiss foundation (in E. Germany). This is the first time the collection has been shown publicly.

Exhibition also includes engravings by Durer, Rembrandt and Japanese masters. Ends Jan 11.

Padua: Palazzo della Ragione: Halley and Giotto in the Cosmos. The first stop for an exhibition celebrating Halley's comet. Examples of the sophisticated instruments used to trace and examine the comet. Ends Oct 27.

NETHERLANDS

Amsterdam, Stedelijk Museum: Posters illustrating the work of a new generation of Japanese designers and art directors. Ends Oct 27.

Nijmegen, Commandeur van St. Jan: From 1868 to 1974 Joseph Beuys made a trademark of crosses done in brown paint. The present Brummers exhibition traces the evolution from the single cross used almost as an afterthought to the high reliefs of the later panels. Ends Oct 13.

The Hague, Gemeentemuseum: A glimpse behind the scenes of 18th century opera production, with prints, drawings and scale models illustrating set design, costumes, stage machinery, and the use of ges-

ture to heighten the dramatic action. Ends Nov 10.

SPAIN

Madrid: King Juan Carlos will inaugurate an exhibition of 100 paintings, drawings and works by Spanish artist painter Juan Gris. The selection includes paintings from private collections and museums in the U.S. and Europe. Biblioteca Nacional, Seville. Palacio, Madrid.

SWITZERLAND

Mariage: Fondation Pierre Gianadda: 250 Kee paintings in the striking modern gallery built over the Roman ruins of the city of Octodurum. Ends Nov 3. (022/239 770).

NEW YORK

Metropolitan Museum of Art: The travelling show India arrives from Washington with 250 examples of six centuries and numerous flourishing periods of art and craft. Ends July 5.

Midtown: Academy of Design: Called by the large Royal Academy exhibit, this view of Edward Lear's prolific career covers not only the famous illustrated limericks and

verse but also landscapes and ornithological studies. Ends Nov 3.

WASHINGTON

National Museum of American Art: 35 paintings by Alexander Hogue capture the American Southwest through dustbow and prairie in highly stylized expressive work from the 1920s to the present. Ends Nov 3.

TOKYO

Spanish Paintings of the 16th and 17th centuries: 45 oils by masters such as El Greco, Murillo, Velazquez, Zurbaran. Religious paintings dominate, but the exhibition is well designed, heavy, dark paintings relieved by the light decorative red lines of the galleries. The bizarre but powerful Bearded Mother of Jesus, Ribera is interesting. Seiko Art Museum, Seiko Department Store, Ikebukuro branch. Ends Oct 31. Closed Tues.

Modigliani: 120 works in oils, watercolours, and sculptures. National Museum of Modern Art, Kitamura Park (near Palace and Imperial Hotel), and parts of Tokyo's estate near the Imperial Palace. Ends Sept 29.

Theatre

NEW YORK

As Is (Lyceum): The first play about AIDS looks squarely toward the community, the disease affects and focuses effectively on the victim and his protective lover; but this Circle Rep production also has distracting artistic touches to patch over the play's lack of development once the disease is diagnosed. (238/6200).

I'm Not Raspberries (American Place): A better work might have been Menace on a Beach for Herb Gardner's touching, funny and invigorating play about two oldsters embodied in Judd Hirsch and Cleavon Little who almost conquer the world when they think they are just kidding with each other. (869/731).

Cats (Winter Garden): Still a treat. Trevor Nunn's production of T. S. Eliot's children's poetry set to tiny music is winsome, stirring and choreographically fine, but classic only in the sense of a rather staid and downtown idea of theatricality. (437/634).

42nd Street (Majestic): An inmodest celebration of the heyday of Broadway in the '30s incorporates gags from the original film like Shut Up! Off To Buffalo with the appropriately brash and leggy heading by a large chorus line. (977/905).

Brighton Beach Memoir (44th St): The first instalment of Neil Simon's mix of memories and jokes focuses on a Depression-era Jewish housewife who falls in love with her cousin. (231/131).

A Chorus Line (Shubert): The longest running musical ever in America has not only supported Joseph Papp's Public Theater for eight years but also updated the musical genre with its backstage story in which the songs are used as antications rather than emotions. (239/6200).

WASHINGTON

Count of Monte Cristo (Eisenhower): The second production of Peter Hall's new American National Theatre company is the James O'Neill version of this swashbuckler. (234/3610).

NETHERLANDS

Amsterdam, Carré Theatre: Ik Jan Cremer, a new rock opera charting the amorous exploits and general hell-raising of the Dutch *enfant terrible* of the 1960s. Directed by Franz Martijn from a script by Lennart Nijhuis and Louis Ferron, with score by Gerard Stallinga and Peter Tuinman in the title role (Tue to Thu). (225/225).

LONDON

Sweet Bird of Youth (Haymarket): Lauren Bacall elegantly decadent as Tennessee Williams' doomed movie queen. Harold Pinter's direction and Eileen Diss' evocative design contradict the play's logical contradiction and place the sexual tension between the star and her gigolo (Michael Beck) against a small town Southern vileness by the sea. (230/9332).

The Government Inspector (Olivier): Striking but unevenly revival with under-equipped players at a shrinking theatre. Richard Eyre's production for the NT lacks either comic or tragic depth but, with John Gunther's imposing design of Inveraray castle, the show has a sort of monumental starkness as well as nightmarish tedium. New translation by Adrian Craven. (922/2222).

Barnum (Victoria Palace): Michael Crawford returns to London with his breathtaking performance, as the circus impresario, adding one or two new tricks in a likewise meagerly musical. (834/1317, credit card 828/475).

Jesters (Adelphi): Confident almost sober revival from Stoppard's glib comedy of love, murder and linguistic mayhem among the logical positivists, with Paul Edlington as the star. Kendal delighted as his retired wife, Peter Wood directs. (538/6404, credit card 379/6233).

Richard III (Barbican): Last year's Stratford-upon-Avon production with Anthony Sher dominantly exciting as Richard III in the RSC revival by Sir Peter Hall. Plays in repertory with Roger Rees as Hamlet and Kenneth Branagh as Henry V. All worth seeing. (626/6795, credit card 636/6891).

Breaking the Silence (Mermaid): Another RSC transfer, of Stephen Poliakoff's account of his family's emigration from post-Revolutionary Russia. Alan Howard succeeds Daniel Massay alongside Jenny Agutter. Ingeniously set in an Impressionist railway carriage. (236/5530).

Utrecht, Muziekcentrum Vredenburg, Dance of the Naga from India (Tue). (31/4544).

PARIS

Belle Epoque conducted by Yann Pascal Tortellier/John Fletcher-Dieu: Diez accompanied by Hartmut Höll. Fidèle is a Jean-Pierre Pontremoli production with Peter Hofmann as Florestan and Deborah Pollack. Così fan tutte, sung in Italian, features Angela Denning and Alejandro Ramírez. The Magic Flute rounds off the week. (343/381).

Hamburg, Staatsoper: Der Barbier von Seville, with René Pape and Michael Falender. La Bohème had Karina Ricciarelli excelling in the part of Mimi. The Magic Flute is a well-done repertoire performance. Kurt Moll is brilliant as Osmín in Die Entführung aus dem Serail. (351/151).

Frankfurt, Oper: Der Fliegende Holländer, conducted by Judith Luis Cobos conducting the Royal Philharmonic Orchestra. Superb Spanish music. Peter Hall's production of Don Giovanni arranged by Cobos. American Robert Mandell will conduct orchestra to accompany Spanish tenor Jose Carreras. Repertoire will include West Side Story. Spanish ballet dances, arranged and choreographed by Carl Davis. (745).

SPAIN

Seville, The Spanish National Ballet: Concierto Barroco. Choreography by Georges Balanchine to Bach: Claudio del Monasterio de San Jerónimo de Buenavista. (Tue).

Madrid, Real Madrid football stadium: Open Air concert. Free entrance, organised by El Corte Inglés presents with Luis Cobos conducting the Royal Philharmonic Orchestra. Superb Spanish music. Peter Hall's production of Don Giovanni arranged by Cobos. American Robert Mandell will conduct orchestra to accompany Spanish tenor Jose Carreras. Repertoire will include West Side Story. Spanish ballet dances, arranged and choreographed by Carl Davis. (745).

NEW YORK

Metropolitan Opera (Open House): Tosca conducted by Carlo Felice Cillario with Mirella Freni, Luciano Pavarotti and Cornell MacNeil opens the new season, followed by Jenůfa conducted by Václav Neumann of the Czech Philharmonic and Falstaff in Franco Zeffirelli's production conducted by James Levine. (262/5606).

New York City Opera (NYCO): The Love for Three Oranges has the Netherlands Opera launches its new season with a double bill: Zemlinsky's *Gebrüderchen der Inseln und Däppelönkön's* II Prigioniera directed by David Allen, sets and costumes by Frank Reaven, Edo de Walde conducting the Netherlands Philharmonic. The Opera Choir under Joanne Miller-Mikellson. Casts headed by Neil Rosenthal and Thea van der Putten, and Eric Bolkestein and Jan Denissen. (243/311).

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THE ARTS

Cinema/Nigel Andrews

Knaves, nasties and knives

Body Double directed by Brian de Palma.
Queen Kelly directed by Erich von Stroheim.
The Official Version directed by Luis Puenzo.
Code of Silence directed by Chuck Norris.

This is a week for films mondaités; those half-baked, lopped, censored or otherwise "infamous" movies that we often love so much better (like the misbehaved child or delinquent dog) than movies that behave primly and properly.

Brian De Palma's **Body Double** has already been subjected to the shocked snippings of our Board of Censors: that wondrous institution whose response to films in which people are hacked about with sharp instruments is to hack the films about with sharp instruments. So with De Palma, of course, a video nasty becomes a thinking man's video nasty.

The plot is a magnificently convoluted hall of mirrors. A young out-of-work actor (Craig Wasson) is hired to house-sit departing friend's luxury hill-top pad, from whose picture-window each night he espies a woman who looks like his teasing girl neighbour and a naked warden who will turn out to be a driller killer. He pursues and is pursued by these figures during the day. And as surprise, terror and hallucination choreograph his waking hours, he wonders if he is being "set up," as witness or victim, for an elaborate crime plot.

There is nudity, there is violence, there are even scenes in and around a porno film set. But right from the start the movie does a vertical take-off from the mire of meretriciousness into the aether of mystery. The ever-twining camera, the metallically gleaming colours, the astonishing sets (including the gilded and shimmering hilltop house like a space station) give the film a constant *troupe fœil* scintillation.

And thematically its virtue is that it is as much about the Satanic mills of violence and sexuality as a product of them. Its subject is the voyeur in all of us: that evil-lynched Id compounded of the curious and covetous that can follow its prey as circumspectly but single-mindedly as De Palma's ever-tracking camera.

Even more of a movie mondait in its day was Erich von



Gloria Swanson and Walter Byron in "Queen Kelly"

Stroheim's **Queen Kelly**. This was mad Erich's extravagant 1929 romp which fell foul of the censors and was never completed. It had already cost producer Joseph Kennedy \$8m at which point Mr K. (later a President's father but better known as Gloria Swanson's lover) "pulled the plug" in modern parlance. Among those gurgling out with the bathwater was Miss S herself. As the convent girl who becomes a Queen (via running a brothel in Dar-es-Salam), she had one too many arduous or outlandish made of her by the director.

But the one-third of the planned story completed by Stroheim is surprisingly self-sufficient: especially in this revamped version restoring a few lost shots and filling vital narrative gaps with production stills and commentary. A potentially preposterous tale of randy Princes, mad Queens, fallen knickers and exotic bordellois is dignified by Stroheim's sumptuous sense of decor and detail. Kennedy must have felt his bank balance shudder when he saw the palace banquet scene; awash with tapestries, candelabras, crystal glassware, liveried servants and food that definitely looks eatable rather than from the prop cupboard. And Gordon Pollock and Paul Ivano's photography, silvered and soft-focus, turns the tale's middle-European kingdom into a mystic Montsalvat.

There is also Miss Swanson. Who more likely, in a crocodile of "convent" girls taking the country and to attract the eye of a passing Prince, with or without help from falling garments? From there "he" has a short step to her willing abduction by his Highness (Walter

historical event) and the general ("official history" of a country as taught in the classroom).

There are corroborating scenes, like that in which a friend of Miss Alejandro, from his teens, relates the night of her and her husband's arrest. There is satire both pin-sharp and deadpan (especially in the classroom). And there is the sense of a country walking to a new dawn only to find that many of the horrors of yesterday are still banked up in the clouds above them, waiting for release in truth and trauma.

* The week's one uncomplicated commercial offering is **Code of Silence**, starring former world karate champ Chuck Norris. Mr Norris, in a career save a brief blue-eyed peer out over a beard that star: she is far too strange, wild and magnificent. Popular cinema prefers the Swanson type and the ideas of Stroheim, Stroheim and Fa Kennedy all together in one project was clearly far too much for Hollywood and history to handle.

Luis Puenzo's **The Official Version** from Argentina is a film mondait *ménage*. Five years ago this tale of a lady history teacher (Norma Aleandro) who wonders if her adopted daughter is the child of one of the *desperados*—the thousands of men and women who vanished into oblivion in the Junta's wave of arrests and killings—would have been considered senseless or not even made. Now it can be seen and exported and even win prizes at festivals (Best Actress for Miss Aleandro at Cannes). It shakes the repressed tears and screams out of a country still reworking its life under the Generals, and from the bequest of bereavement left by the "disappeared ones".

It also examines the way a society can write or re-write its own history. The original title *La Historia Oficial* suggests both the particular (the "official version" of a political or

social issue) and the way a society can write or re-write its own history. The original title *La Historia Oficial* suggests both the particular (the "official

Verdi Requiem/Festival Hall

Max Loppert

For the opening concert of their season Klaus Tennstedt and the London Philharmonic Choir and Orchestra on Wednesday night tackled together a work new to the conductor's London repertory—the Verdi Requiem. This most completely human of 19th-century choral masterpieces can support a wide variety of differing interpretations, provided that the primacy of the singing line, the crucial feature of all Italian music, is made the driving force behind every one of them.

Tennstedt and his forces, among them a solo quartet of considerable distinction, gave us a Requiem in which there were many incidental excitements, much nervous energy,

and a good deal of dramatic fervour: it was an intensely felt performance, in every bar. But despite that, the overall effect was of something powerful but idiomatically uncertain; for until the final two movements, which were at last allowed to develop their own forward motion, the unfolding of the part and, therefore, of the whole was subject to repeated interruption by commas, tenuti, sudden tempo slowings, and like adjustments. The natural flow of the music, that natural sense of drama-through-song, was repeatedly set at risk.

Similarly, in Verdi, is a noble idea, far too much present-day Verdi performance pursues a metronomically rigid style utterly unsuited to the

temper and the content of the music. But Tennstedt's flexibility was not, it seemed, promoted—as in the great representations of the "old school" it always was—by innate feeling for voices, for their expansion and dramatic direction. In such a passage as the very opening or the Recitative, or long stretches of the Offertorium, one felt the conductor's activity as a kind of well-meaning interference, driving out details and moments at the expense of the larger purpose. It was a very interesting reading, as any such must be, and it was finely executed, but it lacked stylistic certitude.

Luckily, the solo quartet,

good in blend, impressive in solo utterance, was able to provide the reliable points of focus even when these were under general threat. The bottom line was held with splendour of tone, if not much individuality of accent, by the Georgian bass Paata Burchulashvili. David Randall, a late replacement at tenor, was a tower of strength; the young German mezzo Waltraud Meier was smooth, steady, and dignified. And notwithstanding an unfortunate slip at the start of the finale, Julia Varady proved a Verdian soprano of memorable qualities—heartfelt, radiant, forceful, the most naturally expressive of my own experience since Leontyne Price.

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Pennsylvania Ballet

David Vaughan

The National Choreography Project was initiated in 1984 with the purpose of matching up dance companies across the United States with choreographers with whom they wanted to collaborate. (David Gordon's *Prima Movera*, reviewed here on August 13, was commissioned under its auspices). The Pennsylvania Ballet, one of America's best national companies, elected to work with Merce Cunningham, no less. *Arcade*, his first new ballet for a company other than his own, was created in 1976 and received its première at the elegant Academy of Music in Philadelphia on September 11. The ballet will later go into the Cunningham company's repertoire, and was in fact choreographed by Cunningham, then taught to the Pennsylvania company by Cunningham and his assistant, Clark Komar.

It is often said that many of Cunningham's movements have a ballistic flavour. His own dancers are justly noted for

their sleek lines, long extensions, and articulate feet. But one sees the difference when his choreography is done by actual ballet dancers, who tend to lack the mobility in the back of the faulier and the lack of balance and speed possessed by those he has trained himself. Even so, one may surmise that in this case Cunningham had the Pennsylvania dancers in mind—as one watches for instance, the opening section in which the slow extensions of a group of four women are treated with an almost acrobatic series of lifts and catches performed by a female soloist and three partners. Later, there is a more sustained adagio sequence for Veronica Lynn and Edward Myers, their movements echoed by three sub-group couples. Unlike many ballet choreographers, Cunningham does quite what one might expect and the ballet ends on a characteristic note of mystery, with two couples left on stage who seem about to continue the work rather than conclude it.

The Pennsylvania dancers acquitted themselves nobly, as though grateful for the challenge presented by the unaccustomed place and unusual international partnering. They even seemed unperturbed by the experience of performing to excerpts from John Cage's *Etudes Boîte*, brilliantly performed by the pianist/pianissimo Michael Puglisi, which alighted with Cunningham, ham, proceeded independently of the dancing. Neither the choreography nor the design make any literal reference to the title: Dove Bradshaw's set features a single white pillar, to the left of a backdrop with three large rectangular panels of unequal size, on a white background. The dancers are dressed in leotards and tights in slate grey and blue, daubed with white x's.

Robert Weiss, the company's artistic director, contributed *Drift for Strings*, a short exercise to the first movement of Mendelssohn's opus 20. One hopes that he will not be tempted to choreograph the whole work, since even this one movement taxed his powers of invention well beyond the limit.

Rattle/Barbican Hall

Dominic Gill

Although both the City of Birmingham Symphony Orchestra and its Principal Conductor Simon Rattle have appeared separately at the Barbican, Wednesday's concert was the first they have given there together. A welcome debut—and doubly welcome as the first of four appearances which the same forces will make this season under a new scheme jointly promoted by the CBSO and the London Symphony Orchestra.

Hans-Jürgen Von Bess's Trio is in fact a relatively early work, written in 1978 and the first contemporary piece with his *Tranquilles à Sod Landscapes* which the London Sinfonietta commissioned and performed. It is a more reverberative piece than I remember *Tranquilles* to be, stretching the tonal resources of the three strings to the limit in an idiom which hovers around the fringes of tonality without ever coming clean about it. On a single hearing it is slightly impenetrable, though one is left with an impression of great assurance and of an extended timespan (21 minutes) eventually filled.

Martin Smolka (born in 1958) is a new name to me, but is evidently one of the leading figures in the younger generation of Czech composers. His *For string trio* revealed an unashamed neo-romanticism, with an open declaration of his intent at the climax in a full-blooded quotation for Chalkov-

sky's *Pathétique* Symphony upon which the whole structure is based. This revolution is skillfully approached and then dispelled, but otherwise the music is lacking in memorable ideas: random tonal jottings tend to replace genuine invention.

Cast changes in 'Run for Your Wife'

David McCallum and Derek Griffiths will take over the leading roles in *Run for Your Wife* at the Criterion Theatre on September 20. Windsor Davies, Helen Gill, Gareth Hunt and David Masterton return to the cast, which also includes Linda Haydon and Gregory Phillips.

Italo Calvino

and fantastic descriptions of imaginary cities. More recently, in 1979 the publication of a different kind of novel led to fresh acclaim, particularly in London and New York. — If on a winter's night a traveller is a fiction about fiction, a novel which contains 10 first chapters of novels, which, for one reason or another, never continue.

The English versions of Calvino's books retained the intellectual force and subtle fantasy of the Italian thinks to the painstaking translations by William Weaver.

When I met Calvino last March in his Rome apartment a few steps from the Pantheon he was preparing a series of lectures he had been asked to deliver this autumn at Harvard. The *Laertes* grandly intimate; and the very human face—pomp without pomposity, and a thousand regrets—which he allowed to the finale.

brown wife, Chichita, and a daughter, Giovanna.

Yesterday many Italian political and cultural leaders, led by President Cossiga paid tribute to Calvino. But his loss will be felt most by his readers.

Alan Friedman

Author Italo Calvino dies

Italo Calvino was born in Cuba in 1923 where his Italian parents were both scientists. He spent his youth in San Remo, then went to Milan to be an editor at Einaudi, Italy's publisher of art books and quality literature.

He recalled in an interview last March how he had been influenced by Nabokov and inspired by Hemingway, with whom he went fishing on Lake Maggiore in 1948. "Hemingway was the God. He was the discovery for my generation for his style, for his persona, for his life experience," he said. And yet there could hardly be a greater contrast than that between the macho Hemingway and the shy, even self-deprecating Calvino.

The writer's own favourite among his works is *Invisible Cities* (1972), in which a young Marco Polo entertains the Kublai Khan with beautiful

and fantastic descriptions of imaginary cities. More recently, in 1979 the publication of a different kind of novel led to fresh acclaim, particularly in London and New York. — If on a winter's night a traveller is a fiction about fiction, a novel which contains 10 first chapters of novels, which, for one reason or another, never continue.

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It seems to be no interest at auction for bells and 12 handbells by Warners of London only made £28.50, below their low estimate of £50. On the other hand bows always do well, a silver mounted violin bow by James Tubbs selling for £20.

Christie's announced yesterday that the Hon Charles Alcock and Noel Annesley had been appointed deputy chairmen of the company. This is to plug the management gap created by the resignation in July of its chairman, the Hon David Balfour. Mr Jo Floyd, the retired chairman, returned to the helm again but he obviously does not longer need to help him out. Alcock, who has been responsible for house sales, is 45 and Annesley 43.

The announcement scuttles the rumours that the former Minister for the Arts, Lord Cowie, was a possible recruit to the saleroom. He is, however, likely to find a City job in the art investment field.

Saleroom/Antony Thorncroft Musical instruments

Sotheby's opened its autumn saleroom season yesterday with a modest auction of musical instruments which went according to plan, with a total of £122,552 and 8.32 per cent bought in. The sale was epoch-making in its major key because with the last time that Sotheby's will offer the cheap, German, 19th century mass-produced violins in the £100-£200 price range. They are just not worth the trouble, as demand yesterday suggested—many were unsold.

Auctions remain a good way for professional musicians to buy an instrument of quality—in the £20,000-plus range—and the top price of £24,000 by the dealers' was £10,000. Two violins of 1740 conform to continued interest in better instruments. A late 19th century Italian violin by Giovanni Gaida also sold well at £4,180.

It is a pity that children starting out as violinists need undersized instruments: they would be the natural market for violins in the £100-£200 price range, which are proving such a draw on the market. If an undersized instrument was offered yesterday it found a buyer. Dealers can acquire violins of this low quality so cheaply that they do not bother to bid at auction which, in future, at Sotheby's at least, will concentrate on instruments worth more than £50.

Among the lots of interest elsewhere were a murky look-

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Friday September 20 1985

Entrepreneurs and managers

HARDLY A week goes by in the hothouse atmosphere of Silicon Valley without a top manager leaving a high-tech company in order to start another one. But seldom has there been a defection so spectacular as this week's resignation by Mr Steve Jobs, the 30-year-old co-founder and chairman of Apple Computer. The departure reflects in an extreme form the well-known difficulty of marrying the creative flair of a young and immensely successful company with the managerial disciplines needed to run a large, international business.

Mr Jobs' decision to leave was not unexpected. For nearly a year there have been growing strains between him and Mr John Sculley, whom he lured away from the presidency of Pepsi Cola in 1983 to become president of Apple.

For weeks after Mr Sculley's arrival in May 1983, the two men enjoyed a honeymoon period in their professional and personal relations. In a spite of glossy photographs set against scenic backgrounds, the mercurial entrepreneur, whose personal charisma and technological vision had given the young Apple such drive and success, posed with the hardened marketing professional who was starting to tighten-up the company's management.

But by last autumn Jobs was beginning to show signs of restlessness with his new role as senior spokesman and general manager of just one of Apple's three divisions. The prime product for which he was responsible, the Macintosh, was much less successful than expected, and amid a general stampede in demand for personal computers and a renewed onslaught from IBM, Apple's profits began to slip.

Adjustments

Earlier this year Mr Steve Wozniak, Apple's other founder, left to form a new venture after a series of disagreements over product development strategy. In June Apple cut its workforce by a fifth, warned of its first ever quarterly loss and announced that Mr Jobs was being removed from his managerial responsibilities; then, last month, he sold part of his personal shareholding. The rift at Apple raises issues which reach far beyond the larger-than-life world of Silicon Valley. Nor is it confined to the world of high technology. It underlines the difficulty entrepreneurs everywhere face in making the adjustments necessary to turn their creations into professionally-managed and resilient big businesses. In particular, it brings into focus the inability of most successful entrepreneurs contentedly to hand over the reins, or even

share them, with managers whom they bring in from outside.

On both sides of the Atlantic, examples are legion. Among the companies which have suffered from the phenomenon in the past are Thorn Electrical (as it then was), and Grundig, which lost several chief executives of good pedigree after clashes with their founders, until the company was in decline did he submit to outside influence, in the form of a takeover by Philips.

Sir Clive Sinclair has found it equally difficult to hand over managerial control of his various companies, though he has tried (or been prompted) to do so several times in the past 12 years; at present he is making a renewed attempt to devote most of his time to research and development.

Among the multitude of anonymous businesses struggling to cross the threshold from small to medium, and medium to large, a sizable majority experience similar strains.

Though power-sharing is hard for any entrepreneur to stomach, it seems a particular problem in America, where even many large companies prefer a single individual to hold sway. In such circumstances the entrepreneur's only choice may be between returning to the laboratory or resigning. In Europe the dilemma is less acute, thanks to the persistence in many countries of a tradition of shared responsibility and team leadership.

From the corporate point of view, the key question is not so much the survival or otherwise of individuals, as whether a company's entrepreneurial style matches its professionalisation and growth. For several decades the stock answer has been a negative one, but now a growing number of giant corporations, from Dow Chemical to General Electric, are struggling to promote entrepreneurship within the company. As yet, however, only a handful of pioneers, such as 3M and Hewlett-Packard, have succeeded. Even they are finding it difficult to preserve the right balance.

Yet, for all Apple's current problems, European countries can only envy the success of the U.S. in fostering a climate in which companies like this can flourish. The success has to do both with the size of the domestic market and with an entrepreneurial culture which is conducive to high risks and high rewards. Although the strains that come with increasing size are often difficult to overcome, the vitality of any company depends to a very large extent on the ability of creative individuals like Steven Jobs to convert an original idea into a substantial enterprise.

Mr Kinnock and the Falklands

THE MEETING in Paris this week between Mr Neil Kinnock, leader of the British opposition Labour Party, and President Alfonsin of Argentina was intended as an imaginative gesture to unlock the impasse in Anglo-Argentine relations without formally admitting the Spanish claim.

Obviously, domestic politics played a part in the meeting, but this should not detract from the fact that Mr Kinnock took a deliberate gamble in swing in the national mood and in Fortress Falklands policy and in favour of the opening of a new chapter in Anglo-Argentine relations.

Mrs Margaret Thatcher has been sharply critical of the meeting on the grounds that it showed little respect for the wishes of the islanders and that Argentina is ignoring every olive branch held out by Britain. However, there has been scant sign of a popular outcry.

Sovereignty

Mr Kinnock has accepted that Britain must be willing to discuss at some future date the issue of sovereignty over the islands. Sovereignty is at the heart of the dispute, and while nothing can justify Argentina's seizure of the islands, neither this action nor the subsequent Argentine defeat has made the claims vanish into thin air.

President Alfonsin has insisted that the restoration of diplomatic and commercial ties are meaningless gestures so long as the sovereignty issue is ruled out of court. Thus every British initiative, including the most recent one involving the unilateral lifting of the trade embargo, has founded because Mrs Thatcher insists sovereignty cannot be discussed.

Mr Kinnock has been careful not to surrender Britain's claim to the islands or to prejudice the islanders' future. Instead, he and President Alfonsin have adopted a formula similar to the 1980 Lisbon agreement between Britain and Spain

ON WEDNESDAY, the Confederation of British Industry (CBI) added its influential voice to what has now become a near-deafening chorus calling on the Government to reconsider its planned abolition of the state earnings-related pension scheme (Serps).

The scheme, set up in 1978, offers 11% of the nation's less well-paid workers—those without the benefit of an occupational pension—a modest inflation-proofed supplement to the basic state pension. Its phasing out and replacement by a system of compulsory private pensions was first mooted in June in the Government's Green Paper on reform of the social security system. The immediate reaction of a wide range of institutions, individual pension experts and pressure groups was hostile.

If Mr Norman Fowler, the Social Services Secretary, had backed the first criticisms, it would prove misleading—but after reflection the merits of his ideas would become apparent—he must have been badly shaken by both the tone and substance of the great majority of formal submissions.

In the past three months, the initial hostility has, if anything, hardened.

The criticism is now blunt, well-argued and often impassioned. Almost every assertion in the Green Paper is under attack. The criticism is both theoretical and practical: the financial "money purchase" provision of Serps, offering a place of Serps are regarded not only as an intrinsically less rational way of providing pensions for large numbers of relatively poorly paid workers, but also as administratively costly and cumbersome.

A great many people clearly feel very strongly—some of the submissions are quite emotional—that half a century of progress on pensions in the UK could be imperilled if Mr Fowler cannot be persuaded to reconsider.

There is widespread agree-

ment that the Government is attempting to force through far-reaching changes far too quickly. The three-month consultation period, spanning the summer break, is regarded as wholly inadequate. The CBI is typical in describing the proposed implementation date for the changes of April 1987 as unrealistic and dangerous.

If it were only the occupa-

tional pensions industry that

was attacking the Government's proposals, Mr Fowler might,

perhaps, be able to dismiss the criticism as self-serving—as coming mainly from those who stand to suffer professionally from a big shift towards personal portable pensions.

In fact, however, the National Association of Pension Funds (NAPF), the official voice of the industry, while hostile, has not been particularly dominant in the debate. It has tried to take a constructive "civil servant's" approach to the Government's proposals—but, however misguided they may be, it must help to work out ways of implementing them.

The frontal attack on the Government's proposals has been led by a raft of life assurance companies, writing in a personal capacity and including many that stand to gain from the mooted changes. Mr Fowler is bound to take seriously some lucid and informed criticism from the likes of Legal and General and the Prudential—companies that would be bound to do well in a portable pensions free-for-all.

It is clear that the Government's proposals will be scuppered entirely by the House of Lords. In the wake of local government legislation, the Upper House takes some pride in scrutinising technical measures which affect the rights and aspirations of large segments of the electorate.

The central question for the

Government is whether in the face of mounting opposition it

should attempt to press on with

Wider view for Neil

Some interesting changes are taking place among the ranks of the City's economic gurus as the "big bang" looms.

Paul Neild, the ebullient chief economist at Phillips and Drew since 1971, and rated by the annual Exetel survey as the top forecaster of the British economy for each of the last 11 years, is about to hang up his side rule.

Since Union Bank of Switzerland took a 20% per cent stake in the firm last month, Neild has been elected to the board of the new UK holding company, which will prepare it for next year's upheavals in the share and gilt-edged markets. UBS plans to take 100 per cent next April.

With new responsibilities for institutional equity research and sales, and a key role in the development of the company's risk-taking skills, he says he felt he had to let go of the reins of the economics team.

"I tend to look forwards rather than backwards," he says. Clearly he relishes the new challenges posed by the City revolution.

But there are one or two past



"Here's a £1—and I expect to see the Arts Council demand amended to £160,000,000."

UK pensions reform

Why few wish to join the Fowler bandwagon

By Michael Prowse

Their criticism has been bolstered by the opposition of industry bodies including the CBI, the National Consumer Council, the Equal Opportunities Commission, Help the Aged and a bevy of left-of-centre welfare pressure groups. Employer disquiet, expressed with some passion by representatives of small firms as well as the CBI, is matched by implacable union opposition which will become explicit next week when the TUC unveils its formal submission.

In view of his ambitious programme for reform, which includes legislation in the next Parliamentary session, Mr Fowler must be increasingly concerned by the extremely narrow base of his support. The rightwing Monday Club, the Institute of Directors and a handful of financial institutions as well as Save and Prosper, the unit trust group, have expressed unequivocal approval. But few others seem to want to join the Fowler bandwagon.

Particularly worrying for the Secretary of State, at a time when popular support for the Conservative Party is at low ebb, is the split in Tory ranks which is emerging. Many on the left and centre of the party firmly support the compromise position adopted, for example, by the CBI and by Dr David Owen of the Social Democrats. This is that Serps should be reformed rather than abolished. The TUC Reform Group, in particular, has been highly critical of the Fowler plan.

It seems likely that a Bill based on the Green Paper would have a rocky ride in the Commons and might be scuppered entirely by the House of Lords. In the wake of local government legislation, the Upper House takes some pride in scrutinising technical measures which affect the rights and aspirations of large segments of the electorate.

The result would be that individual pensioners would recognise pensions, like their homes, as part of their net worth: an asset over which they have control. Pension reform, like the privatisa-

tion of public monopolies, would be in large part a means to an end: the fostering of an entrepreneurial capitalist economy.

What of the ideological case for privatising pensions? The burden of the argument put by the life companies and others is that Mr Fowler's rather vague ideas, even if they could be implemented, would yield few of the benefits he is seeking yet seriously undermine the pension prospects of 11m comparatively poorly paid workers.

At first glance, Mr Fowler's cost worries and his desire to stimulate an entrepreneurial

spirit both seem reasonable. Why then the barrage of criticism from groups such as the CBI and life companies broadly in tune with his economic philosophy?

On costs, the argument is that the Green Paper made Serps appear hugely extravagant mainly by statistical sleight of hand. The projected rise in costs was not set against the likely real growth of GDP over the next half century. It has been estimated, for example, that the maturing of Serps will pre-empt only one-tenth of 1 per cent of annual growth in future decades.

If the decision to abolish Serps was motivated by negative cost considerations, something more positive—an ideological commitment to privatisation and personal choice—underlays the shape of the proposed successor. In place of Serps, the Government suggests employers and employees should together contribute a minimum of 4 per cent of earnings into a personal pension account held with a financial institution.

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tion of public monopolies, would be in large part a means to an end: the fostering of an entrepreneurial capitalist economy.

Critics fear that the proposed minimum investment of 4 per cent of earnings would become a de facto maximum because so many employees would seek to maximise take home pay in the short run. Life companies argue that a 4 per cent contribution rate would not provide a remotely adequate substitute for lost Serps benefits, particularly for low paid workers. In future decades, the cash is deposited in safe short-term assets (eg building society accounts), the eventual pension would be "less than half" what would be on offer even from the scaled down version of Serps it is proposing.

Besides offering comparatively little security in the longer term, the life companies argue that individual saving against old age by millions of low paid, itinerant workers moving in and out of work would be grossly inefficient. In

the best 20 years, and by stipulating that widows can receive 50 rather than 100 per cent of the husband's pension.

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Critics also point to the big increase in employment costs which would result from the phasing out of Serps. As the CBI argues, the Government is intent on placing a "double cost burden" on industry: business would have to pay not only for today's pensioners but also, through the increase in "funding," for next century's pensioners as well. Employment costs could shoot up by 4 per cent of the pay bill—a heavy blow when unemployment is still rising.

The cost increase would partly reflect the administrative headaches created for employers by the need to coordinate the individual pension arrangements of their employees. The Prudential, in keeping with many other life companies, warns of the proposed new system: "Frankly, we doubt whether it could be made fully watertight without inordinate supervisory expense and substantial involvement by the DSS."

Time and again, the message from the submissions is that, notwithstanding the benefits of portable pensions as a "top-up" for well-paid executives already covered by company schemes, there are an expensive, inefficient and insecure way of providing pensions for large numbers of poorly paid workers for whom Serps was designed.

The other important, if obvious, point made with almost monotonous regularity, is that a pensions reform that cannot attract bipartisan support is almost useless. As Legal and General argues, how can Mr Fowler expect employers to put substantial resources into the admissions system if they do not believe it will last?

A great many people feel very strongly that half-a-century of progress may be imperilled

work "to develop relations between the two countries"—which is what an ambassador is expected to say.

But his other remarks also provide yesterday, such as "I am a Marxist because I apply Marxist analysis to social phenomena, and I am an agnostic because I suspend judgement on things divine for lack of incontrovertible evidence" are less likely to be enthusiastically greeted by Pope John Paul II.

Risks in French

Rainer Brousse, head of the French division of the insurance brokers Stewart Wrightson, has tried to make his French guests feel at home at an unusual conference being held near Windsor.

All the British speakers at this gathering, arranged for French broker-guests, are delivering their addresses in French on topics ranging from finance to political risks.

Stewart Wrightson is trying to boost the volume of business it does with France. The company started a French division just a year ago.

The insurance specialists in that division are French-speaking and all correspondence is in French.

Working in another language certainly increases costs but Brousse (himself French-born) believes the expense will be absorbed by an increase in business. Even cover notes are now being issued from London in French.

But in spite of the thoroughness of Brousse's efforts to create French ambience, English has intruded into the conference. One of the subjects to be covered is "risk management". No handy French equivalent for that expression has yet been found by the conference.

Too much

A "white smoke" signal from the Vatican yesterday finally gave approval to the nomination, however. Officials in Madrid tried to laugh off the delay blaming "summer holidays."

Ojea tells reporters he will

Secret drops

The Russian in London who used the library at the National Geographic Society at the time of the Falklands campaign had a counterpart in a British reporter working in Moscow.

He asked the meteorological office there for the figures on Moscow's rainfall for the last two years only to be pelted with the question, "Why do you want to know?"

Divine choice

The lines are hot between Rome and Madrid over accusations that Spain is pulling a fast one on the Vatican.

Felipe Gonzalez's socialist Spanish government is sending an ambassador to the Holy See the outgoing under-secretary of the foreign affairs ministry in Madrid.

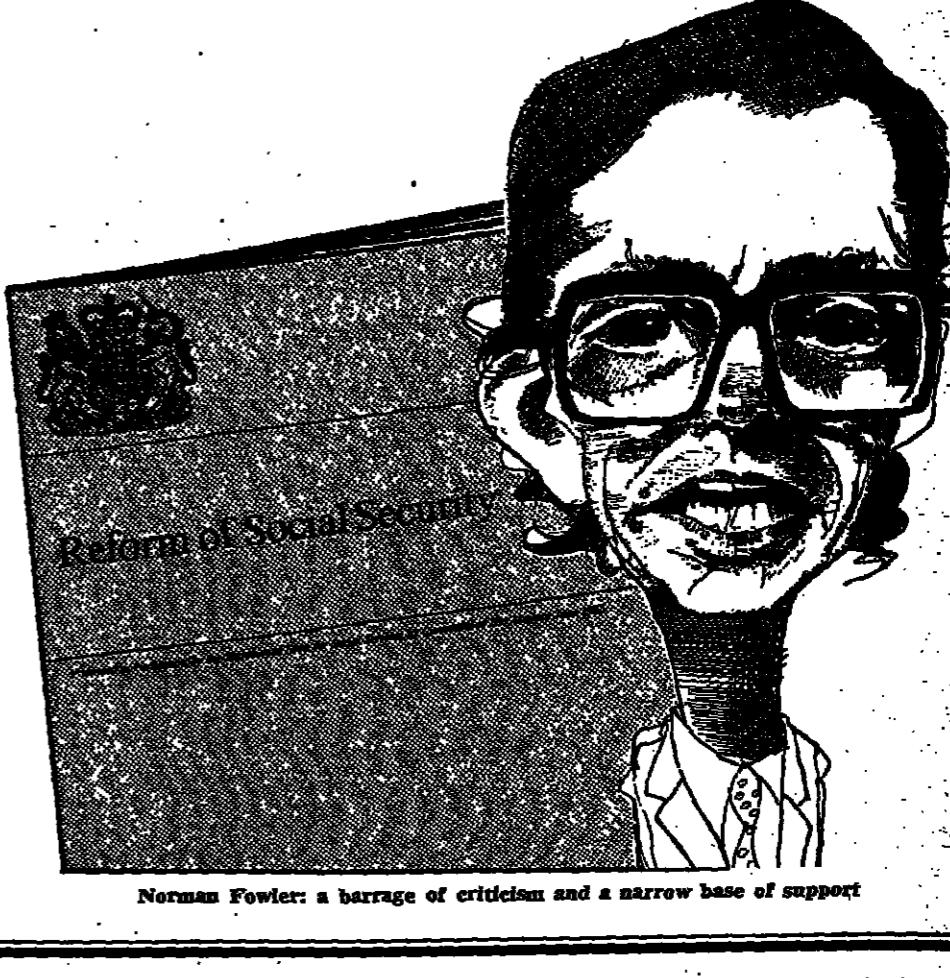
Gonzalo Puent Ojea, also happens to be a self-confessed Marxist and agnostic. For nearly two months the Vatican held up the appointment, and no official credentials for Ojea were forthcoming from St Peter's Square.

Still keen to give Labour a hearing, the resourceful Cousins asked Tony Benn to step in — sadly, he was otherwise engaged.

With the conference in Liverpool, the idea of inviting

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Norman Fowler: a barrage of criticism and a narrow base of support

Financial Times Friday September 20 1985

THE LIBERAL Party Assembly in Dundee this week has so far exceeded expectations. It has been rather dull affairs, no fireworks, few surprises, and little on the surface—not too much to write home about except the even tenor of its way. Above all, no one has tried to rock the boat.

The main excitement has been the publication of the Gallup Poll in yesterday's Daily Telegraph which gave the SDP-Liberal Alliance 39 per cent of the vote, against 29.5 per cent for Labour and 29 per cent for the Conservatives. Polls go up and down, but it would be hard to deny that the Alliance is on a generally rising trend.

A quiet assembly is exactly what the Liberals needed midway between the last General election and the next. The official word is that it is time to consolidate and that is what the party has been doing. All being well, it will come forward with all guns firing at the assembly in Eastbourne in September next year.

There are quite a lot of laurels to rest on if Liberals ever rest. The alliance with the Social Democrats has been effectively sealed. The old bones of contention between the two parties have been buried. There is no longer a call for a single leader before the election. On the contrary, having two leaders working together is seen as a sign of strength.

There are few arguments either about the distribution of parliamentary constituencies between SDP and Liberal candidates. The two parties have come to regard each other as equals, though with different strengths and weaknesses.

The Liberals have learned from the Social Democrats' air of self-confidence and efficiency. They were desperately anxious that their assembly should not be compared unfavourably with the annual round-up of the SDP conference in Torquay last week. There was a danger that they might look like amateurs to the SDP's professionals. On the whole it was averted. The Liberals, too, have grown up.

The Social Democrats have learned from the Liberals' campaigning zeal especially at the local level. They now realise the importance of winning seats in non-parliamentary elections. Theshire county elections last May were a particular success for the Alliance and may have sparked the revival of enthusiasm among activists evident both at Torquay and Dundee.

Policy differences between the two parties were never as great as was sometimes suggested in the first place. Once the members came to know each other better they realised that they were broadly on the same wavelength. The outstanding difficulty was defence. Even that has been more or less resolved.

Politics Today from Dundee

The Liberals stop rocking the boat

By Malcolm Rutherford

Mr Paddy Ashdown, the Liberal MP for Yeovil, last year's conference hero and an apparent unilateralist, now favours doing nothing very dramatic about Cruise missiles while the arms control negotiations in Geneva are in progress. He has been dubbed Mr Paddy Backdown by his critics but that is by a minority of Young Liberals. What has happened is that Mr Ashdown has joined the party for compromise. Indeed, it was said frequently during the assembly debates that a readiness to compromise—both within the Liberal Party and within the Social Democrats—is a sign of political maturity.

The desire not to rock the boat was most striking at the fringe meetings. In the past there have been occasions for dissident, anarchic or at least individualistic Liberals to attack the leadership and challenge the basis of the Alliance. Not this year.

Ultimate proof of that came from the performance of Mr Tony Greaves at the Liberal News rally—the equivalent of the Tribune rally at the Labour Party on Wednesday evenings.

Mr Greaves has been the scourge of the establishment or Westminster end of the Liberal Party for years. In his previous incarnations he seemed to think that almost anything that the leadership was doing was wrong. On Wednesday he confined himself largely to reading a relatively little known verse by William McDonald, once the local poet, called "The Great

The Social Democrats have learned from the Liberals' campaigning zeal

He is now in positions of responsibility. There was a very strong sense that they thought that the leadership was too timid. The Alliance would not be going for a hung—or what is now called a balanced—parliament after for outright victory.

A similar twist came in the case of Mr William Wallace, an academic and Liberal parliamentary candidate whose policy paper on "preparing for government" was leaked to the press on the eve of the SDP conference in Torquay. It says that the party is scarcely prepared at all to stand up to the charms of the establishment and the inner reaches of administration. Mr David Steel,

the Liberal leader, virtually dismissed him once the leak was known.

But in Dundee Mr Wallace emerged as something of a star, applauded even before he started speaking. He argued that he was a rational, pedantic man, by the Liberal News rally, he had become more of an orator.

His main point was that the leadership was not preparing for Government seriously

Dr David Owen, the SDP leader, promised last night the introduction of an inflation tax as a revenue, to be levied on wage settlements judged to be too high ("to be judged by whom"). Mr David Penhaligon, the Liberal MP for Truro, the party's new economics spokesman and stand-up comic par excellence, went further and said that prices and incomes strategy was at the root of everything. He did not elaborate.

Mr Steel's idea of an all-party conference to discuss the procedures in the event of a balanced Parliament after the election, was pure gimmick and patronising gimmick at that. One of his advisors said that the Queen was "scared stiff" at the prospect of having to choose whom to ask to form a Government and ought to be spared the embarrassment. It seems unlikely that the Palace is losing much sleep about it.

Contradictions abound. Mr Penhaligon who is also the party's new president attacked the old party for repeatedly repealing each other's legislation, then said almost in an aside that the Alliance would reverse all the Tories changes in local government. He noticed no irony.

There are thorns as well as laurels, to be sure. The Alliance is not nearly as radical in policy terms as it likes to pretend. For example both partners still hanker after some form of codified incomes policy though this is now referred to as a strategy.

The point about constitutional

reforms, that should never be overlooked is that it is increasingly difficult to put through two Houses of Parliament, and gets in the way of other perhaps more urgent business. Besides, is the introduction of proportional representation really the cure for British ill?

There might be other reforms

needed to go with it; for instance changes to the House of Lords and the establishment of a fixed-term Parliament. One

would like to see a much more considered statement of the

Alliance view of the future of

constitution, other than the

blanket commitment to PR,

and more open government.

Still, for the moment it is the Alliance that is making the running. It was probably rewarding for the Liberals to have held their assembly in Dundee, for they have struck another chord the revival of Scottish nationalism, with a small "n". Tory fortunes in Scotland are below the parapet.

It is not inconceivable that the

Alliance would pick up Con-

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ment.

There is another factor,

noticeable both at Torquay and

Dundee. It is the way Mrs

Thatcher's Government no

longer gets much credit even

when it has done well.

The miners' strike tends to be re-

membered as an unfortunate

blot and an attempt to impose

too much responsibility on the

police rather than as the defeat

of Mr Arthur Scargill. Other

parties want to claim the spoils

of victory.

The political vocabulary, has

been stacked against Mrs

Thatcher, too. Certain anti-

Government references are

almost standard to win applause

from the crowd. Last

Friday, for instance, Mr

Penhaligon was in London on

£33,000 a year. Mrs Patrick

Jenkin saying that the family

house might have to be sold

because her husband had been

sacked from the Cabinet. The

Prime Minister's own complaint

about "mountain minnows."

Above all, the Government is

repeatedly reminded that it

turned down a no-strike agree-

ment at the intelligence centre

in Cheltenham and has still not

solved the problem. Comparatively small matters perhaps, but cumulative.

It is as if the idea has spread

that an era is ending, and that

it is time for someone else to

take over, which is odd in a way

because at the bottom, all

parties are talking about the

same subject: the need to

reduce unemployment, to pro-

mote decentralisation, and to

rely more heavily on micro-

economic policies. It just seems

that the Tories are going out of

fashion.

Lombard

A blunt message from the U.S.

By Jonathan Carr in Frankfurt

Mr Richard Burt, the new U.S. ambassador to West Germany, has made a good start in his

job. On the same day he pre-

sented his credentials to Presi-

dent von Weizsäcker in Bonn.

Mr Burt flew over to pay his first

ambassadorial visit to West

Berlin.

The gesture has certainly

gone down well with the Bonn

Government and not least, with

the Berliners themselves.

It seems to underline an un-

diminished American commit-

ment to the freedom of West

Berlin, and through that city to

the defence of Western Europe

as a whole.

It would indeed be nice to

believe there had been no real

change in the U.S. attitude

whatever they were about the

big efforts made by Britain and

France to modernise their

nuclear forces about West Ger-

many's decision to extend the

military conscription period—

and so on. The Europeans'

budgetary, and social problems

were seen well enough, but this

did not serve to allay U.S.

complaints.

The second point, linked to

the first is that U.S. criticism

is more fundamental than it

used to be, and the passage of

time seems likely to reinforce

it. On the one hand the

Americans see Western Europe

four decades after war's end as

well as economically speaking

to be on a greater share of

its defence burden. On the

other, for the U.S. the relative

importance of Europe has

declined as its economic and

strategic interests in Asia, the

Pacific basin and Latin America

have grown.

Discrepancy

Of course that does not mean Europe can simply be ignored by the Americans—but rather that a growing discrepancy is perceived between the value of Europe to the U.S. and the size of the defence commitment assumed on its behalf.

Naturally the

Friday September 20 1985

Brussels calls for mutual recognition of laws

By Quentin Peel in Brussels

THE EUROPEAN Commission has proposed that all the member-states of the EEC grant mutual recognition to each other's laws affecting the free movement of people, goods, services and capital, pending completion of a genuine common market by 1992.

It is also calling for decision-making by qualified majority, instead of the present demand for unanimity, on virtually the whole range of issues still restricting the market.

The proposals were presented this week to the top-level committee drafting amendments and additions to the Treaty of Rome, the founding document of the Community.

In addition, the Commission has spelt out its plans to bring the fields of high-technology and environmental protection into the treaty.

The draft treaty, which will draw up in Brussels would provide a very flexible framework for all forms of technological co-operation, so that member-states could participate in any manner of combinations - what is known as "variable geometry".

The purpose behind the changes would be to allow the Community to participate in schemes such as Eureka - the French-inspired plan for research co-operation in fields like high-powered lasers and very large computers.

On the environment, the proposals would give the EEC the specific task of protecting the quality of the environment and human health and promoting a rational use of natural resources. Among the principles involved would be a commitment to promote preventive action and an insistence that the person or organisation causing pollution should pay for the damage.

The draft amendments are the first to be submitted to the committee of national representatives in Brussels, chaired by M Jean Dondlinger of Luxembourg, which has to report to the EEC foreign ministers for final decisions on a treaty changes.

Most member-states have announced their intention of submitting other amendments, involving the decision-making process, the powers of the various European institutions, including the parliament and the Commission itself, and new policy areas.

The Commission has submitted its proposals in the form of new articles in the treaty rather than amendments to present articles, leaving the status of the existing rules on the internal market unclear.

It calls for the genuine common market to be established progressively by the end of 1992. The article calling for mutual recognition of regulations affecting people, goods, services and capital is presented as a safety net, giving the members an incentive to agree common rules.

The proposals are certain to be amended in discussion, possibly to insert a lot more detail into very general provisions. Moreover, there is still a wide measure of disagreement between the Ten on what actually requires treaty amendment.

Australian tax reform package

Continued from Page 1
also be introduced from 1987-1988 to tax profits earned offshore in Australia, less a credit for tax paid elsewhere.

Personal tax rates will first come down from September 1 next year, with the second phase from July 1 1987, when rates will be 55 per cent, 40 per cent, 39 per cent and 24 per cent, with the tax-free threshold raised by A\$505 to A\$5100. This will see the average income earner paying A\$15.20 less in tax each week.

Additional measures to offset the loss to revenue include adjustments to the wholesale tax rates and tighter controls or reduced benefits for film or farm investments.

U.S. outlines plans for curbs on EEC steel

BY PAUL CHEESERIGHT IN BRUSSELS

THE EUROPEAN Community yesterday started the search for means to fend off U.S. demands for a substantial widening of an agreement holding back steel shipments to the U.S. market.

At talks in Washington, Commission officials heard for the first time the nature of a new steel trade restraint agreement the Reagan Administration would like to have in place by the end of next month.

The U.S. wants a new agreement to encompass not only 10 products subject to control in an accord reached in October 1982 that expires at the end of this year. It also wants to bring in a further 17 products which, on the margin of that 1982 agreement, were subject to consultations in the event of higher shipments damaging to the U.S. market.

David Brown writes in Stockholm: SSAB, Sweden's state-owned commercial steelmaker, has succeeded in reversing two points of a three-point countervailing duty case brought by the U.S. Commerce Department on certain Swedish products.

The International Trade Commission has voted to reject a new duty of 3.77 per cent on hot-rolled coil and heavy plate, of which Sweden sold 130,000 tonnes worth some Skr 450m (\$51.1m) in the U.S. last year.

However, it has upheld a countervailing duty on cold-rolled coil and sheet products, of which Sweden exported some 90,000 tonnes worth Skr 240m last year. This brings the total duty to 14.9 per cent.

The group has not decided whether to appeal against the final point before the Court of International Trade in New York.

SSAB officials have been lobbying fiercely in Washington to reverse the Commerce Department finding which, they claim, would have made profitable operations in the U.S. impossible.

The Swedish Trade Ministry attacked the decision early this month, saying it had "purely protectionist motivations."

Mr Harry Lundberg, the group's managing director, said: "This is a major success for SSAB." Another company spokesman said: "We expect now to continue selling most of these products, but at roughly unchanged levels."

The Commerce Department case was sparked by charges from U.S. Steel and other American producers that the Skr 6.3bn in capital injections and loans received from the Swedish state in the early 1980s constituted a subsidy.

The Swedes have responded that the aid was within Gatt norms and that their competitiveness stems from extensive rationalisation, modern production facilities and low raw materials and labour costs.

Ericsson, the Swedish telecommunications and information group, has won a two-year contract worth \$27m to supply fibre optic cable to Pacific Bell. The equipment will be supplied by the group's Kansas-based subsidiary, Ericsson Lightwave, in 1986-87.

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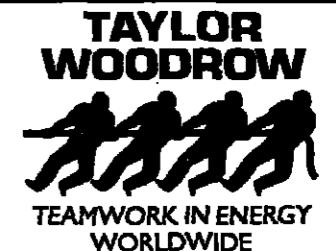
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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Friday September 20 1985



U.S. CUSTOM SEMICONDUCTOR MAKER PUSHES AHEAD WITH EXPANSION PLANS

LSI Logic plugs into Europe

BY JOHN DAVIES IN FRANKFURT

STEP BY STEP, the ambitious plans of LSI Logic, the U.S.-based semiconductor company, are being pushed ahead in Europe and Asia.

As part of its global strategy, LSI Logic selected Brunswick in West Germany earlier this year as the site for a DM 150m (\$52m) plant to make custom and semi-custom chips by mid-1987.

More recently, it linked with Kawasaki Steel in setting up a joint subsidiary to build a similar \$100m semiconductor plant in Japan by mid-1987.

In addition to its U.S. operations, these moves will give LSI Logic strong regional bases from which to build up its already fast-growing business.

LSI Logic was started up in 1980 by Mr Wilfred J. Corrigan, formerly chief executive of Fairchild Camera and Instruments, to specialise in logic devices to meet individual requirements of customers rather than standard chips. It quickly gained a dominant position in the market for gate arrays, a basic building block for computer logic circuits.

The group's sales revenue rose 143 per cent to \$84.5m last year, while sales in the first half of this year at \$54.1m were up 81 per cent on the comparable period a year earlier.

Taubman raises \$650m

By Paul Taylor in New York

MR ALFRED TAUBMAN, the U.S. property developer and chairman of Sotheby Holdings, the London-based fine art auctioneers, has raised \$650m through a major institutional refinancing deal using his stake in 17 regional shopping centres, valued at \$2bn, as collateral.

New of the refinancing deal prompted speculation on Wall Street that Mr Taubman, who has been expanding his business interests rapidly in recent years including the \$130m acquisition of Sotheby's two years ago, might be preparing for another major acquisition.

Under the terms of the refinancing deal, two major U.S. pension funds, General Motors and AT&T, which have lent the Taubman group \$650m, will have an option eventually to become a 50 per cent limited partner in Taubman Realty, a limited partnership formed to execute the refinancing. The equity option can be exercised after 1997, meanwhile the Taubman group will continue to manage the properties said to be among some of the best regional shopping malls in the nation.

By structuring the deal as a financing with an equity option Wall Street experts noted that the Taubman group will have succeeded in realising some of the equity built up in the shopping centres without incurring any substantial capital gains liability.

Sterling loan deals for two UK companies

By Peter Montague in London

Two more British companies, Harrison and Crosfield and W.H. Smith, are arranging loan facilities in the sterling bankers acceptance and short-term advances market. Both deals are led by Baring Brothers.

Harrison and Crosfield, the overseas trading concern, in raising £130m over five years through a facility designed to refinance its existing debts at lower cost. Terms of the deal, which £110m is committed by underwriting banks, allow funds to be raised through the issue of sterling acceptances or dollar or sterling bank advances.

The facility carries an underwriting fee of 1% per cent. The maximum commission on acceptances is 20 basis points, the same as the maximum yield on advances.

W.H. Smith is paying a slightly higher underwriting fee of 15 basis points for its £60m facility which is to finance its recent purchase of the Elson chain of newsagents and gift shops in the U.S.

The higher fee reflects the fact that the facility is relatively long for the sterling market at seven years. Of the total £60m is committed by underwriters.

Maximum commission on sterling acceptances sold under the facility is 20 basis points for the first four years rising to 25 basis points thereafter. Maximum margins over London interbank offered rate (LIBOR) are the same for dollar or sterling bank advances.

While some standard chip manufacturers have run into problems with the recent slowdown in sales, markets for custom and semi-custom chips have held up relatively well. LSI Logic is pressing on with its plans to meet what it expects to be strong rising demand.

Mr Robert Blair, president of LSI Logic's UK-based holding company for Europe, said that "ground-breaking" work for the Brunswick factory would start in the first quarter of next year. LSI Logic opted for Brunswick after closely looking at Wales as a possible site.

The Brunswick plant, including wafer fabrication, assembly and testing, would employ up to 300 workers.

He said that LSI Logic was also planning to open more design centres in West Germany and other countries to provide software and other specialised support for customers to help them develop integrated circuits for their own requirements.

In addition to its design centre at Bracknell in England, it opened a design centre in Munich last year, while sales to one open in Düsseldorf, and would open one in Stuttgart early next year. Others would be set up in Paris, Stockholm, Scotland and Israel. "We must have de-

sign centres near customers," he said.

In its three-pronged global strategy, LSI Logic has set up regional holding companies in the UK for Europe and in Japan, alongside the U.S. company, with its headquarters in Milpitas, California.

Executive indicated that the European holding company might be launched on the stock markets in London and Frankfurt within a year or so, although the decision would depend partly on market consideration.

The U.S. group's strategy has been to seek local acceptance in Europe and Japan by already opening up its regional companies to outside investors through private placements. outsiders hold just over 20 per cent of the European company and about 30 per cent of the Japanese company.

Among the shareholders in LSI Logic Europe is the West German venture capital concern, WFG Deutsche Gesellschaft für Wagniskapital - which is owned by the "big three" commercial banks (Deutsche, Dresdner and Commerzbank) and by the Westdeutsche and Bayerische Landesbanks.

Herz Karl-Heinz Finselow, WFG's chief executive, said the venture capital concern had acquired about 500,000 shares and was the fifth largest investor in LSI Logic Europe.

Herr Finselow said that this stake reflected WFG's new policy of diversification by investing abroad.

It had also made some investments in the U.S. he said.

In the difficult Japanese market,

LSI Logic has been making strenuous efforts to obtain local help in becoming entrenched.

As chief executive of its Japanese affiliate it succeeded in attracting Mr Kelsuke Yawata, who already had a strong local profile as a senior executive of Japan's NEC Corporation for 26 years. LSI Logic's partnership with Kawasaki Steel will also speed up its breakthrough in the Japanese market, according to Mr Corrigan.

Kawasaki Steel, with sales of \$4.5bn in its business year to March 31, has joined LSI Logic in forming a company called Nihon Semiconductor that will produce silicon wafers and semi-custom chips under licence from LSI Logic. The workforce is expected to reach about 250 by 1988.

While the initial cost of the Japanese plant is put at about \$100m, total investment in the operation there could reach \$200m by the end of the decade, according to LSI Logic.

Runaway success for Vienna flotation of Lenzing shares

By PATRICK BLUM IN VIENNA

THE demand for shares in Austria's Lenzing AG, one of the world's leading producers of viscose and modal fibres, issued on the Vienna stock exchange for the first time yesterday, exceeded twice the value of the company's Sch 245m (\$17.5m) nominal capital, according to Österreichische Länderbank which holds a majority holding in the company.

Shares traded at over four times their nominal value and were snapped up rapidly by eager investors. Altogether shares with a nominal value of Sch 45m representing 18 per cent of Lenzing's share capital are being offered to the public. Only part of these were offered yesterday, with some shares held back for trading in the next days by the two main shareholders Länderbank and Creditanstalt Bankverein.

Until yesterday Länderbank held about 61 per cent of the shares in the company's nominal capital and Creditanstalt 33 per cent, with the remaining shares held by smaller investors. The two banks are reducing their shareholding to just under 51 per cent for Länderbank and 26

per cent for Creditanstalt. Länderbank said yesterday that more shares in the company may be sold next year.

This is the first new share issue on the bourse this year and there was some excitement in the usually subdued trading hall of the Vienna bourse as investors waited for the quotation price to come up on the screens. Applause followed the announcement that Sch 100 shares also makes bourse history since it is the first to be quoted in schillings per share rather than per cent movements, as is traditionally done. From next January all share quotations will be in schillings per cent.

The last two years have been exceptionally good for the company, although it is now facing more difficult international market conditions as well as having to make substantial investments to meet increasingly tight environmental controls. These are expected to cost the company at least Sch 1.5bn during the next four years.

There has been strong international interest in the shares with calls from London and other trading centres, banking sources say.

This latest share issue and another due today for Jungbunzlauer, an Austrian biotechnology group, whose shares will also be placed in London, have spurred activity on the Vienna bourse which has seen prices rocket in the past 18 months.

EUROBONDS

Abbey National issues two-tier sterling floater

By MAGGIE URRY IN LONDON

THE ABBEY NATIONAL became the third of the UK building societies to launch a Eurosterling floating rate note yesterday, topping the market for an initial £150m available to be sold after April 1986.

Lead manager Samuel Montagu set the interest rate at 1% per cent over three-month London interbank offered rate (LIBOR), the same as for Halifax and Nationwide's deals with the same commissions of 40 basis points. The maturity is at 15 years, but investors have a put option after seven years.

The bonds were bid at 99.65, the level where co-managers own them.

The World Bank launched its accepted jumbo zero coupon issue in the Swiss franc market, led by Morgan Guaranty (Switzerland) Ltd.

The redemption value is SwFr 800m with a life of 30 years. Issue price is 18.69 to give a yield to maturity of 5% per cent. Some traders thought this a touch low for the maturity but Morgan Guaranty points out that with a zero investors do not need to worry about re-investing coupons.

Zero offer greater volatility than fixed rate bonds and against the background of a strong monetary policy, inflation in Switzerland is falling, says Morgan Guaranty. The World Bank is a frequent borrower in Switzerland, however, and investors have plenty of choice of coupon rates in the secondary market.

Maximum commission on sterling acceptances sold under the facility is 20 basis points for the first four years rising to 25 basis points thereafter. Maximum margins over London interbank offered rate (LIBOR) are the same for dollar or sterling bank advances.

Ford Motor Credit was brave enough to launch a deal ahead of

with fees of 45 basis points, the issue proved popular. The bonds were bid at 99.94. Lead manager is Credit Suisse First Boston.

Bank Leumi (UK) launched a £10m perpetual floater paying interest at 1% per cent over LIBOR.

The "shogum" market - non-yen bond issues launched on the Tokyo domestic market - is expanding and two deals were launched yesterday. New South Wales Treasury is raising \$100m through a seven-year, 10% per cent deal priced at 100% and led by Yamaichi Securities. Meanwhile another Australian borrower, Victoria Public Finance Authority, launched a \$50m seven-year deal through Daiwa Securities. This pays 13% per cent and is issued at 99%. Fees on both deals total 1.5% per cent. A Canadian dollar deal could be the next new currency launched there with Quebec the likely borrower.

In the D-Mark market BHF-Bank led a DM 150m issue for Österreichische Elektrizitätswirtschaft, the Austrian power utility. Terms were fixed at a 10-year life with a 6% per cent coupon and par issue price. The issue was trading around 98% yesterday, in a weaker market where secondary market prices fell by around 4% point.

A big buyer was said to have come in for the UK floater and the price moved up to 99.80 yesterday, encouraging other floaters to move up also.

Great American First Savings and Loan association, a California savings and loan association, launched a \$100m seven-year FRN which is backed by Ginnie Mae and other U.S. government agencies, giving the bonds a AAA rating.

The institutional investors who buy floaters do not object to the registered form the backing requires. The interest rate was set at 1% per cent above six-month LIBOR and,

Richardson Vicks new share plan blocked

By RUPERT CORNWELL IN BONN

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INTL. COMPANIES & FINANCE

New products help Sony to lift sales by 12%

BY YOKO SHIBATA IN TOKYO

SONY, the Japanese electronics group, drew benefit in its third quarter to July from sales of new product lines such as compact disc players and the recently developed 8mm format for video cassette recorders (VCRs).

Demand for these aided a 12.6 per cent growth in overall consolidated sales to ¥349.4bn (\$1.4bn) against the same period last year.

Comparative net profits were affected, however, by a ¥40m special credit last time, reflecting the sale of shares in Sony Magnescale, a subsidiary. The net earnings were 9.2 per cent

lower at ¥73.8bn, and at the pre-tax level they were also down, at ¥37.1bn compared with ¥40.3bn.

Operating profits, by contrast, were up ¥1.9bn to ¥35bn.

Strong sales in the U.S., up 13.6 per cent to account for 36 per cent of the total turnover, and in Europe, up 21.4 per cent to account for 6.6 per cent of the total, pushed up Sony's overseas sales by 16 per cent to account for 74.2 per cent of overall sales. Domestic sales meanwhile, rose only 2.5 per cent.

Strong sales of the 8 mm VCRs, accelerated by the wider

introduction of 8 mm video to the world market, nonetheless failed to recoup dwindling sales of VCRs in its existing range. This resulted in a 0.4 per cent drop in turnover of the video equipment sector, which represents 34.9 per cent of the total turnover.

For the full year, Sony expects to maintain value sales in the sector by stepping up monthly production of 8 mm VCRs from the current 180,000 sets a month to 150,000.

Fiscal-year consolidated net profits are forecast at ¥75.5bn, up 5 per cent on projected sales of ¥1,400bn.

Monier shows strong growth for year

By Our Financial Staff

MONIER, the Australian building products group in which Redland of the UK has a stake of some 46.6 per cent, yesterday announced a 35.7 per cent rise in net profits to A\$31.04m (\$U.S.\$12m) for the year to June and a one-for-10 scrip issue.

The bonus will rank for the maintained final dividend of 5.5 cents a share, a payment which leaves the total for the year unchanged at 11 cents. A one-for-10 scrip was also made at the same time last year.

The earnings advance was achieved on a 23.8 per cent rise in sales, up A\$60.5m, and was further aided by an extraordinary credit of A\$3.15m. This brings the attributable result to A\$24.19m compared with A\$25.17m.

For the current year, the group said non-residential construction in Australia would be strong, offsetting any decline in housing starts. In North America, which accounted for 23 per cent of 1984-85 profits, its roofing and resources businesses were expanding.

• Australian National Industries (ANI), the diversified industrial group, lifted net profit 18 per cent in its year to June, to reach A\$46.03m, on sales which moved up 8 per cent to A\$1.1bn. The dividend for the year totals 19.2 cents a share against 16.5 cents.

ANI, which has interests including engineering metals and vehicle retailing, has in recent weeks set in place a US\$125m revolving underwriting facility, which will allow it to issue US dollar Eurobonds and domestic paper.

In the latest year, a higher tax bill of A\$30.8m against A\$24.7m was partially offset by an A\$2.1m dip in depreciation charges to A\$21.4m.

Big improvement at Syme boosts Fairfax results

BY LACHLAN DRUMMOND, IN SYDNEY

JOHN FAIRFAX, the Australian media group, pushed up net earnings by 40 per cent, to A\$43.04m (\$U.S.\$25.4m) in its June 30 year after a substantial increase in the contribution from David Syme and Co, its Melbourne publishing offshoot.

The improvement at Syme, Publisher of The Age newspaper, and by the group's Sydney newspapers — which include the Sydney Morning Herald and the Australian Financial Review — more than offset a second-half decline from its television interests and lower returns from radio and magazines.

Syme, in which Fairfax moved from 64 per cent to 98 per cent ownership by the year-end, lifted its net earnings from A\$4.73m to A\$70.03m to provide a two-for-seven bonus issue proposed with new shares ranking for the 7.5 cents final dividend, producing an equivalent total on year-end capital of 15.64 cents against an adjusted 10.71 cents.

Myer Emporium pushes earnings ahead by 17%

BY OUR SYDNEY CORRESPONDENT

THE Myer Emporium has produced a 17 per cent increase in annual net earnings to A\$50.5m (\$U.S.\$34.8m), its swan song as an independent retailer, in the Australian retail market.

The group will soon be wholly owned by G. K. Coles, whose A\$1.1bn takeover offer closed today.

Myer attributed the improved results for its August 31 year to its recent re-organisation and said it was positioned for significant long-term benefits.

The company is expected to earn perhaps A\$80m for the current year, with steady and substantial increases in future.

Myer increased market share for the period, with turnover up 19 per cent to A\$34.7bn. It

won the extra share without great loss to net margins, which dipped from 1.49 per cent to 1.45 per cent.

However, the latest net result benefited from a reduction in tax from A\$8.3m to A\$4.4m. Directors said the pre-tax slippage resulted from extremely competitive conditions as well as markdowns in winter clothing after unusually mild weather in the southern areas of Australia.

After excluding the effect of store openings and closures in the latest year, sales rose by 7 per cent and profit by 12 per cent.

The latest result was after a A\$1.4m fall in interest charges to A\$78.4m while depreciation was A\$5.7m higher at A\$49.1m.

NOTICE OF CALL AND REDEMPTION
To the Holders of
The Bank of Tokyo, Ltd., Portland Branch
(Incorporated with limited liability in Japan)
US\$3,000,000 Callible Negotiable Floating Rate Certificates of Deposit due October 7, 1986 (the "Certificates")
Notice is hereby given that, pursuant to the provisions of the Certificates, The Bank of Tokyo, Ltd., Portland Branch ("the Bank") will redeem the Certificates in full on October 7, 1986, the next Interest Payment Date, together with the interest accrued to that date. Payment will be made against presentation and surrender of said Certificates at The Bank of Tokyo Trust Company at 100 Broadway, New York, NY 10003. The Certificates being called are as follows:

Issue Date	Number of Certificates	Principal Amount of Certificates	Aggregate Principal Amount
April 7, 1983	3	\$1,000,000	\$3,000,000

The Bank of Tokyo, Ltd., Portland Branch, 411 SW 6th, Portland, Oregon, 97204



CREDIT FONCIER de FRANCE U.S. \$60,000,000

Guaranteed Floating Rate Notes due 1990

For the six months

September 19, 1985 to March 19, 1986
The Notes will carry an interest rate of 8 1/4% per annum with a coupon payment date will be March 19, 1986

Listed on the Singapore Stock Exchange.

By: Bankers Trust Company

Singapore Branch

Reference Agent

U.S. \$20,000,000

Floating Rate Subordinated Bearer Participation Certificates 1990

Issued by The Law Debenture Intermediary Corporation Limited evidencing entitlement to payment of principal and interest on an advance made to

Den norske Creditbank (Luxembourg) S.A.
repayment of which is guaranteed on a subordinated basis by Den norske Creditbank



In accordance with the provisions of the Certificates, notice is hereby given that for the three month Interest Period from 19th September, 1985 to 19th December, 1985 the Certificates will carry an Interest Rate of 8 1/4% per annum. The interest amount payable on the relevant Interest Payment Date which will be 19th December, 1985 is U.S. \$21.64 for each Certificate of U.S. \$1,000.

Credit Suisse First Boston Limited
Agent Bank

INI sells Spanish travel agency

By Tom Burns in Madrid

SPAIN'S public sector holding company, the Instituto Nacional de Industria (INI), has sold the travel agency Viajes Marsans.

The sale of Viajes Marsans, which is the oldest travel agency in Spain and has a 5 per cent stake in the domestic tourist market, was considered a test of INI's commitment to privatising selected assets in the face of opposition from trade unions and the left wing of the governing Socialist party.

A mid-week cabinet decision approved the purchase of Viajes Marsans by Trapster, a fast-growing travel company, founded in 1972, which has so far concentrated mainly on bus tours. Marsans, which has 44 offices in Spain and a further 11 outside, was absorbed by INI in 1984 when it began to lose money heavily.

The company's losses last year stood at Pta 456m (\$2.65m) after INI had injected some Pta 36m over the past five years to refund it.

Trapster paid Pta 507m for outright control of Viajes Marsans.

Next INI's privatisation schedule is the group's chain of luxury hotels, known as Entura, which is separate from the Parador network of state hotels owned by the Tourism Secretariat.

Three Entura hotels, which are state monuments in their own right, the Reyes Católicos in Compostela, the San Marcos in León and La Murralla in Ceuta, are to be absorbed by the Parador network, but INI has invited bids for nine other Entura establishments.

Among possible buyers for Entura hotels, which include the Alfonso XIII Grande Luxe in Seville, are the Spanish group Sol, which earlier this year bought the Rotas chain from the expropriated Rumasa group and the Italian group Ciga.

Firestone closures to cost \$100m

By Our Financial Staff

FIRESTONE Tire and Rubber, the second largest U.S. tyre company, expects restructuring of its North American tyre operations to result in pre-tax charges of about \$100m against earnings for fiscal 1985.

The company plans to eliminate excess tyre manufacturing capacity by closing its plant in Albany, Georgia, and ending production of car and truck tyres in Des Moines, Iowa, where it intends to consolidate its agricultural tyre production.

For the whole of 1983-84, Firestone's net earnings were \$102m.

CCB Mortgage funds frozen

AN ALBERTA court has ordered a freeze on the deposits of the Edmonton-based CCB Mortgage Investment Corporation for 45 days to give the corporation time to try to solve liquidity and other problems, AP-DJ reports from Ottawa.

The corporation's difficulties were prompted by the recent failure of the Canadian Commercial Bank, Edmonton. CCB Mortgage is owned mainly by pension funds. Canadian Commercial Bank has a minority interest in the corporation and has acted as its adviser.

CREDIT NATIONAL
\$100,000,000 Guaranteed Floating Rate Notes 1995
Unconditionally guaranteed as to payment of principal and interest by

THE REPUBLIC OF FRANCE
In accordance with the terms and conditions of the Notes, notice is hereby given that for the 1985 Bonds and the 1986 Bonds, notice of conversion of the Bonds into shares of the Company, notice is hereby given as follows:

1. On 12th September, 1985, the Board of Directors of the Republic of France will declare a five distribution of shares of its Common Stock to shareholders of record as of 30th September, 1985 in Japan, at the rate of 100 new shares for each 100 Bonds and Yen 45.3 for the 1985 Bonds and the adjusted conversion price will be 100 new shares for each 100 Bonds and Yen 45.3 for the 1986 Bonds.

2. According to the conversion prices at which the 1985 Bonds and the 1986 Bonds will be converted into shares of the Company, the Board of Directors of the Republic of France will declare a five distribution of shares of its Common Stock to shareholders of record as of 30th September, 1985 in Japan, at the rate of 100 new shares for each 100 Bonds and Yen 45.3 for the 1985 Bonds and the adjusted conversion price will be 100 new shares for each 100 Bonds and Yen 45.3 for the 1986 Bonds.

3. According to the conversion prices at which the 1985 Bonds and the 1986 Bonds will be converted into shares of the Company, the Board of Directors of the Republic of France will declare a five distribution of shares of its Common Stock to shareholders of record as of 30th September, 1985 in Japan, at the rate of 100 new shares for each 100 Bonds and Yen 45.3 for the 1985 Bonds and the adjusted conversion price will be 100 new shares for each 100 Bonds and Yen 45.3 for the 1986 Bonds.

4. According to the conversion prices at which the 1985 Bonds and the 1986 Bonds will be converted into shares of the Company, the Board of Directors of the Republic of France will declare a five distribution of shares of its Common Stock to shareholders of record as of 30th September, 1985 in Japan, at the rate of 100 new shares for each 100 Bonds and Yen 45.3 for the 1985 Bonds and the adjusted conversion price will be 100 new shares for each 100 Bonds and Yen 45.3 for the 1986 Bonds.

5. Next Interest Sub-period will be from 21st October, 1985 to 21st November, 1985.

Agent Bank
Bank of America International Limited

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

NEW ISSUE

19th September, 1985

NIPPON COINCO LTD.**NIPPON COINCO CO., LTD.**

(Kabushiki Kaisha Nipponcoinco)

(incorporated with limited liability under the Commercial Code of Japan)

U.S. \$20,000,000

3 1/4 per cent. Convertible Bonds 1992

Issue price 100 per cent.

Nomura International Limited

Daiwa Europe Limited

Dai-Ichi Kangyo International Limited

Banque Indosuez

Banca della Svizzera Italiana

Handelsbank N.W. (Overseas) Ltd.

Lombard Odier International S.A.

The Taiyo Kobe Bank (Luxembourg) S.A.

Yamaichi International (Europe) Limited

This announcement appears as a matter of record only.



Bergen Bank A/S

(Incorporated in the Kingdom of Norway with limited liability)

NOK 40,000,000

Depository Certificates due 1990

Kuwait International Investment Co. s.a.k.

Merrill Lynch Capital Markets

June 1985

NOTICE OF PREPAYMENT

The Kyowa Bank, Ltd.

(Incorporated with limited liability in Japan)

US\$30,000,000

Floating Rate Certificates of Deposit

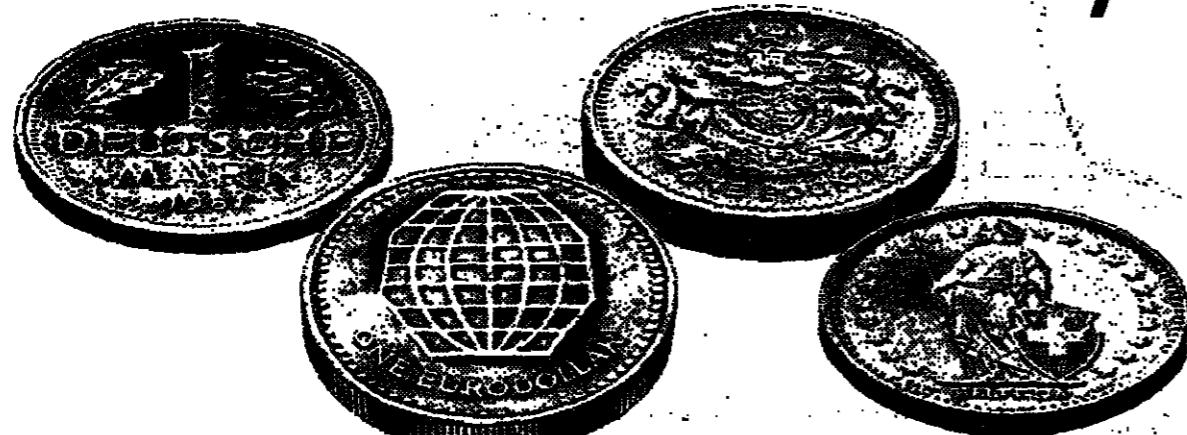
No. 000001-000030 Issued 31st October 1985

Maturity 31st October 1986 Callible 31st October 1985

Notice is hereby given in accordance with the conditions of the above certificates of deposit (the "Certificates") as printed on the reverse of the certificates that The Kyowa Bank Ltd (The Bank) will prepay all the outstanding certificates on 31st October 1985 (The "Prepayment Date") at their principal amount.

Payment of the principal amount, together with accrued interest to the prepayment date will be made on the prepayment date against presentation and surrender of the certificates at the London Branch of The Kyowa Bank, Princes House, 93-95 Graham Street, London EC2V 7NA.

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EXCHANGE**
International Monetary Market - Index and Option Market
FUTURES AND OPTIONS WORLDWIDE
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30 South Wacker Drive, Chicago, Illinois 60606
312/930-1000
67 Wall Street, New York 10005 212/383-7000

MITSUI FINANCE ASIA LIMITED (Incorporated in the Cayman Islands)

US\$100,000,000 12½% Guaranteed Notes Due 1992

NOTICE IS HEREBY GIVEN that pursuant to Condition 7(B) of the 12½% Notes, US\$4,000,000 principal amount of the Notes has been drawn, for redemption on 21st October, 1985, at the redemption price of 101% of the principal amount, together with accrued interest to but excluding 21st October, 1985.

The serial numbers of the 12½% Notes drawn for redemption are as follows:

18	69	73	80	142	149	150	150	-155	168
170	215	217	225	227	275	295	302	305	308
334	344	383	403	429	433	463	468	509	515
515	518	530	536	553	562	563	576	587	593
605	626	669	670	677	681	693	711	716	721
721	727	731	737	745	751	753	759	765	771
832	841	855	875	880	920	933	944	952	966
991	995	1015	1017	1025	1069	1064	1068	1083	1086
1090	1109	1111	1136	1157	1175	1182	1183	1188	1195
1201	1211	1212	1227	1231	1237	1242	1244	1249	1252
1231	1232	1242	1250	1252	1253	1254	1255	1256	1257
1414	1422	1427	1428	1442	1459	1510	1520	1522	1523
1823	1540	1544	1577	1584	1593	1600	1607	1618	1625
1825	1552	1553	1563	1565	1571	1572	1573	1574	1575
1919	1781	1785	1776	1778	1802	1823	1831	1878	1912
1917	1938	1947	1951	1956	1965	1970	1983	1985	1991
2005	2019	2024	2026	2032	2054	2056	2060	2063	2065
2016	2026	2031	2036	2041	2046	2051	2056	2061	2062
2018	2246	2248	2251	2258	2271	2283	2302	2307	2336
2337	2354	2366	2372	2373	2410	2418	2419	2444	2451
2453	2451	2457	2520	2542	2552	2553	2557	2569	2574
2575	2571	2584	2585	2586	2587	2588	2589	2590	2591
2587	2587	2588	2589	2590	2591	2592	2593	2594	2595
2804	2847	2849	2867	2869	2916	2957	2962	2965	2976
2993	2994	2995	3003	3008	3021	3035	3043	3048	3053
3097	3098	3099	3100	3101	3102	3103	3104	3105	3106
3117	3121	3148	3148	3155	3169	3176	3189	3193	3195
3199	3225	3232	3244	3254	3257	3271	3284	3311	3312
3319	3348	3360	3363	3364	3423	3424	3431	3435	3436
3405	3431	3456	3457	3458	3461	3462	3463	3464	3465
3466	3531	3535	3571	3573	3588	3628	3662	3664	3666
3672	3679	3690	3723	3728	3732	3738	3752	3765	3772
3821	3834	3838	3845	3849	3863	3871	3875	3882	3885
3897	3909	4009	4024	4026	4048	4070	4071	4098	4109
4059	4107	4126	4141	4166	4171	4172	4173	4181	4187
4211	4218	4231	4245	4252	4268	4273	4277	4285	4292
4249	4251	4253	4254	4255	4256	4257	4258	4259	4260
4439	4440	4442	4447	4449	4461	4462	4473	4489	4490
4493	4494	4504	4511	4517	4527	4540	4550	4559	4560
4571	4578	4587	4600	4602	4608	4612	4616	4633	4638
4681	4682	4683	4684	4685	4686	4687	4688	4689	4690
4757	4802	4825	4826	4827	4827	4828	4829	4830	4831
4824	4827	4829	4831	4832	4833	4834	4835	4836	4837
4928	4964	4971	4992	4999	5009	5055	5078	5093	5095
5121	5172	5182	5198	5205	5226	5228	5230	5232	5234
5202	5203	5204	5205	5206	5207	5227	5230	5231	5232
5242	5247	5248	5249	5250	5251	5252	5253	5254	5255
5253	5254	5255	5256	5257	5258	5259	5260	5261	5262
5265	5266	5267	5268	5269	5270	5271	5272	5273	5274
5276	5277	5278	5279	5280	5281	5282	5283	5284	5285
5286	5287	5288	5289	5290	5291	5292	5293	5294	5295
5297	5298	5299	5300	5301	5302	5303	5304	5305	5306
5307	5308	5309	5310	5311	5312	5313	5314	5315	5316
5317	5318	5319	5320	5321	5322	5323	5324	5325	5326
5327	5328	5329	5330	5331	5332	5333	5334	5335	5336
5337	5338	5339	5340	5341	5342	5343	5344	5345	5346
5347	5348	5349	5350	5351	5352	5353	5354	5355	5356
5357	5358	5359	5360	5361	5362	5363	5364	5365	5366
5367	5368	5369	5370	5371	5372	5373	5374	5375	5376
5377	5378	5379	5380	5381	5382	5383	5384	5385	5386
5387	5388	5389	5390	5391	5392	5393	5394	5395	5396
5397	5398	5399	5400	5401	5402	5403	5404	5405	5406
5407	5408	5409	5410	5411	5412	5413	5414	5415	5416
5417	5418	5419	5420	5421	5422	5423	5424	5425	5426
5427	5428	5429	5430	5431	5432	5433	5434	5435	5436
5437	5438	5439	5440	5441	5442	5443	5444	5445	5446
5447	5448	5449	5450	5451	5452	5453	5454	5455	5456
5457	5458	5459	5460	5461	5462	5463	5464	5465	5466

TECHNOLOGY

Setting a faster pace in computer graphics

Geoffrey Charlton on a design aid which claims to offer outstanding speed and power

THE ART of designing with screen, keyboard and computer has taken another step forward with the emergence in Europe of a workstation which is claimed to be 100 times faster than any competing unit on the market.

It comes from a Californian company called Silicon Graphics, which recently opened offices in Newbury, Berkshire. The company, which moved into profit a year ago, has raised more than \$33m of venture capital since it was started by Dr James Clark, an ex-Stanford University professor. The product is a stand-alone engineering workstation with abilities that few in industry will have seen so far on such a compact unit.

For less than \$50,000, the IRS workstation can produce

animated images of the kind that might be seen on a full scale flight simulator costing more than \$1m. A recent London demonstration produced a view you could see from the cockpit of an aircraft landing and taking off while others came and went.

Dr Clark believes that, with the cockpit mock-up and instrumentation, it will be possible to make a full colour flight simulator acceptable to smaller regional airlines at a price of about \$100,000. The company has already sold IRS to Singer for a system called Microflight.

For designers, including engineers, architects and TV graphic artists, IRS allows powerful originates and manipulations of all kinds of image with immediate interaction and high levels of design productivity.

The secret lies in several very large scale integrated (VLSI) chips developed at Stanford and now used under licence by Silicon Graphics. Two in particular—the "geometry engine" and the "geometry accelerator"—have enabled the company to develop a stand alone workstation which combines interactive, immediate graphics facilities with

networking if required. IRS, it is claimed, offers very quick response graphics for a fraction of the cost of doing the same thing on a system of mainframe-based graphics terminals.

Response time is seen as increasingly important in engineering circles. A recent IBM study quoted by Dr Clark showed that a reduction from 1.5 to 0.5 secs in the time for modified pictures to appear on the screen results in a four-fold increase in the user's design productivity.

By bringing a dozen of the geometry engine chips to bear, the system can process an astonishing 44m pixels (fundamental picture elements) every second, or about 70,000 TV raster lines that make up the picture.

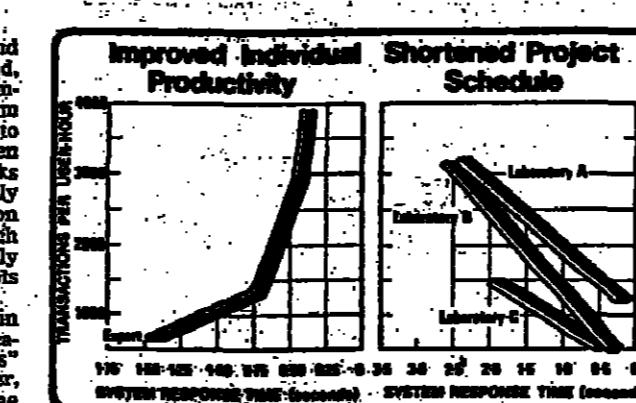
It deals simultaneously with colour changes, dimensional changes in 3D representations of objects, and animation.

Dr Clark says the achievement is based on an approach that others in the information equipment industry will have to adopt: acquisition of leading edge knowledge followed as soon as possible by commitment to very large scale

integration of all the circuits. After time at Stanford and a spell at Evans and Sutherland, a leading US graphics company, Dr Clark and his team felt they knew exactly what is needed to chip form. They then made the chip production marks in-house, collaborating closely with one of the new "silicon foundries"—companies which produce chips in relatively small volumes to design tools provided by the customer.

Dr Clark is not alone in believing that these "application specific integrated circuits" (ASICs) will assume greater, and greater significance in the electronics industry. To gain a competitive edge with their products, designers will increasingly ignore standard chips (except in high volume consumer goods) and design their own instead to give precisely the performance they need.

Indeed, Dr Clark thinks his kind of high-speed design product will be much in demand, if only to get to the market



EDITED BY ALAN CANE



Dr James Clark, the founder of Silicon Graphics

products in October 1983 and in 1984 achieved sales of \$13m. The expected sales for 1985 are \$30m.

Silicon Graphics is operating in a boom market. According to Datquest, the market researchers, spending on computer design worldwide topped \$3bn last year and are expected to exceed \$13.5bn by 1988.

The company's growth is impressive. It shipped its first

activity will be made available under a "geometry partners programme". This covers mechanical engineering design, molecular modelling, in the graphics, art and biology, the various kinds of simulation (including animated robot workstations and factory layouts), and electronic circuit design.

More than 50 application software suppliers are on the company's list and the aim is to develop new applications on a collaborative basis, as well as supplying existing packages.

Silicon Graphics already has some volume users including Ford, Boeing, and General Motors. The company has 300 customers in the US who have purchased three to five workstations on average. Only a dozen or so have so far been sold in the UK, but the company aims to make European sales account for about 20 to 25 per cent of the total within three years.

The company's growth is impressive. It shipped its first

Dounreay aims for a key reprocessing role

APPLE-GREEN solutions rich in plutonium will begin to gurgle through glass columns this autumn, inside what British nuclear engineers believe may be the world's biggest glove box for isolating a dangerous operation.

On this all-glass rig they will study new ways of separating plutonium and uranium in a pulsed plate column. With its help, they hope to write a design code for pulsed columns for the new reprocessing plant proposed for the Dounreay Nuclear Power Development Establishment of the UK Atomic Energy Authority.

The idea is that the pulsed plate column will provide a deep enough understanding of the hydrodynamics of the process to allow them to bypass the pilot-plant stage before building the new European plant. This sit-alone has cost about \$650,000. Its first task is to test the flowsheet for the thermal oxide reprocessing plant (Thorpe) under construction at Sellafield, Cumbria.

The rig is a central feature of a £6m fuel cycle development laboratory for fast reactor fuel

is just starting up its 1,200Mw Superphenix 1 demonstrator, and hopes soon to start building Superphenix 2.

Britain's case for hosting the reprocessing plant rests on two main pillars. One is that the club will not be a club—if

The second pillar of Britain's case for the European Demonstration Reprocessing Plant (EDRP) is the technical one. While France certainly has the lead in fast reactor engineering, Britain is the only club member with experience of reprocessing fast reactor fuel, unidirectional, and returning plutonium to the fast reactor.

This means experience of fuel contaminated with the higher isotopes of plutonium, which present different and difficult problems both in the chemistry of reprocessing and in handling the fuel.

Last year, a design study and cost estimate was prepared jointly by the UKAEA and British Nuclear Fuels for a fast reactor reprocessing plant large enough to service the European demonstrator reactors. The fuel cycle costs work out "considerably lower than those previously used for generating cost assessment purposes and confirm the low fuel cycle cost potential of the fast reactor," the UKAEA says.

The idea is that the plan will be built and owned by BNFL as part of the European club's joint facilities, but will be operated by the UKAEA.

The outline design is based on a plant ten times as big as the present one, to reprocess about 70-80 tonnes a year of plutonium fuel. The cost is put in the region of \$200m.

The main rival is France,

which is just completing TOR (Traitement Oxide Rapides), its equivalent of the present Dounreay reprocessing facility, the 250Mw site of its 250Mw Phenix prototype fast reactor.

But TOR, expected on-stream next year, has extra experimental facilities not available at Dounreay. France already has an outline design for the EDRP, which it calls MAR-600, also intended to serve four big fast reactors.

The French have made it plain that they intend to compete strongly for a project which—since only one plant will be needed until well into the next century—could give the host nation an important technological lead. Britain cannot even start to negotiate with its European collaborators until Dounreay has planning permission.

IBM offers converters

IBM has made it easier for users to create large, high-availability computer networks through the release of a number of converters which make it possible to attach IBM and non-IBM ASCII devices to IBM computer systems.

ASCII, the American Standard Code for Information Interchange, which simply defines how alphanumeric characters are handled in the computer language of binary digits, is used in a wide range of conventional computing systems but not IBM host processors.

So the new converters translate between the ASCII characters and IBM computer languages.

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Dennis Freedman 021-455-8371
Scotland
Lindsay Walker 011-248-7059
Or write to:
Midland Bank Equity Group,
17 Cannon Street, London EC4N 8SQ



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With Yamaichi International (Nederland) N.V., Your Funds Earn Higher Yields. With Yamaichi's ACS service, sales proceeds from your securities are automatically deposited at Yamaichi International (Nederland) N.V. (YIN), in an ACS account earning a high yield of the LIBID Rate less 0.375%; YIN, as a member of the Yamaichi Group, undertakes lending and money dealing activities with full banking status under Dutch law.

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Please provide further information about how your Automatic Cash Management System (ACS) service can make my funds work harder

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Company Name _____

Address _____

Telephone _____

Yamaichi International (Europe) Ltd.

Finsbury Court, 111417 Finsbury Pavement, London EC2A1EQ

Tel: 01-838 5599 Telex: 887414

YAMAICHI

YAMAICHI SECURITIES CO., LTD.

Head Office: 4-1, Yotsuya 2-chome, Chuo-ku, Tokyo 100, Japan Tel: 03-376-3181 Telex: J22005 Yamaichi International (Nederland) N.V. Tel: Amsterdam 020-242456 Telex: 15772 Yamaichi International (Nederland) N.V. Tel: Frankfurt 069-71030 Telex: 4-168-1 Yamaichi International (Nederland) N.V. Tel: Paris 01-42-65-00-00 Telex: 322-324-655 Telex: 42271 Yamaichi International (Nederland) N.V. Tel: Zurich 01-82-00-00 Telex: 01-542-01 Yamaichi International (Nederland) N.V. Tel: Berlin 030-23502 Telex: 94683 Yamaichi International (Nederland) N.V. Tel: New York, Los Angeles, Chicago, Montreal, Singapore, Sydney, Seoul, Beijing, Hong Kong

UK COMPANY NEWS

Pound's strength trims Brown Boveri recovery

THE CONTINUING improvement by Brown Boveri-Rent (Holdings) was limited in the first half of 1985 by the strength of the pound. Taxable profits improved by 6 per cent but the company says the rise would have been 14 per cent if the rates had been constant at the level of the end of 1984.

On turnover up by 4 per cent from £54.5m to £57.2m, net tax profits were £3.51m against £3.31m. From earnings per share of 3.2p (3.3p) an unchanged interim dividend of 1p is being paid by this industrial process control and measurement group.

Last year there was a total payment of 2.5p from pre-tax profits of 7.5p.

Mr E. Bielinski, chairman, says that the rising pound mainly affected the profits in Australia, Italy and South Africa. All three produced results in their own currencies similar to the first half of 1984.

He adds that orders continued to progress at a satisfactory level and the current order book is substantially higher than at the same time last year, with

reasonably good distribution throughout the group.

Sales were below expectations mainly because of currency translation but also because of the phasing of some major contracts.

Market penetration in the U.S. continued to develop in the period and improved manufacturing efficiency largely offset the effect of the pound.

The operating profit came out at £6.41m (£5.88m) and the pre-tax figure was struck after depreciation charges of £1.57m (£1.49m) and net interest payments of £1.33m, up from £1.16m.

With taxation little changed at £1.28m (£1.26m) and minor costs taking an unchanged £1.40m, net profit came out at £2.11m, against last year's £1.5m.

Ordinary dividend absorbed a same again £651,000, leaving the balance taken to reserves at £1.48m, a rise of £204,000 on the comparable half year.

Mr Bielinski says that as further steps are taken to improve the production, coupled with the continuing programme of introducing new products, he is confident that the group will make

Cost control helps Wm Morrison to rise 52%

Wm Morrison Supermarkets has achieved a 52 per cent increase in pre-tax profits in the half-year to August 3, 1985, making £7.19m, against £4.72m in the comparable 27 weeks.

The directors of this Bradford-based group are lifting the interim dividend to 0.35p against an adjusted 0.28p. Total dividends in 1984-85 amounted to an adjusted 1.6p, on profits of £11.5m.

Stand earnings per 10p share this time are ahead at 4.16p (2.85p), after tax of £3.34m (£2.37m).

Stringent control of labour and overhead costs and a much reduced level of new store construction has greatly improved operating margin, up from 3.12 per cent to 4.26 per cent, the directors state.

The developments at Killingworth, near Newcastle, and at Rotherham are nearing completion and new superstores will open on October 22 and 29 respectively.

The board is aware of the advantages afforded by new technology and consequently will open both with the latest electronic point-of-sale scanning equipment.

In-store bakeries, similar to those operated successfully at Keighley and Darnall, and shortly to be introduced at Grantham, will also be a feature of these new stores.

The Killingworth store will also have a petrol filling station and at Rotherham there will be a garden centre, which is a new venture for the group.

In addition construction work at superstores in Blackburn and Dukinfield will commence in October and both will be open within 18 months. They say that details of a further four sites will be released shortly confirming the group's commitment to continued expansion.

On turnover up from £162.83m to £171.45m, raw materials and consumables charges were higher at £43.63m (£37.60m) but staff costs were little changed at £12.77m (£12.06m), while other operating charges reached £6.44m (£5.58m).

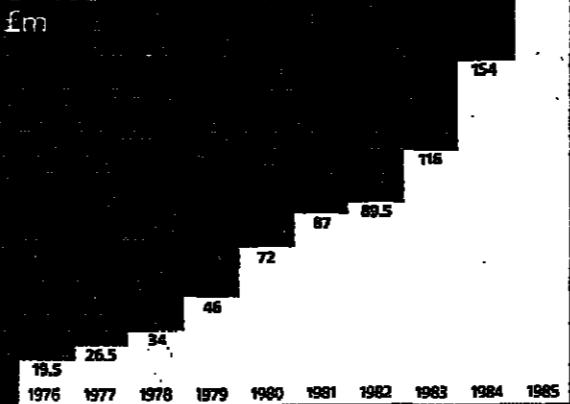
From an operating profit of £7.36m (£5.86m) the pre-tax result was struck after the addition of other income of £7.800 (2.000), and lower interest payments of £271,000 (£355,000).

■ comment

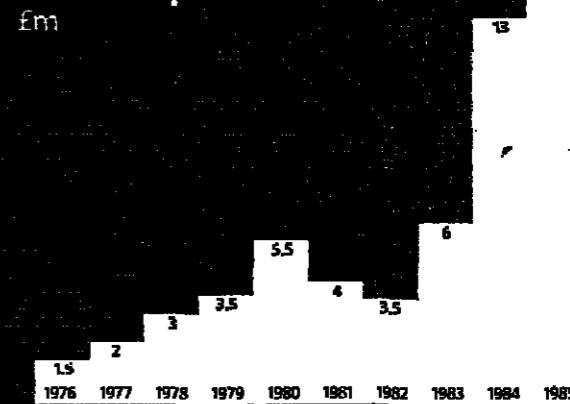
Putting a price on a company like AMS is no easy matter. Not only are there no quoted companies to compare it to, it is so young that the track record is of limited use in determining future growth potential. To make matters worse, the whole digital audio industry is in its infancy and digitising is a rapidly growing area. It is anyone's guess whether AMS will be able to perpetuate the strong start it has made in the market. In its favour is the high quality of its products which have earned it an excellent reputation with its customers, and the emphasis it places on innovation. Because it supplies a highly specialised professional market it is protected to some extent from competition from the U.S. and Japan.

For the time being its customers do not appear to be price sensitive, but to conclude that margins of 60 per cent can be sustained indefinitely would be dangerous. But if all goes according to plan, AMS's young founders may well live to regret selling their shares so cheaply.

Sales 1976-85



Pre-tax profit 1976-85



CONTINUING GROWTH FOR UNITECH

Report on 1984-85

Sales in the year ended 1st June 1985 exceeded £200 million for the first time.

Profit before tax increased by 15% to £15.0 million.

Dividend A total dividend of 5.635p per share is recommended, an increase of 15%.

Our prospects

Orders and sales for the first two months of the current year are ahead of last year. However, although the electronics industry has strong growth characteristics in the long term, it is subject to significant cyclical movement, and currently the supply of electronic components is in surplus. Compared with the rapid expansion in the last two years we would expect at best only moderate growth this year. To date the cycle has largely followed the pattern of previous cycles and the Group is now well placed to participate fully in the expansion phase when it returns.

Peter Curry, Chairman

If you would like a copy of the Annual Report please write to the Secretary, Unitech plc, Phoenix House, Station Hill, Reading RG1 1NP.

UNITECH
plc

A group of companies principally engaged in manufacturing and marketing electronic components and equipment.

Wm MORRISON SUPERMARKETS PLC



Financial Times URBAN RENEWAL SURVEY

Tuesday
October 8, 1985

For further details contact:
ANDREW WOOD
01-248 5116
Telex 885033

LADBROKE INDEX

1,005-1,068 (+1)
Based on FT Index
Tel: 01-427 4411

26 weeks ended 3 August 1985

27 weeks ended 4 August 1984

53 weeks ended 2 February 1985

	£'000's	£'000's	£'000's
Turnover	173,432	162,831	336,235
Operating profit	7,386	5,077	12,276
Profit before taxation	7,193	4,724	11,733
Profit after taxation	3,856	2,450	6,387
Earnings per share	4.16p	2.65p	6.90p
Dividend per share	0.35p	0.275p	1.10p

Hilmore House, Thornton Road, Bradford, West Yorkshire BD8 9AX

Laidlaw up slightly at £394,000

Laidlaw Group, USM-quoted Ford main dealer, reported a slight increase in pre-tax profits of £60,000 to £394,000 for the first half of 1985, on a turnover lower 1.1m lower at £39.49m reflecting a small drop in Ford's share of the market.

First quarter sales and profits had shown a substantial increase on the same period last year, but in the second quarter, the company says Ford launched a different form of sales incentive—which was much less successful—both Ford market share and dealer profitability were reduced.

However, July and August have seen a very large market for company products and management figures indicate profits and of budget targets is making the company hopeful for a satisfactory second half year's trading.

The reorganisation at the company's large dealership at Strathclyde was completed early in the year and much improved profits are looked for in the next few months. All other dealerships and particularly the contract hire and leasing company performed acceptably.

AMS' interim dividend is unchanged at 1.1p net and the board intends to recommend a final at least the same as last year's 1.4p. Stated half-year earnings per 10p share dropped from 4.5p to 2.8p.

After tax of £154,000, against £1,000, the net balance was down by £145,000 at £240,000. The interim absorbs £94,000 (same) leaving a retained surplus of £146,000 (£291,000).

JOVE INVESTMENT Trust had a net asset value of 51.1p (£1.53p) per income share and 29.74p (20.67p) per capital share as at August 31, 1985. Gross assets for the six months was £55,796 (£54,672) and the interim dividend is higher at 2.5p (2.31p) net.

Exports last year accounted

British TELCOM FIRST QUARTER RESULTS 30 JUNE 1985

	1985	1984
Turnover	£2,005m	£1,812m
Operating profit	£512m	£453m
Profit before taxation	£443m	£319m
Profit attributable to ordinary shareholders	£245m	£204m
Earnings per ordinary share	4.1p	3.4p

- Turnover up 11%
- Profit before taxation up 27%*
- Earnings per ordinary share up 17%*
- Outlook for year remains favourable

*After adjusting for changes in capital structure in 1984

The unaudited figures above are extracts from the interim report, a copy of which may be obtained by telephoning 0345 010707 (local call charge only within UK) or Bristol 0272 276153, or writing to Investor Relations Office, British Telecom Centre, 81 Newgate St, London EC1A 7AJ. For day information on the British Telecom share price, dial Shareline on one of the numbers given below: London 01-246 8056 Edinburgh 031-447 0333 Glasgow 041-248 4400 Liverpool 051-797 7977 Manchester 061-246 8050 Belfast 0233 8030 Bristol 0272 215444 Cardiff 0222 8037 Leeds 0532 8038

Chairman's statement

Harlebeestfontein Gold Mining Company Limited

An Anglovaal Group Company

Incorporated in the Republic of South Africa

No re-cessation

Future earnings mainly dependent on exchange rates; low-grade gold recovery plant planned - Mr Basil E. Herson

A 15.8 per cent increase in the average gold price received during the year, together with substantially higher non-mining income and uranium profits, more than offset marginally lower gold production and higher operating costs. As a result, pre-tax profit increased by 24 per cent to £33.5 million from £27.0 million. Taxation, however, increased by 47 per cent to £21.25 million from £14.6 million. After taking into account a loan levy refund of £6.4 million and capital expenditure and loan repayments of £35.1 million (1984 - £42.7 million) equivalent to 64.2 cents per share (1984 - 73.8 cents per share). Dividends totalled 80 cents per share at 2.25 cents per share.

Despite an increase in mill throughput of 23,000 tons to 3,000,000 tons, gold production decreased from 30,510 kilograms in 1984 to 30,126 kilograms. Unit cost increased by 9.44 per cent due to the changes outlined below and a decreased development rate.

Considerable effort continues to be directed towards maintaining the higher production levels achieved in 1984 and affecting economies in operating costs. In line with this policy it was decided to concentrate stoping operations as far as practicable and also to rationalise shaft utilisation. Accordingly, No. 8 shaft, together with part of the production area which it served, was put onto a care and maintenance basis and the production tempo at Nos. 5 and 6 shafts was increased. A higher development rate will be required to maintain the increased production levels necessary to replace the stops faced at No. 8 shaft and to support the higher level of exploratory development work, particularly in the area to the south-west of No. 8 shaft. One of the effects of concentration is to reduce grade flexibility with resultant fluctuations in grade. This occurred in the past year and a grade decrease from 9.9 grams a ton in 1984 to 9.76 grams a ton.

Capital expenditure during the year of £33.1 million (1984 - £44.9 million) was incurred mainly on high-priority items such as the building and equipping of No. 8 shaft, environmental assessments, ventilation, electrical plant and equipment and the surface railway system. Work commenced on the sinking and equipping of No. 8 north shaft in February 1982. This shaft should be commissioned early in 1985 at a total cost of some £92 million. During this financial year capital expenditure, currently estimated at about £30 million, will continue to be restricted to high-priority items. Expenditure during each of the following two financial years will be substantially higher following a decision in principle to proceed with the establishment of an additional gold recovery plant. When commissioned the plant will treat low-grade ore from surface accumulations, waste-washing plants and sorting operations. It will also enable the exploration, mining and treatment of in situ low-grade occurrences to be pursued. The plant will have a design capacity of approximately 120,000 tons per month and will cost approximately £135 million in July 1985 terms. Various methods of financing this expenditure are under consideration.

During the latter part of 1984 the mine entered into a Recognition Agreement with the National Union of Mineworkers in respect of category 5 to 8 surface workers and all monthly-paid Black staff (6.2 per cent of the total labour force). It is only in these categories that the union has significant representation. A brief illegal strike by certain Black employees occurred during September 1984, the workers alleging that management was deliberately delaying the recognition of the National Union of Mineworkers. Employees returned to work after two days. At the end of April 1985, following a three-month period of unsettled labour relations, an illegal strike occurred and 80 employees were withdrawn. The strike has been preceded by boycotts of canteens and liquor outlets and disruptions of normal working procedures which threatened the maintenance of discipline on the mine. The Company subsequently agreed with



CAIXA GERAL DE DEPÓSITOS

PORTUGAL

ACTIVITY OF THE CAIXA GERAL DE DEPÓSITOS

In 1984, as in previous years, the effects of restrictive monetary measures continued to be felt, though there were some signs of abatement in the second half of the year.

The Advises of the Ministry of Finance and the Plan, of 20th June, laid down the following alterations to the policy as regards interest rates and obligatory reserves:

- Fixing of the maximum interest rate for term deposits of 181 days to one year at 28.5%
- Permission for banks to establish their own interest rates for sight deposits, notice deposits and other term deposits;
- Reduction of 1% in the interest rates for credit operations for periods of up to one year;
- Reduction of the obligatory average liquidity ratios to 12%, 8% and 6% for deposits of up to 180 days, 181 days to one year and terms of more than one year, respectively.

The non-consolidated liquid assets of the CGD at the end of 1984 totalled about 932 million contos,⁴ thus showing an increase of 191.5 million contos, or + 23.9%.

On the same date deposits amounted to 721.7 million contos, representing a growth of 183.2 million (+ 34%) in relation to 1983 - a figure that must be regarded as considerably lower taking account of inflation.

Credit granted, in terms of outstanding balances, as at 31st December reached a total of 557.9 million contos, which was an advance of 115.9 million, or 26.2%, which was higher than the increase of 21.8% attained in 1983.

During the course of the year, 25 new agencies were opened, bringing the number of the Caixa's own dependencies at the service of thrift all over the country, up to 325.

⁴ 1 conto = 1,000 escudos

DEPOSITS

Last year the deposits portfolio stood at 721.7 million contos, representing a progress of 15% in relation to 1983 and the highest since 1976 and the absolute terms this increase amounted to 183.2 million contos, of particular note being term and savings deposits, while expansion corresponded to a rate of 37.4%, in the amount of 145.8 million contos. This figure accounted for 79.6% of the total growth of deposits and denoted an intensification of the weight of term deposits in the deposits portfolio of the CGD, with a consequent aggravation of the costs of liabilities operations.

DEPOSITS AS AT 31.12.84

	Thousands of contos and percentage
Outstanding balances	
Balance (a)	Growth in relation to 31.12.83
Real estate credit	231,775 + 21.9%
Credit to Industry and Exports (b)	201,320 + 36.1%
Credit to Central and Local Government	51,974 + 10.2%
Credit to Public Service Corporations	40,865 + 27.0%
Credit to Agriculture and Fisheries	20,830 + 11.4%
Other Operations	11,138 + 67.5%
Total	557,902 115,915 + 26.2%

(a) Before deduction of provisions.
(b) Includes credit to Public Corporations

RESULTS

Profits for the year were 8.2 million contos, which was a slight increase compared to 1983 (< 120,000 contos).

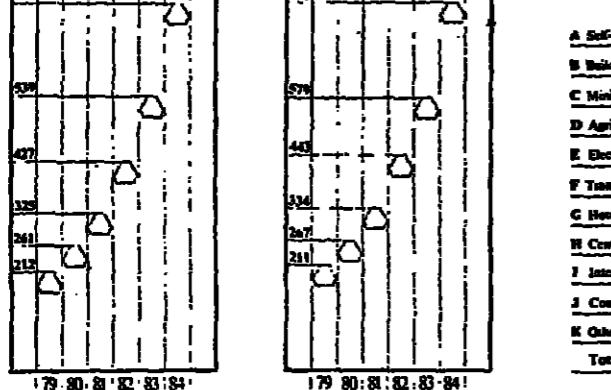
The difference between the rates of growth for costs and earnings, however, went down from 7% to 3.9%, this being largely due to the increased earnings from larger applications of resources on the interbank markets, mainly in the second half of the year.

On the costs side, the increase was 51.9%, of importance being the cost of liabilities operations, mainly consisting of interest paid to depositors, which accounted for 87.2% of the overall costs of the "Operation Account".

Earnings rose to 158 million contos, which was 48.1% higher than the previous year and shows that in spite of difficulties there was a considerable improvement in their rate of progress (+ 42.9% in 1983).

The net worth, before deduction of the State's participation in the year's profits, stood at 64.1 million contos, or 20.6% higher than in 1983, of note being the increase in reserves by 9 million contos.

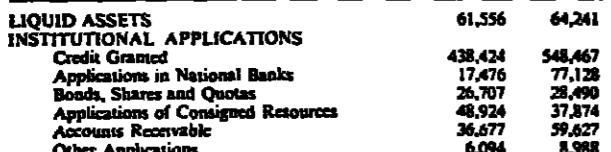
TOTAL DEPOSITS



Among the term deposits, those for "up to one year" continued to register greater progress, and in 1984 they increased by 52.8% (+ 69.7 million contos), a growth that was similar to that of the previous year and accounted for about half of the overall increase of these resources. This shows an increasing preference for the shorter term deposits, anticipated mobilization of which involves less loss than those of longer term.

The number of deposit accounts in the Caixa Geral de Depósitos at the end of the year was nearly 8 million, with an increase of 805 thousand, 75% of which were term deposits.

ASSETS OPERATIONS



SUMMARY OF THE BALANCE SHEET AS AT 31.12.84

ASSETS

1983 1984

LIQUID ASSETS

INSTITUTIONAL APPLICATIONS

Credit to Banks

Bonds, Shares and Quotas

Applications of Consigned Resources

Other Applications

FIXED ASSETS

SUNDRY ACCOUNTS

Total

740,394 931,861

LIABILITIES

1983 1984

DEPOSITS

CHEQUES AND PAYMENT ORDERS

LOANED RESOURCES

OTHER RESOURCES

ACCOUNTS PAYABLE

SUNDAY ACCOUNTS

PROVISIONS FOR SUNDAY RISKS

RESERVES

PROFITS FOR THE YEAR

Total

740,394 931,861

NOTICE TO LOMBARD DEPOSITORS

Rates for depositors entitled to receive gross interest

Rates for depositors entitled to receive net interest

Gross equivalent to a basic rate tax payer

14 Days Notice

Minimum Deposit is £2,500

11½% pa **8·59% pa** **12·28% pa**

Cheque Savings Accounts

When the balance is £2,500 and over

11% pa **8·22% pa** **11·74% pa**

When the balance is £250 to £2,500

9% pa **6·72% pa** **9·61% pa**

Interest is credited on each published rate change, but not less than half yearly.

Lombard

North Central

17 Bruton St, London W1A 3DH.

THE FINANCIAL TIMES ORDINARY SHARE INDEX SURVEY

This six page survey, which appeared on July 1 1985, was published on the 50th anniversary of the FT Index.

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BUILDING SOCIETY**

£35,000,000

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Certificates of Deposit
due June 1986

Notice is hereby given that the Rate of Interest has been fixed at 11½% p.a. and that the interest payable on the relevant Interest Payment Date, December 19, 1985 in respect of a £250,000 nominal Certificate of Deposit, will be £7,206.76

Agent Bank: County Bank Limited
Managed by: Credit Suisse First Boston
Limited

September 1985

**ABBEY
NATIONAL
BUILDING SOCIETY**

£50,000,000

Sterling Floating Rate
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County Bank Limited

September 1985

UK COMPANY NEWS

Staffs. Potteries down 8% to £1m as margins fall



BILL BOWERS, chairman of Staffordshire Potteries

Staffordshire Potteries (Holdings), a manufacturer of ceramic tableware, housewares and giftware, based in Stoke-on-Trent, recorded pre-tax profits down 8 per cent to £1.02m in the year to June 30 against £1.11m last year.

Mr Bill Bowers, chairman, blames the shortfall on capacity restraints at the Meir Park division, now overcome by additional capital spending of £250,000, and higher interest rates.

In contrast, the group reducing borrowings by £260,000, he says, interest charges rose by £49,000, reflecting an average annual interest rate 2.7 per cent higher than in the previous year.

Group sales, however, increased by 12.3% to £1.8m, with rises in both home and export markets.

The final dividend is 2p a share, making a total of 3p, against a year ago.

Mr Bowers says that the group has taken longer than hoped to recover from the recession, but its order book is beginning to reflect its policy of enhancing the perceived value of its products by innovation and good design.

The success of this policy will require continued emphasis on well-established, longer term programmes to improve our products and reduce quality related

costs.

"The board's overriding objective will continue to be reduced borrowing," he says.

Operating profits were down marginally to £1.8m (£1.8m). Interest charges were £380,000 (£117,000). Tax took £310,000 (£117,000). There was a credit of £150,000 (£200,000 debt), which represents a provision for closure no longer needed.

Earnings a share basis were 9.5p (14.8p) and fully-diluted

7.1p (11p).

In the Royal Winton division, margins have been under pressure, says Mr Bowers, mainly because of the complexity of some new product concepts, now overtaken and modified as soon as demand falls.

Closer forward planning and co-operation with customers is now enabling the division to operate at optimum levels,

he says.

The placing will raise about

£250,000 net for the company and it plans to use the proceeds to expand production capacity at Cymruan.

The Royal Winton division's market capitalisation at the placing price is £4.55m. It has net assets of £280,000 and turnover in the year to last January was

£1.6m.

Pre-tax profits in the year to January were £203,000 against £301,000 the year before.

The directors forecast a profit of £57,000 for the current year, putting the shares on a prospective p/e of 11.1 after a nominal 35 per cent tax charge.

Just Rubber in USM placing

By Richard Tomkins

Just Rubber, a leading manufacturer of rubber covered rollers, is coming to the Unlisted Securities Market through a placing by stockbrokers, Gulliver Goodison, of 1.3m shares at 5p each.

The company employs 60 people at Cymruan, Gwent, manufacturing rollers which are supplied to a wide range of industries including printing, packaging, paper and plastics processing, confectionery and food, and textiles. It also repairs and re-covers rollers for its customers.

UK COMPANY NEWS

Profit centre system seen as saviour of sausage maker New recipe for old ingredients

WEDNESDAY'S announcement of more than 500 job losses at Bowyers, the sausage and pie group, was the culmination of three months intensive analysis by its new owners, Northern Foods.

But the rationalisation was scarcely a surprise. The Hull-based milk distributor and food manufacturer (turnover £100m) was not buying blind when it paid Unigate £21m for Bowyers in June, and some slimming had been expected.

Rarely can a company have had such a clear idea of what it was acquiring. Northern was already a direct competitor through its main meat group subsidiary, Pork Farms, sharing many of the same suppliers and customers. Pork Farms' relative success — it made £1m pre-tax profit on £128m sales last year — had also been attracting management talent from the ailing Bowyers.

Northern had been keeping a watching brief on Bowyers for several years and was thus able to time its bid perfectly.

"For a long time our Pork Farms management had been warning us off but then quite suddenly their attitude changed," commented Mr Alan Haskins, chairman of Northern.

Bowyers' recent history justified the earlier caution. Unigate, which bought Bowyers for £42m in 1973, never found a winning team and management turnover remained alarmingly high. There were four managing directors in the past 10 years.

Throughout the 1970s it was the second largest meat products manufacturer in the UK but it



Mr Nick Horsley, chairman of Northern Foods

In the aftermath of a takeover, how does a predator company go about integrating its new acquisition?

David Goodhart looks at the case of Northern Foods, which has just announced major job losses at Bowyers, which it bought in June.

1985 and the recently-appointed managing director, Mr Peter Davenport, had made a promising start in reforming the company, according to Mr Haskins. Mr Davenport decided to stay with Unigate and Mr Barrie Gardner has now taken over as MD.

The second, more nebulous, reason has to do with the growing confidence of Northern's own senior management in the meat business, which they entered in earnest only in 1978 when they bought Pork Farms.

Since then its net book value has risen from £2m to £20m annual pre-tax profits rising from £5m to £1m. More importantly, Pork Farms has successfully shifted emphasis from traditional hot and cold pies to fresh premium-priced products.

The emphasis on quality, cleanliness and product innovation has won it the loyalty of retailers such as J. Sainsbury.

Mr Haskins and Northern chairman Mr Nick Horsley clearly believe a similar transformation can be effected at Bowyers. But first their attention has been fixed on the more conventional post-takeover cost rationalisation of Bowyers into Northern's management system.

Despite the unusually high quality of Northern's intelligence, it was still pleasantly surprised at the state of Bowyers — a telling comment of the mutual ignorance in many take-over deals.

"The facilities are better than we expected and so are many of the people," said Mr Haskins.

Northern inherited five factories (Plymouth, Sherburn-in-Wiltshire, Amersham and Trowbridge), 3,300 employees and £16m turnover to add to its own Meat Group sales of £164m.

Under a profit centre regime

all 14 units in the Meat Group, for example, control all their costs, including those normally borne by head office, such as sales and marketing, and calculate their own profit figure as if an independent company. These are sent on to head office every Friday.

"Cost centres tend to centralise more power in the self-perpetuating oligarchies at head office," said Mr Haskins. "With profit centres we get instant feed back on problems rather than discussing them weeks after they have blown up."

If a factory manager is responsible for more of his own costs he tends to keep them down. Profit centres, Northern believes, are thus good motivators. Through the high level of information people acquire in their business and their place in it, it also fits with Northern's progressive industrial relations policies.

There remains some uncertainty in Bowyers despite the latest announcement. Because of Northern's profit centre emphasis, strongest support appears not surprisingly to have come from local management and most suspicion from Trowbridge. Discussions with the unions have only just begun in earnest.

Customers will also have to be assured that the 26 per cent of the site pie and sausage market, which the combined Meat Group now represents, is not going to stifle competition.

But the numbers are looking encouraging. Northern, which is undertaking an immediate £1m to £5m investment programme in plant and machinery,



is confident of taking the company to break-even this year. We will then be looking for a £4m to £5m profit in 1986," according to Mr Haskins.

Most of the analysts are more optimistic. They are predicting an overall rise in Northern's profits next year from £5.5m to £7m and they expect a one-off profit of £5m-£6m from Bowyers before settling down to a slightly lower figure.

Longer term growth will remain, to an extent, dependent on the movement of pork prices, but also on Northern's ability to spread Bowyers out from its base in the south-west and to diversify its products upwards along Pork Farm lines. If it succeeds Northern might be qualifying for the small-scale take-over of the year award.

The decentralisation implicit in profit centres has already led to a major cut at Bowyer's Trowbridge head office, where 54 jobs will go. Bowyer's plants are also going through what Mr Crystal describes as an education process in the new system.

A second article will look at the aftermath of Unigate's takeover of Curry's.

TEX BAR
BOX GOOD NEWS
DEN CUP TOOTY FROO
KNAKS WHEAT CRUNCHIES BLACK MAGIC CARA-MAC KIT KAT DOUBLE CEN
WALNUT WHIPS DRIFTER ROUNTREE'S JELLIES DAIRY BOX MINTOLA JAFFAS
AFTER BREAKAWAY ROUNTREE'S FRUIT PASTILLES AND FRUIT GUMS NIK NAKS WI
KIT KAT MATCHMAKERS TOM'S GREAT AMERICAN SNACKS TOOTY FROOTIES BRA
ICKLES MUNCHIES TOFFO LION BARBLUE RIBAND SUNRISE BROS CADDY PETTS C
OLLA PAN YAN PICKLES DOUBLE CENTRE SUN-PAT PETITS CRACKS REVÉ NOIR ESCAR
HIES WEEK END CREAMOLA RILEY'S CRISPS SMARTIES ESCARGOTS DE BOURGOGN
MAGIC FOX'S GLACIER MINT CHOCO CROSSIES QUAI ST STREET YORKIE POLO BI
RAGE TURTLES GOLDE FOLKY NUTS AERO R' ANTALES WILSON ROLL'S
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1985 Interim Report

Results in Brief	1985	1984
Turnover.....	£519.4	£479.2
Trading Profit.....	29.1	30.4
Interest.....	8.6	8.1
Profit before Taxation.....	20.5	22.3
Taxation.....	4.8	5.4
Profit attributable to Rountree Mackintosh plc before extraordinary items.....	15.7	16.9
Earnings per ordinary share.....	9.4p	10.6p

* Interim pre-tax profits reflect intense competition worldwide: the Board remains confident of future growth

* Interim dividend of 4.0p — up 11%

* UK profits up 13%

* UK confectionery margins benefit from cost-cutting measures

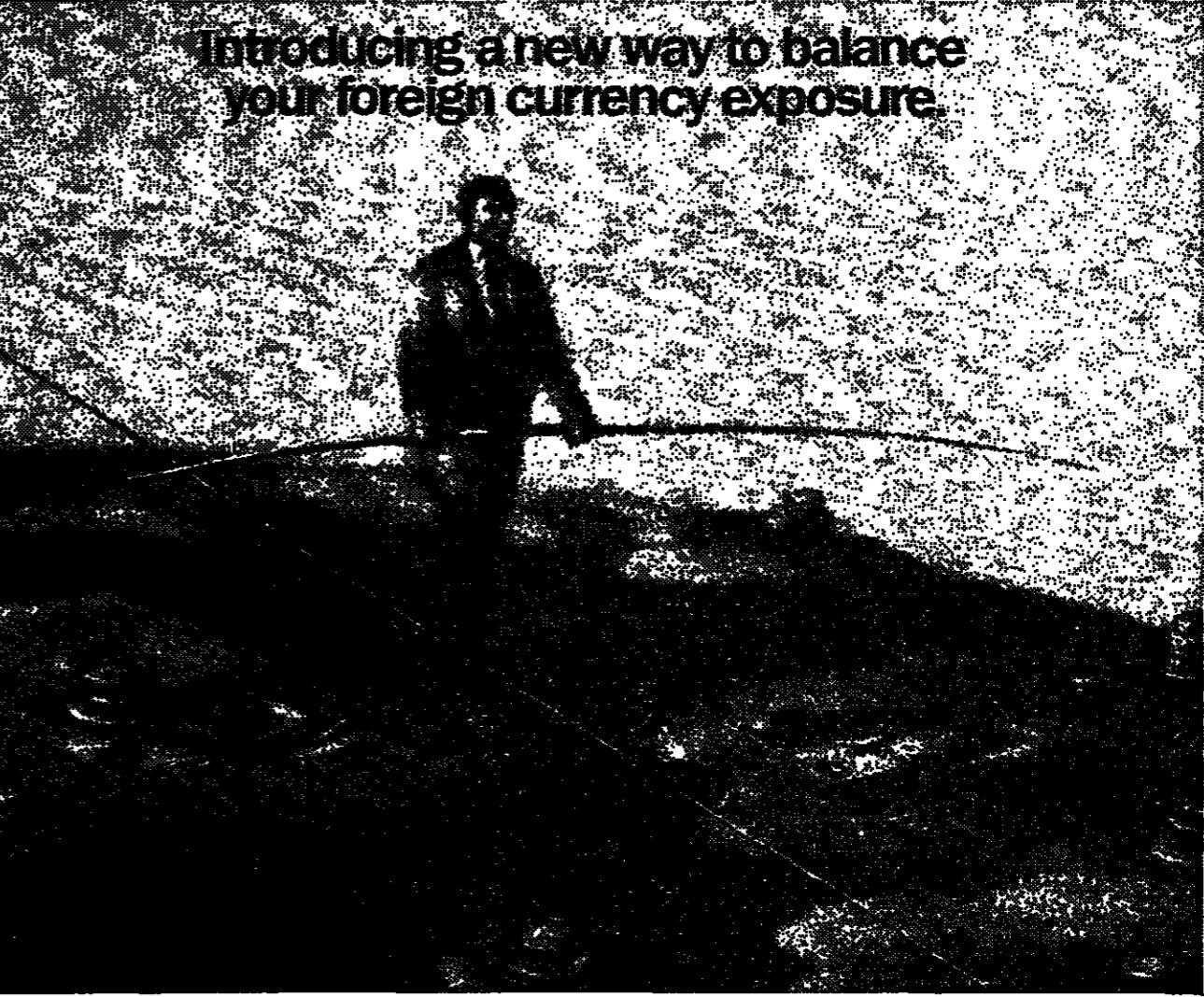
* Good volume gains in UK grocery and snack foods

* Encouraging progress by North American operations: difficult trading conditions in Canada hold back first half performance

* Mixed results from other international operations

* Record investment: capital expenditure of £75m expected for the year.

Rountree Mackintosh



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Yule Catto falls to £4.9m

A DROP in its plantations' profitability is reflected in the fall from £6.25m to £4.85m in interim pre-tax profits of Yule Catto & Co, the other principal interest of which are industrial chemicals and building products.

Lord Catto, chairman, reports that the yield per hectare of oil palm fruit at the Malaysian subsidiary was 37 per cent down compared with the first six months of 1984 and average prices for crude palm oil in October were 16 and 22 per cent lower respectively. The drop in plantation profitability was mitigated to an extent by the inclusion of income from Keratong Estate, which was acquired in July 1984.

Growth in the chemical division was hampered by less favourable exchange rates in converting overseas earnings and by the poor positioning of new plant at Doverstrand where problems have been experienced with a computerised process control system. Steps are being taken to improve the efficiency of the plant and a return to profitable operation is anticipated.

Recovery at Amber Day continues

Amber Day Holdings, a retailer and manufacturer of clothes, returned to overall profitability in the year to May 25, in line with its expectations.

Pre-tax profits rose from £86,000 to £264,000 on turnover up to £9.38m against £8.51m. After tax of £87,000 (£51,000) net profits came out at £177,000, against a loss of £25,000.

The company says the results reflect the benefits of eliminating borrowing and the impressive performance of John Kent, an associate company, which contributed £248,000 (£278,000). Net operating profits were £200,000 (£88,000), with interest receivable £14,000 against £39,000.

Earnings would have been even better, says the company, had not spring sales been affected by the miners' strike and poor weather. The same factors made for a slow start to the current autumn/winter sales. But in recent weeks there has been an increase in demand for spring/summer ranges for 1985.

However, it says, until the improved trend is confirmed, preference dividends, last paid in April 1981, will not resume. Payment of ordinary dividends has also been suspended for four years.

There were no extraordinary items (£381,000), leaving attributable profits of £277,000 (£366,000). Earnings per 20p share were 0.43p against losses of 1.52p.

Eni International Bank Limited

U.S. \$200,000,000

Guaranteed Floating Rate Notes due 1993

Unconditionally and irrevocably guaranteed by

Ente Nazionale Idrocarburi

In accordance with the terms and conditions of the Notes, the rate of interest for the interest period September 20, 1985 to December 20, 1985 has been fixed at 8 1/4% per annum. Interest payable on December 20, 1985 will be US\$210.12 per Note of US\$10,000.

Agent
Morgan Guaranty Trust Company of New York
London Branch

UK COMPANY NEWS

Hogg disposal may need approval

By JOHN MOORE

Lloyd's Robinson Group, the international insurance broker, said at yesterday's annual meeting that its "board is conscious of its responsibility to secure the best offer on behalf of shareholders" who are aware of the time limit and restrictions imposed by the Lloyd's underwriting agreement.

"Your board will keep shareholders adequately informed and may need to seek shareholders' approval to the divestment," he said.

Like all Lloyd's insurance brokers, Hogg Robinson has to sever shareholding links, by July 22, 1987, with companies

managing the affairs of Lloyd's underwriting members in accordance with legislation passed in 1982.

Lloyd's has been forced to accept the requirement by Parliament which limited potential investors' control of interest in the existing Lloyd's structure. Over half of the 114 underwriting agencies affected had completed divestment arrangements.

But at Hogg Robinson delicate negotiations are underway with the management of the broking group and the management of Janson Green, one of the market's most influential underwriting agencies where the management is attempting a buyout.

Hogg Robinson is under pressure in negotiating a price which is attractive for its shareholders.

Regarding trading, he said that growth in the broking business which started last year was continuing. The group had made additional senior appointments which "further strengthens the management team in our broking business and we believe this will lead to an improvement in our overall market share."

"On the other hand the continuing strength of sterling against other currencies will have an impact on our results and it is difficult to forecast the effect of this for the current year," he said.

Despite currency movements, he said "profits for the first few months are ahead on the corresponding period last year."

Jebsons losses at £8.8m

Jebsons Drilling, USM quoted supplier of offshore drilling units, incurred higher pre-tax losses of £8.8m in the first half of 1985, against £3.9m last time. Deficit per 25p share increased from 20.9p to 32.2p.

Turnover for the six months was £19.3m, against £17.9m in 1984, which included a lump sum payment of £22.3m by Petro-Canada. This was in respect of the early termination of the contract for the drilling Pacific 1 which was specifically the cancelled portion of that contract—January 1, 1984, to October 31, 1984.

Although rig utilisation in the North Sea was in excess of 90 per cent for most of the first half, day rates failed to increase due to the prevalence of short-term contracts coupled with a surplus of drilling rigs.

The company's semi-submersibles achieved a 94 per cent utilisation rate in the period and Pacnorce 1 was fully employed except for a one month period for a scheduled dry docking.

Giving an overall utilisation of 90 per cent as at mid-September, the company's new semi-submersible rigs were fully employed. Aladdin under its contract to December 1985 with BP and Shell Saxon and Ali Baba on short-term work in the North Sea, Pacnorce 1, which recently completed a job for Shell Tunirix is in Malta, mobilising for another short-term programme for the company expected to commence on or before September 28, 1985.

In early June, a new loan arrangement was agreed in principle with the banks. It recognises the current depressed state of the offshore drilling market and significantly reduces near-term debt service requirements.

The company says its cash position is "healthy" and it can therefore continue to operate from a secure financial base.

Gross losses were £2.7m (£0.6m). Pre-tax results were struck after administration expenses £1.8m (£1.5m), exchange losses £1m (£0.7m gains) and net interest charges of £1.5m (£2.5m). Tax credits were £2.2m (£2.0m) and minorities accounted for £1.5m (£1.3m).

BPCC climbs 14% to £11.4m

A 14 per cent profit increase was achieved in its traditionally quiet first half period by the British Printing & Communication Corporation.

With the taxable result up from £16.02m to £11.43m, Mr Robert Moore, the chairman and chief executive, said: "We are well on the way to becoming a leading international publishing and communications group."

Turnover for the first six months of 1985 advanced from £112.64m to £126.51m, generating an operating profit of £15.35m, against £14.45m. The bulk of BPCC's profits are earned in the second half since its major customers' national publications have a substantially higher number of pages and copies printed during the autumn and Christmas periods.

Mr Maxwell says that good first half results were achieved in the magazine and catalogue division, where "earlier technical problems have been eliminated and we received the expected benefits from our new equipment."

Similarly, the Prepress Corporation, another area of heavy investment in new technology, again "improved its profitability, and can be expected to achieve further substantial progress."

The packaging and labelling operation also showed a significant improvement, he says, but expresses disappointment over delays caused by print unions in the rationalisation of Purnell & Sons. The delays "have caused a very substantial loss of profits in the period."

BPCC, which is a subsidiary of the Pergamon Group, is increasing its interim dividend by 33 per cent to 4p, although earnings

William Baird pushes up halfway profits by 16%

William Baird, clothing manufacturer and industrial insulation contractor, based in Glasgow, increased pre-tax profits by 16.5 per cent to £4.89m in the six months to June 30, against £4.24m in the same period last year.

Turnover was up to £106.65m (£93.94m) and operating profits increased to £8.51m against £8.45m. This included £4.4m (£3.96m) from Baird Textiles (£1.54m (£1.21m)) from Diversified Investment income of £571,000 (£46,000).

The increase in the turnover of Baird Textiles, a third of the clothes of which go to Marks and Spencer, reflects improved efficiency and output in manufacturing, says Mr T. D. Part, chairman.

The strength of the product range was again an advantage, he says, enabling growth to con-

tinue in poor weather.

Darchem, which lifted turnover to £31.08m (£27.07m), extended its engineering says

and work on large multi-million pound contracts remained at a high level.

Historically, he says, a high proportion of Darchem profit has accrued in the second half. The degree of acceleration in the first half of 1984 reflects a changing pattern between the half-years in 1985 rather than a trend for the whole year, he says.

Pre-tax profits were struck after central costs, administrative expenses of £185,000 (£105,000), interest charges of £1.44m (£1.04m). Tax took £1.22m (£1.25m), giving attributable profits of £3.67m (£2.97m). Earnings per share were 19.5p.

• comment

Given the performance of some textile companies the 11 per cent rise in operating profits by Baird's textile business is acceptable if not quite as good as some outsiders had hoped for. The gloss on the engineering side, however, was a 17 per cent jump by Darchem, even allowing for the fact that it was able to use pre-payments to good effect in the money market the rise is impressive. Though shareholders should resist the temptation to evaluate the industry's advance across the board. The business is becoming more diverse and less seasonal. All in all profits could come out around £3.85m pre-tax, a rise of 13 per cent, which leaves the prospective p/e ratio at just over 7 times. Bearing in mind that £2.5m of the £7.5m market capitalisation at 330p is represented by cash then the core business is valued at less than five times earnings. The shares are historically relatively cheap but if it goes on for much longer a predator must surely be tempted.

TR pays £8m for Cass

By FRANK KANE

Telephone Rentals, the communications group which claims to be second only to British Telecom in apparatus supply and service, yesterday announced an offer for Case Group, valuing the company at £7.9m.

Cass announced on August 6 that it was in negotiations with several unspecified other companies which could lead to an offer, and this pushed the group's share as high as 265p at one stage. However, TR's all-share offer—three of its own shares for every four of Case's 10p ordinary shares—was 135p per share, exactly the opening price on August 6.

It is understood that other potential bidders were put off by the possibility of difficulties in the Metel PABX marketing operation, which has incurred sizeable start-up costs. In the end, TR were the only buyers left.

Mr Wilfred Cass, the group deputy chairman whose family holds a total of 63.7 per cent of

the shares and who have recommended the offer, said last night that he was very comfortable about the terms, and rejected suggestions that TR could acquire control at a knock-down price. He said, however, that there would not have been a deal if the large Cass holding was not pledged for it.

Mr Eric Cass, the chairman and chief executive who holds some 3.85m shares, or 5.8 per cent of the total, is to resign along with his brother on completion of the deal. This is in line with his stated intention to reduce his commitment to the company and provide for strong management succession.

TR said that the telecommunications activities of itself and Cass were entirely complementary, and the acquisition would provide it with an entry into the health care market, principally in emergency signalling in hospitals, residential homes and sheltered housing, which it considers will be of

"strategic importance" during the next decade.

Both companies also produced yesterday their interim results for the first half of 1985. Cass saw pre-tax profits slightly up from £49,000 to £488,000 in the period to June 30, on turnover down at £4.95m (£3.24m). The company decided to close down all the activities of the leisure division, and this has now been done, resulting in a £4.25m loss. Turnover for the six months was £19.3m, against £17.9m in 1984, which included a lump sum payment of £22.3m by Petro-Canada. This was in respect of the early termination of the contract for the drilling Pacific 1 which was specifically the cancelled portion of that contract—January 1, 1984, to October 31, 1984.

At TR, profits rose from £6.58m to £7.12m in the same period. Mr Gus Moore, group managing director, said that the rather disappointing result was due primarily to the overseas subsidiary, especially in the Irish Republic, and Australia. Overall, Cass profits were down 26 per cent in sterling terms.

The interim dividend was raised from 2.28p to 2.5p on earnings down from 6.51p to 6.1p, and the company intends to recommend a final of 4.5p (4p).

Brewery takeover talks off

By CHARLES BATCHELOR

Midsomer Inns, a real-ale pub chain, has pulled out of takeover talks with George Bateman & Son, a family-owned Lincolnshire brewer, leaving a mystery over Bateman's plans.

Midsomer announced on September 4 that it had reached agreement in principle to acquire Bateman, which has 90 pubs in Lincolnshire and surrounding counties.

Mr Adam Page, Midsomer's chairman, said: "Since then the deal has been on and then off.

Pargesa Holding SA

GENEVA

Notice is hereby given to shareholders of an

Ordinary Shareholders' Meeting

to be held on Tuesday October 1, 1985 at 11.30 A.M.

at the Head Office of

BANQUE PARIBAS (SUISSE) S.A.

2 Place de Hollande, Geneva (Switzerland)

AGENDA :

- Report of the Board of Directors, presentation of the Financial Statements for the fiscal year ended June 30, 1985, and the Auditor's Report.
- Discussion, approval of said Reports, and proposals to allocate the net profit.
- Release and discharge of the Board of Directors.
- Resignations from and appointments to the Board of Directors.
- Appointment of the Auditor.
- Increases of capital.
- Resolution to increase the capital from SF 787,500,000 to SF 792,000,000 by issue at par of 45,000 new registered shares of SF 100 each and resolution of the registered shareholders to renounce to exercise their subscription rights.
- Confirmation of the subscription for the shares and payment in full to the Company of the proceeds of the capital increase.
- Resolution to increase the capital from SF 792,000,000 to SF 891,000,000 by issue at par of 90,000 new registered shares of SF 100 each and by issue at par of 90,000 new bearer shares of SF 100 each, reserved to the present shareholders, in the proportion of one new share for each eight shares held.
- Confirmation of the subscription for the shares and payment in full to the Company of the proceeds of the capital increase.
- Amendment of articles 5, 23, 33 and 34 of the statutes.

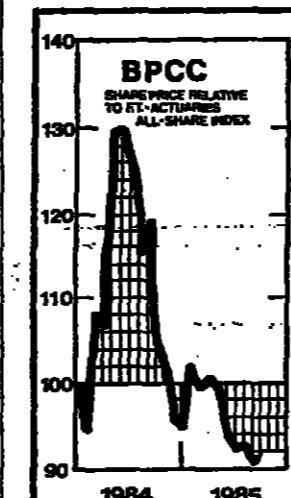
Shareholders may obtain entry cards to the Shareholders' Meeting at the BANQUE PARIBAS (SUISSE) S.A., UNION DE BANQUES SUISSES, SOCIETE DE BANQUE SUISSE and CREDIT SUISSE, from September 20 until 12 noon on September 30, 1985, depositing their shares or a receipt for such deposit with another bank.

The Annual Report, including the income statement, the balance sheet, the Auditor's Report, the proposals by the Board of Directors regarding the allocation of the fiscal year's net profit as well as the proposed amendments, to the statutes, are available to the shareholders from September 20, 1985, at the Head Office and the subsidiaries of the aforementioned banks.

Geneva, September 18, 1985

For the Board of Directors

A. de Pijffer Chairman S. Tapenoux Secretary



per share fell from 9.7p to 6.8p, reflecting the non-availability of group relief payments from the Pergamon Group which contributed £4m in the first half of 1984.

The consolidation is intended to correct the previous claim that it was thereby 97 per cent of the group's total equity held in the form of preferred ordinary shares.

The scheme, which is to be put to an extraordinary meeting on October 9, involves the conversion of 9 per cent preferred ordinary 10p stock into ordinary 10p shares.

If approved, the company intends to pay a net interim dividend of 1.25p next month and a final dividend of 0.45p next May. It also intends to adopt a "progressive" dividend policy.

On these forecasts, the aggregate dividend receivable by a preferred ordinary holder for the current year would be at least 1.2p.

See Lex

BASE LENDING RATES	
A.R.N. Bank	11.1%
Allied Dunbar & Co.	11.1%
Allied Irish Bank	11.1%
American Express Bk	11.1%
Henry Ansbacher	11.1%
Amro Bank	11.1%
Associated Eng. Corp.	11.1%
Bank of Britain	11.1%
Bank Hapoalim	11.1%
BCCI	11.1%
Bank of Ireland	11.1%
Bank of Cyprus	11.1%
Bank of India	11.1%
Bank of Scotland	11.1%
Bank of West Ind.	11.1%
Barclays Bank	11.1%
Beneficial Trust Ltd.	11.1%
Brit. Bank of Mid. East	11.1%
Brown Shipley	11.1%
CL Bank Nederland	11.1%
Canada Permanent	11.1%
Carib. Nat'l Bank	11.1%
Cedar Holdings	11.1%
Charterhouse Japeth	11.1%
Choularton	11.1%
Citibank NA	11.1%
Clubbank Savings	11.1%
City Merchant Bank	11.1%
Clydebank Bank	11.1%
Co. Coöperatieve Cr. Co.	11.1%
Comm. Bk. N. East	11.1%
Consolidated Credits	11.1%

COMMODITIES AND AGRICULTURE

EEC fights back in grain sales war

BY IVO DAWNEY IN BRUSSELS

THIS EEC has acted swiftly to fight off further cut-price U.S. grain sales to North Africa or the Middle East by raising sharply the minimum guarantees available to traders.

The move follows the U.S. sale of 500,000 tonnes of wheat to Egypt under its so-called BICESAG export bonus scheme and comes amid rumours of another imminent deal with Algeria.

By lifting the so-called draft controls on the subsidy permanently on offer for export sales—from Ecu 41 to Ecu 55 (542) a tonne, the European Commission is attempting to match the prices for soft red winter varieties available from the Americans.

The failure of an Algerian sale to materialise and the clear escalation of the subsidy-war

depressed prices yesterday pushing Chicago rates down marginally to \$34 a tonne and Rotterdam's to \$32.

As the current EEC intervention rate stands at around Ecu 17.9, the Ecu 55-a-tonne

level is aimed at keeping European produce competitive in traditional North African markets. But the trade now fears that the size of the U.S. sale to Egypt will all but rule out further substantial orders in that particular market for the time being.

EEC producers and traders are alarmed that heavy stocks and the added squeeze may encourage buyers to stay out of the market in anticipation of further falls. The Soviet Union, for example, still has 1.1m tonnes remaining out of the 4m tonnes it agreed to buy from the U.S. this year.

Overall, however, the outlook is looking as bleak for sellers as it is cheery for buyers. At

the end of last month, about 17.5m tonnes were in Community intervention stores with the figure rising daily. World oversupply and new growing crops are expected to maintain pressures on prices for some time yet.

Meanwhile, the Commission yesterday refused all bids for the export of soft wheat for the second week in succession at its cereals tender. But it authorised the export of 169,000 tonnes of barley.

World wheat stocks are now rising at 1.1m tonnes per year, 49 per cent above their level at the beginning of this decade, as a result of five successive seasons of oversupply, the International Wheat Council said yesterday. It forecast Soviet import demand this season at 36m tonnes, 1m below its previous estimate and 20m below last year's imports.

At the end of August, only 1m tonnes of wheat were committed against 4m tonnes last year. Though sales of 500,000 tonnes of flour were an improvement, a similar quantity of barley compares poorly with 2m tonnes last time. These are now said to be picking up.

Overall, however, the outlook is looking as bleak for sellers as it is cheery for buyers. At

Preussag falls into line with zinc price cut

By Our Commodities Staff

PREUSSAG OF West Germany yesterday belatedly followed Metallgesellschaft's lead in dropping its zinc price by \$30 to \$780 a tonne.

The move had been widely expected and had little effect on prices on the London Metal Exchange where the month-high-grade metal closed down 25.50 at \$17.50 a tonne.

Other major producers supplying the European market, notably Australian and Canadian groups, who have yet to drop their European prices are now expected to follow suit.

Nevertheless, the fact that the current round of price cuts has so far taken three weeks and is still incomplete leaves the strain which falling zinc market prices have placed on the zinc producers informal agreement to move together in setting the European producer price. In the past the producing companies have usually taken Metallgesellschaft's lead and changed prices within days of each other.

Output cuts have also so far failed to raise the price of zinc which is used extensively in many galvanised iron sheet. Yesterday the Japanese smelters became the latest to announce production cuts. They will reduce output in the six months to March 1986 to 5 per cent below that of the preceding half-year.

The Japanese blamed low prices and an expected drop in exports mainly of galvanized iron sheet.

The sheet accounts for some 40 per cent of Japanese zinc use and about 40 per cent of the sheet is exported.

They said the smelters operated at an estimated 74 to 75 per cent of their combined 1m tonnes annual production capacity in the six months ending September 30 this year.

An official with one major zinc smelter said domestic zinc prices are now below several smelters' production costs, but did not name the companies concerned.

Producer move sends nickel to 1½ year low

BY STEFAN WAGSTYL

NICKEL PRICES on the London Metal Exchange dropped sharply yesterday on reports that some nickel producing companies had stopped buying in the market.

Three-month metal fell £160 from Wednesday's unofficial close of £3,240 a tonne before recovering later to finish at an average £3,075 a tonne, the lowest of £3,285.50 a tonne, since July 1983.

Traders said speculators holding metal sold heavily to cut their losses while others pushed prices down further by entering contracts to sell at the new, low, levels. "There was a bit of a panic," said one.

Some traders blamed the fall on reports that nickel producers, primarily the Canadian company Falconbridge, had stopped buying metal. Falconbridge denied that it had shifted its position in the market in recent days. However, it said that if had done market since the end of June, "very little" in the market since the end of June. "You can say that our presence has been sorely missed," it said.

The LME nickel market was

very thin, so the effects of buying and selling on prices were magnified "in the extreme". LME stocks were only a small fraction of the world annual consumption of over 500,000 tonnes, said Falconbridge.

Nickel prices have been weak for most of this week after the EEC announced an inter-agreement to complete a 175,000-tonne deal with Moscow.

The price for the meat—mainly from old stock long in Community intervention stores—will be reduced by about a fifth from the £1,400-a-tonne figure currently established.

Technically, the option to buy beef at this rate is open to other traders if they can find buyers for substantial quantities in excess of 60,000 tonnes.

The new sale terms were presented as a unique opportunity by Commission officials last night. But there are doubts as to how many other contracts might be landed.

Euro-MPs reject chocolate scheme

By Our Commodities Editor

EFFORTS TO liberalise trade in chocolate in the EEC suffered a setback yesterday, when a European Parliament committee rejected a proposal from the European Commission for new chocolate standards which would permit manufacturers to use less cacao in their products than at present.

The Parliament's environment and consumer protection committee adopted by a substantial majority a report from a French deputy arguing that the Commission's plan would lower the quality of chocolate products in Continental Europe.

The outcome of yesterday's debate was being closely watched by chocolate manufacturers, particularly in Britain, and by cocoa producing countries, which fear that the Commission proposal would sharply reduce the amount of cocoa consumed in Europe.

Hides sales suspended

BY ANDREW GOWERS

BRITAIN'S £100m trade in ox and cow hides is likely to be plunged into confusion next month, following a decision by England's three selling centres to suspend their fortnightly public auctions.

Representatives of the auction centres—Leeds, Manchester and Birmingham decided unanimously at a meeting in Sheffield last week to suspend auctions for the time being from October 1, as a result of diminishing use of them by the trade, and of their failure to agree on establishing a single national market.

Ten years ago, 75 per cent of hides sold in England were

estimated to have gone through public auction. That figure has now declined to around 28 per cent, according to Mr R. Wood, a Sheffield hide merchant and chairman of the Midland Area Sales Association. "That is getting to be a ridiculous situation," he said yesterday.

Instead of selling through public auctions, many buyers and sellers are now finding private arrangements with prices agreed and based on those quoted at the auctions.

In addition, the three centres have been unable to agree either between themselves or with buyers—on setting up a single auction centre to reflect the contraction in business.

Making a living in a 'dead' market

FOR THE past couple of years, financial contracts have increasingly looked like the belle of the U.S. futures industry, with agricultural markets forced into the role of neglected wallflowers.

But despite the shift, there are still a few brokerage firms around to prove that all that glitters is not necessarily fine.

Blunt, Ellis and Loewi (BEL) is a regional securities, corporate finance and futures brokerage headquartered in Milwaukee with 73 offices spread throughout the Mid-West, is one such company. It is an anomaly in the business: nearly three-quarters of its business is done in agricultural commodities, and it is profitable.

This is in marked contrast to a series of other firms which in some green sectors have plunged headlong into the financial markets and hence into oblivion. BEL believes that such fast-money fads are not conducive to the construction of a solid long-term business.

Now a subsidiary of Kemper Financial Services, the New York-based diversified conglomerate, BEL was founded in 1928, in another era of the speculative, depressed farm income was already stalking the fields of U.S. agriculture. Now it boasts sales ranging (CHECK) from \$60m to \$75m a year.

The profit potential for brokerages serving the agricultural futures markets was considered virtually boundless during the industry's 1970s. Today, few brokers are interested in catering to the depressed agricultural sector, believing that these markets hold no promise for future growth. However, according to Mr Peter Pfeffer, BEL's vice-president for commodities, profitability has merely shrunk within more reasonable limits. "What you have to remember is that most of that

volume was due to speculative trading. Now, the availability of risk capital is somewhat diminished, as are land values.

The conclusion that agricultural markets are 'dead' depends upon whom you ask."

Mr Pfeffer does admit, though, that BEL's proportion of agricultural business has declined to 75 per cent from 90 per cent over the past three years. That, he says, is a policy decision in the face of changed market circumstances. "It's true that

the typical candidate is about 30 years of age or over, has a history of economic success, a sales background and a consistent record of experience and knowledge in the chosen futures

Continuing his series on the U.S. brokerage industry our Chicago correspondent reports on a firm which did not jump on the financial futures bandwagon



reflected in BEL's training programme. Each broker candidate must endure an intensive 13-week training course covering all aspects of futures brokerage. Survival brings a six to 12 month probationary period in the field. The training costs \$25,000 per candidate.

The typical candidate is about 30 years of age or over, has a history of economic success, a sales background and a consistent record of experience and knowledge in the chosen futures

area. Mr Pfeffer underlines the importance of each qualification:

"Those in their early twenties, by and large, don't yet have the perspective to understand that dessert comes last."

Furthermore, that person's job will likely multiply as it becomes a collector's degree, so the experience isn't there. Of course, there are exceptions."

The criteria "sales background" and "economic success" can mean different things, says Mr Pfeffer. Sales experience doesn't mean a certain level of record of fast-talking, pushy customer conquests.

What we look for is a pattern of long term customer satisfaction and confidence. Also, economic

area. Mr Pfeffer underlines the importance of each qualification:

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The criteria "sales background" and "economic success"

LONDON MARKETS

COFFEE FUTURES values yesterday reflected the decline which started on Wednesday afternoon, ending the recent rally. The November position, which at one stage on Wednesday reached £1,01.50 a tonne, ended the day £10.50 down at £1,02.50 a tonne, reflecting a firmer tone in sterling and the continued absence of significant development at this stage of the coffee cycle.

Meanwhile, the Commission

yesterday refused all bids for

the export of soft wheat for

the second week in succession at its cereals tender. But it authorised the export of 169,000 tonnes of barley.

World wheat stocks are

now rising at 1.1m tonnes

per year, 49 per cent above

their level at the beginning of

the 1985-86 coffee year, which will continue next week, paused yesterday so that progress so far could be assessed.

The coffee futures market

was also easier, in line with the overnight tone in New York, but the market was continued, dealers said, LME prices supplied by Amalgamated Metal Trading

base metals

ALUMINIUM

ALMUNIUM prices were firm on short-covering reflecting an oversold condition along with position squaring ahead of the final estimate for the U.S. today.

Price Heindorf Commodity

Copper and aluminium

remained weak on technical

considerations and burden

some stocks on the LME.

Reports that more favourable

weather in Europe will

improve yields weakened

sugar values.

Copper firms

on reports of East European

industry and the emergence

of manufacturing pricing.

Coffee drifted lower on the

lack of fresh direction from

the ICO meeting.

Prospects that the U.S. Congress will attempt to restrict textile imports encouraged gains in cotton futures.

The energy market was generally mixed with light support on reports of an Israeli raid on Kharib Island inflicting damage.

The grain and soybean complex

came under pressure in the

defended and prospects of a

large crop while the market

was steady to higher as the

prospects had come movement

might be stalled by forecasts

of rain.

REUTERS

DEPUTY 19 SEP 1.5M TONNE SPOT/100KG

1.726.5 1.726.6 1.698

LONDON STOCK EXCHANGE

MARKET REPORT

Equities regain composure after four-day decline

British Telecom's figures please

Account Dealing Dates
Option
First Declares Last Account
Deals days Dealings Day
Sept 2 Sept 12 Sept 13 Sept 23
Sept 16 Sept 24 Sept 27 Oct 7
Sept 30 Oct 10 Oct 11 Oct 21
** Interim deals may take place from 8.30 am two business days earlier.

London equity markets regained composure yesterday having previously drifted nervously lower for four consecutive trading sessions. Oil prices were up, confidence was restored by the resilient performance overnight on Wall Street and British Telecom's better-than-expected first-quarter profits.

The volume of overall business was nevertheless still moderate but, with buyers in the ascendancy throughout the day, widespread gains were recorded.

Stock in various blue chip industries was very often in short supply after the institutions brief forays on Wednesday and this resulted in some exaggerated price movements.

Oil shares took the previous day's technical improvement a stage further with sentiment receiving a boost by reports that Saudi Arabia oil production, which jumped to more than double its rate during the month, has since fallen to around 2m barrels per day. Properties were popular following publicity given to stockbrokers' Phillips and Drew's review of the sector.

Elsewhere, takeover speculation revived with Argyll Group a prominent feature behind press reports that Distillers had launched a bid of 400p per share.

Allied Lyons, meanwhile, fell initially on fears that the planned Australian tax changes would deter a bid from Elders but later recovered to close well above the day's lowest level.

The gradual improvement in sentiment was amply demonstrated by the FT Ordinary Share Index which extended an initial 3.5 gain at the 10.00 am calculation to one of 7.0 to 1,007.8 at the close.

The paucity of business transactions in conventional Government securities was reflected in closing price lists which showed scant alteration from overnight levels. Despite the stellar performance of sterling on the foreign exchange markets, buyers were reluctant to commit funds ahead of today's important economic data from the US—the "flash" GNP third-quarter estimate.

Index-linked issues, however, did show advantage on consideration of current inflationary trends and gains here ranged

Clearers rally

Clearing banks rallied in sympathy with the general trend. NatWest moved up 6 to 638p and Lloyds recovered 5 at 408p. Elsewhere, Royal Bank of Scotland encountered revised speculative valuations which closed 6 dearer at 369p, while Previews Financial continued to reflect takeover hopes with a fresh

FINANCIAL TIMES STOCK INDICES

	Sept. 13	Sept. 18	Sept. 17	Sept. 16	Sept. 15	Sept. 14	Sept. 13	Year ago
Government Secs.	55.19	55.32	55.32	55.32	55.32	55.32	55.32	50.15
Fixed Interest	56.36	56.40	56.33	56.32	56.32	56.32	56.32	56.32
Ordinary	102.76	102.77	102.77	102.77	102.77	102.77	102.77	102.77
Gold Miners	107.62	107.67	107.67	107.67	107.67	107.67	107.67	107.67
Div. Yield	4.7%	4.7%	4.7%	4.7%	4.7%	4.7%	4.7%	4.7%
Earnings Yrs. 2/3/80	11.57	11.57	11.57	11.57	11.57	11.57	11.57	11.57
P/E Ratio (Excl. Div.)	10.70	10.68	10.66	10.66	10.66	10.66	10.66	10.66
Total bargains (Excl. 200,000)	100,647	100,596	100,596	100,596	100,596	100,596	100,596	100,596
Equity turnover £m.	—	371.34	315.87	307.26	306.00	305.46	305.44	305.44
Equity bargains	—	17,057	17,695	16,748	16,586	16,575	16,575	16,575
Shares traded (m.)	200.8	164.4	178.2	180.7	180.2	180.2	180.2	180.2

* 10 am 1004.3, 11 am 1004.5, Noon 1005.5, 1 pm 1006.0.
2 pm 1007.3, 3 pm 1007.7, 4 pm 1007.8.
Day's High 1001.4, Day's Low 1003.5.

Basis 100 Govt. Secs. 15/10/28, Fixed Inv. 19/28. Ordinary 1/7/35.

Gold Miners 12/9/86, SE Activities 1974.

Lastest Index 01-296 8028.

*NH = 10.31.

HIGHS AND LOWS S.E. ACTIVITY INDICES

	1985	Since Compltn'	Sept. 18	Sept. 17
	High	Low	High	Low
Govt. Secs.	83.87	78.08	127.4	49.18
Fixed Inv.	82.36	78.22	123.2	49.33
Ordinary	102.46	102.05	102.50	101.11
Gold Miners	102.51	101.51	102.45	101.46
Div. Yield	4.7%	4.7%	4.7%	4.7%
Earnings Yrs. 2/3/80	11.57	11.57	11.57	11.57
P/E Ratio (Excl. Div.)	10.70	10.68	10.66	10.66
Total bargains (Excl. 200,000)	100,647	100,596	100,596	100,596
Equity turnover £m.	—	371.34	315.87	307.26
Equity bargains	—	17,057	17,695	16,748
Shares traded (m.)	200.8	164.4	178.2	180.7

*NH = 10.31.

GOLD MINERS

Prices improved 20 more to 828p, while Elgyo of Wimborne, another perennial asset takeover, put on a like amount to 825p. Amber Day hardened a fraction to 73p in response to the annual profits recovery. Mail-orders, depressed on Wednesday by the cautious tenor of a market survey, attracted fresh support with 234p following a broker's lunch.

Elsewhere, the Building sector presented a generally firm appearance.

Blue Circle met with renewed support at 523p, up 7, while Rugby Portland Cement, which jumped to more than twice its year-to-date level, gained a further 7 to 529p.

Building Developments, a firm market on Wednesday following a broker's recommendation, added a couple of pence more to 102p; the annual results were due next Tuesday.

Taylor Woodrow firmed 5 to a year's high of 470p, but RMC again lacked support and finished 6 down to 464.5p.

Elgyo of Wimborne, which had a 234p rise, put on 6 to 234p following speculative buying in a restricted market, while Countrywide continued firmly at 383p, up 6. F. C. J. Lilley were surprised by news that its jointly-owned company, Baxter Ferries, had run into trouble with its 313m Algerian contract and dipped to 40p prior to closing 7 cheaper on balance of 8.

KI fluctuated narrowly prior to closing a shade dearer at 859p, while LaPorte closed 3 firmer at 318p following a broker's circular.

Leading Retailers continued to trade in conventional Government securities which showed scant alteration from overnight levels. Despite the stellar performance of sterling on the foreign exchange markets, buyers were reluctant to commit funds ahead of today's important economic data from the US—the "flash" GNP third-quarter estimate.

Index-linked issues, however, did show advantage on consideration of current inflationary trends and gains here ranged

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Elsewhere, Royal Bank of Scotland encountered revised speculative valuations which closed 6 dearer at 369p, while Previews Financial continued to reflect

takeover hopes with a fresh

Yesterdays Active Stocks

Above average activity was noted in the following stocks yesterday.

Based on bargains recorded in Stock Exchange Official List.

Closing Day's Price

No. of Wed. Day's

Stock changes close

Stock

Price

Open

Close

High

Low

Change

Volume

Turnover

Stock

Price

Open

Close

High

Low

Change

Volume

Turnover

Stock

Price

Open

Close

High

Low

Change

Volume

Turnover

Stock

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Volume

Turnover

Stock

Price

Open

Close

High

Low

Change

Volume

Turnover

Stock

Price

Open

Close

High

Low

WORLD STOCK MARKETS

AUSTRIA

AUSTRIA		GERMANY		NORWAY		
Sept. 19	Price Scht	+ or —	Sept. 19	Price Dm.	+ or —	Sept. 19
Creditanstalt	870	-1	AEG-Telef.	144	-0.8	Bergens Bank,
Goeser	519	+5	Allianz Vers.	1,682	+45	Borregaard
Interturmfal	163	-2	BASF	255.9kr	+3.5	Christiania Ban
Laenderbank	858	-3	Bayer	227	+0.2	DenNoriske Cr
Permoser	640	+15	Bayer-Hypo	597	-4	Elkem
Steyr-Daimler	165	Bayer-Verein	401	-6	Kosmos
Velzachor Mag	570	BFH-Bapk.	330	-3	Kvaerner
BELGIUM/LUXEMBOURG						
Sept. 19	Price Fr.	+ or —	BMW	493	-4.5	Norsk Data,
			Brown Boveri	279	Norsk Hydro,
			Commerzbank	220	-2	Storebrand
			Conti. Gummi	156	-0.8	
			Daimler-Benz.	871.5	-5.0	
			Deutsche	715	-1.5	
SPAIN						

GERMANIA

GERMANY				NORWAY			
Sept. 19	Price Dm.	+	or	Sept. 19	Bergens Bank,	Borrgeard	Christiania Ban
AEG-Telef.	144	-	0.8				DenNorske Gr
Allianz Vers.	1,682	+45					Eikem
BASF	255.94r	+3.5					Koasen
Bayer	227	+0.2					Kvaerner
Bayer-Hypo	397	-4					Norsk Data
Bayer-Verein	401	-6					Norsk Hydro
BMF-Bank	330	-3					Storebrand
BMW	493	-4.5					
Brown Boveri	279	-					
Commerzbank	280	-					
Cont'l. Gummi	156	-					
Daimler-Benz	971.5	-0.8					
Desulites	752	-					

10 of 10

NORWAY
Sept. 19
Sergens Bank.
Norregaard
Christiania Bank
Noroske Credit
Kem
Osmeros
Værner
Norsk Data
Norak Hydro
Norbrand
PAIN

— 1 —

AUSTRALIA (continued)			JAPAN (continued)		
	Price	+ or		Sept. 19	Price Yen
Sept. 19	Aust. \$				
Prop. Trust.	2.17	-0.05	MHI		429
tie (James)	3.15	-0.07	Mitsui Bank	1,140	
Oxygen Gas	2.15	-0.05	Mitsui	412	
Gold WtyTimes	4.65	-0.1	Mitsui Estate	987	
Trust	2.1	Mitsui Toatsu	250	
Merlana F.P.	0.28	-0.01	Nikko Sec.	768	
Dra Gold	0.14	Mitsukoshi	675	
Lease	6.10	-0.18	Nippon Denso	1,260	
.....	2.52	-0.01	Nippon Elect.	951	
the Nickless	8.05	-0.05	Nippon Express	565	
Emporium	3.4	-0.02	Nippon Gakki	1,260	
Aust. Bank	4.6	-0.1	Nippon Kogaku	910	
.....	6.8	+0.1	Nippon Kokan	145	

CANADA

MONTREAL

Closing prices September 18

Indices

NEW YORK new issues

	NEW YORK-New Jones						10	10	11	12	Aug.	Sept.
	Sept. 19	Sept. 18	Sept. 17	Sept. 16	Sept. 13	Sept. 12	1985		Since Compilation			
							High	Low	High	Low		
Industries	1,383.2	1,300.48	1,258.18	1,300.24	1,357.58	1,312.58	1389.54	1184.96	1358.54	41.22		
							(19/7)	(4/1)	(19/1/85)	(2/7/82)		
Transport	654.14*	640.28	645.83	650.53	650.47	653.27	702.5	553.03	702.58	12.32		
							(17.7)	(4/1)	(17/7/85)	(8/7/82)		
Utilities	153.15*	150.31	153.16	153.57	152.66	152.65	163.91	146.54	163.91	18.5		
							(12/7)	(4/1)	(12/7/85)	(28/4/82)		
Trading vol.					111.9e	86.7e	111.4e	187e	-	-	-	-
					105.7e							
			Sept. 13		Aug. 30		Aug. 23		Year Ago (Approx.)			
Adj Div Yield %			4.71		4.51		4.66		4.67			
AUSTRALIA												
All ord. (1/1/80)							843.3	845.4	882.0	983.3	983.3 (19/9)	715.3 (7/1)
Mining & Minas. (1/1/80)							507.5	511.0	524.8	528.1	533.8 (20/5)	362.5 (7/1)
AUSTRIA												
Credit Aktien (2/1/82)							100.09	100.28	100.30	100.25	105.73 (17/8)	85.21 (2/4)
BELGIUM												
Brussels SE (1/1/80)							2,485.10	2,472.85	2,456.38	2,432.74	2,435.80 (9/9)	2,090.7 (18/1)
DENMARK												
Copenhagen SE (3/1/83)							0	0	216.58	218.78	218.41 (8/8)	158.44 (8/1)
FRANCE												
CAC General (31/12/82)							218.3	218.8	217.8	218.8	233.1 (31/5)	180.9 (3/1)
Ind Tendance (28/12/84)							123.1	123.0	123.3	123.7	130.4 (31/5)	100.1 (3/1)

STANDARD AND POOR'S							1985				Since Composition			
	Sept 18	Sept 18	Sept 17	Sept 18	Sept 13	Sept 12	High	Low	High	Low	High	Low	High	Low
Manufactures	204.17*	202.58	202.15	203.53	204.05	204.94	215.83 (18/7)	128.24 (4/1)	215.83 (18/7/85)	3.82 (30/5/82)				
Composite	183.85*	181.71	181.30	182.88	182.91	183.88	195.65 (17/7)	183.88 (4/1)	185.85 (17/7/85)	4.40 (11/8/82)				
Yield Yield %							Sept 11	Sept 4	Aug 28	Year Ago (Approx)				
Ind. P/E Ratio							3.78	3.75	3.72	3.97				
Long Gov Bond Yield							12.41	11.81	11.88	10.88				
							18.73	18.38	18.39	12.30				
N.Y.S.E. ALL COMMONS							RISES AND FALLS							
Sept 19	Sept 18	Sept 17	Sept 16				1985		Sept 18	Sept 17	Sept 18			
				High	Low		Issues Traded	1,988	2,008	1,945				
185.31*	185.00	184.88	185.78	113.48 (17/7)	84.88 (4/1)		Rises	826	416	580				
							Falls	871	1,142	728				
							Unchanged	489	449	538				
New York Active Stocks														
	Stocks Traded	3,289,424	Change on Day				Stocks Traded	3,000,424	Change on Day					
Hill Wt.	3,704,200	474s	- 1%				Hewitt-Packard	1,025,100	337s	- 4%				
Citicorp	1,551,500	474s	+ 1%				Amer Int'l	970,500	91s	+ 1%				
IBM	1,283,000	1274s	+ 1%				Materials	916,500	35	+ 1%				
ATT	1,130,000	214s	+ 1%				Gen Elec	898,500	58s	- 1%				
All Expenses	1,835,400	414s	+ 1				Exxon	789,700	487s	+ 1%				
Advances/B/S	Decades 478													
DOW JONES							1985							
	Sept 19	Sept 18	Sept 17	Sept 16			High	Low						
Metals & Mining Composite	1,825.1*	1,811.5	1,804.65	1,804.2	2,190.7	(19/2)	1888.0	(4/1)						
	2,874.4*	2,862.1	2,851.58	2,850.1	2,819.3	(38/8)	2,348.5	(8/1)						
Montreal Portfolio	131.03*	130.51	128.28	13.85	138.33	(19/7)	117.00	(4/1)						

LONDON

Chief price changes (in pence unless otherwise indicated)

RISES	
Tr 2% IL 1996	£114% + %
Argyll Group	332 + 9
Assoc Brit Ports	342 + 19
BAe	411 + 11
BPCC	183 + 7
British Tel	294 + 8
Burgess Prod	138 + 8
Carr's Milling	151 + 11
Distillers	395 + 10
Ford (Martin)	54 + 7
Land Sec	300 + 6
MEPC	298 + 7
Molins	178 + 6
Morrison (Wm)	184 + 8
Owen Owen	435 + 40
Peters (Michael)	243 + 20
Rank Org	418 + 11
Rowntree Mack	373 + 11
R Bank of Scot	266 + 6
Royal Ins	682 + 17
Slebe	595 + 20
TI	388 + 10
Victor Prod	116 + 10
FALLS	
Cass	135 - 45
Falcon Res	55 - 5
Ind Fin & Inv	161 - 27
Telephone Rent	172 - 8
Trafalgar House	354 - 7
Woolworth	465 - 15
Yule Catto	185 - 17

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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Prices at 3pm, September 19

Continued on page 20

NYSE COMPOSITE PRICES

12 Month P/ Ss
High Low Stock Div. Yld. E 100s H

12 Month High	Low	Stock	Div.	Yld.	P/ \$s	Sa- vings	Chg's Per Cent	Chg's Per Class	12 Month High	Low	Stock	Div.	Yld.	P/ \$s	Sa- vings	Chg's Per Cent	Chg's Per Class	12 Month High	Low	Stock	Div.	Yld.	P/ \$s	Sa- vings	Chg's Per Cent	Chg's Per Class	
Continued from Page 42																											
24	18	Port	\$2.60	11	11	232	252	232	+14	11	11	Savin	.5	49	7	51	+16	4014	322	Trav	.04	5.1	\$170	402	404	+16	+16
35	30	PortG	\$4.40	13	88	33	33	33	-15	11	11	SCAN2.16	8.8	214	221	205	+16	5812	22	TrICon	3.40	8.1	80	572	513	+16	+16
34	28	PortG	\$4.32	13	82	33	33	33	-15	11	11	SchrPld.68	9.8	13	370	47	+16	2579	22	Tria	8	5.7	32	236	245	+16	+16
35	26	Portch	1.66	4.8	14	50	34	34	+16	11	11	SchiM.20	4.6	9	392	349	+16	3174	22	TriaPo	1	3.4	8	22	229	+16	+16
34	22	PortEl.16	7.4	9	102	295	295	295	+16	11	11	SchiA.12	1.0	17	584	177	+16	4079	22	Tribute	.84	1.5	15	237	454	+16	+16
45	36	PortEl	\$4.50	5.8	120	451	451	451	+16	11	11	ScienD.87	1.3	19	317	317	+16	5157	22	Trin	.30	4.2	22	124	122	+16	+16
41	34	PortEl	\$4.04	10	220	400	394	394	+16	11	11	ScotF.90s	1.6	10	303	129	+16	5158	22	TrICorp	.10	7.9	8	575	575	+16	+16
25	27	Portm	3.35	1.6	17	27	227	227	+16	11	11	ScottP.1.24	2.9	11	386	424	+16	1514	22	TucE	.3	3.1	15	129	14	+16	+16
26	20	Portm	2.20	5.6	8	51	397	397	+16	11	11	Scotty.52	4.0	10	150	150	+16	1515	22	Tulier	.44	3.1	15	216	14	+16	+16
26	16	PrimeC	2.20	5.6	8	51	397	397	+16	11	11	SeaCo.12	1.3	7	12	12	+16	1516	22	Twins	.80	4.1	11	253	14	+16	+16
26	16	PrimM	0.08	3	14	1228	1228	1228	+16	11	11	SealAnd.43	2.5	7	647	151	+16	41	30	TyCoL	.80	4.1	11	253	377	+16	+16
58	59	ProChQ	2.60	4.5	15	112	329	315	+16	11	11	SeaCo.20	1.4	11	390	395	+16	173	13	Tyler	.40	2.8	11	94	143	+16	+16
47	34	Protor	1.40	3.5	15	2	131	131	+16	11	11	Seagul	1.6	11	38	159	+16	173	13	U	U	U	U	U	U	U	U
26	24	PrTfR	1.10	2.8	22	21	21	21	+16	11	11	SealPw.44	1.5	16	41	15	+16	357	37	UAL	1	2.0115	511	456	556	+16	+16
24	17	PrTfR	1.10	2.8	21	21	21	21	+16	11	11	SearieG.1	1.1	8	58	23	+16	2579	22	UCCEL	1	1.5	11	201	245	+16	+16
10	8	PrTfR	1	11	10	401	516	516	+16	11	11	Seas.1.74	5.2	9	2588	349	+16	3174	22	UDC	1	2.04	8.1	11	159	+16	+16
71	71	PrTfR	1.08	14	2200	55	55	55	+16	11	11	SeCPs.48	5.1	6	457	295	+16	3174	22	UNCRes	40	3.4	13	115	351	+16	+16
71	71	PrTfR	1.04	14	2200	55	55	55	+16	11	11	Shakope.72	1.3	17	57	365	+16	3174	22	URS	40	6.5	45	1711	334	+16	+16
71	71	PrTfR	1.04	14	2200	55	55	55	+16	11	11	Shawin.80	2.9	7	63	208	+16	3174	22	USFG	2.20	6.5	45	1711	334	+16	+16
71	71	PrTfR	1.04	14	2200	55	55	55	+16	11	11	ShefGlo.80	3.5	5	303	374	+16	3174	22	USG	5.18	4.3	7	315	351	+16	+16
71	71	PrTfR	1.04	14	2200	55	55	55	+16	11	11	Shewin.82	2.8	12	728	35	+16	3174	22	UnFirst	1.42	1.4	12	144	144	+16	+16
71	71	PrTfR	1.04	14	2200	55	55	55	+16	11	11	Shewin.82	4.7	12	155	155	+16	3174	22	UnFirst	2.13	3.8	6	111	56	+16	+16
71	71	PrTfR	1.04	14	2200	55	55	55	+16	11	11	Shewin.82	2.9	7	63	208	+16	3174	22	UnFirst	2.13	3.8	6	111	56	+16	+16
71	71	PrTfR	1.04	14	2200	55	55	55	+16	11	11	Shewin.82	4.7	12	155	155	+16	3174	22	UnFirst	2.13	3.8	6	111	56	+16	+16
71	71	PrTfR	1.04	14	2200	55	55	55	+16	11	11	Shewin.82	2.9	7	63	208	+16	3174	22	UnFirst	2.13	3.8	6	111	56	+16	+16
71	71	PrTfR	1.04	14	2200	55	55	55	+16	11	11	Shewin.82	4.7	12	155	155	+16	3174	22	UnFirst	2.13	3.8	6	111	56	+16	+16
71	71	PrTfR	1.04	14	2200	55	55	55	+16	11	11	Shewin.82	2.9	7	63	208	+16	3174	22	UnFirst	2.13	3.8	6	111	56	+16	+16
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71	71	PrTfR	1.04	14	2200	55	55	55	+16	11	11	Shewin.82	4.7	12	155	155	+16	3174	22	UnFirst	2.13	3.8	6	111	56	+16	+16
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71	71	PrTfR	1.04	14	2200	55	55	55	+16	11	11	Shewin.82	2.9	7	63	208	+16	3174	22	UnFirst	2.13	3.8	6	111</			

Sain figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 2 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividends are annual disbursements based on the latest declaration.

a-dividend s/o extra(s). b-annual rate of dividend plus stock dividend c-equating dividend, cl-called, d-new year low e-dividend declared or paid in preceding 12 months, f-dividend in Canadian funds, subject to 15% non-residence tax g-dividend declared after split-up or stock dividend, h-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting i-k dividend declared or paid this year, an n-cumulative issue with dividends in arrears, m-new issue in the past 52 weeks; The high-low range begins with the start of trading, nd-next day delivery, P/E-price-earnings ratio, r-declined declared or paid in preceding 12 months, plus stock dividend s-stock split. Dividends begins with date of split or sale t-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date, u-newly high v-trading halted, vi-in bankruptcy or receivership or being reorganized under the Bankruptcy Act, or securities assumed by such companies, wd-distributed, wh-warrants issued with warrants, x-ex-dividend or ex-rights, xd-ex-distribution, yw-without warrants, yx-ex-dividend and sale in full, ytd-yield, z-sates in full

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AMEX COMPOSITE PRICES

Prices at 3pm, September 19

Stock	Div	P/E	Sales	High	Low	Close	Chg%	Stock	Div	P/E	Sales	High	Low	Close	Chg%	Stock	Div	P/E	Sales	High	Low	Close	Chg%	Stock	Div	P/E	Sales	High	Low	Close	Chg%	
AdReal	.16	17	58	25	24	25	+ 1	Adobe		DWG	.09	5	12	12	12	- 1	AdmSyst		71139	15	15	15	15	- 1	PopSci		6	49	34	34	34	+ 1
Aeromc	.28	12	71	2	17	7	- 1	AfflPac		Damson	.5	153	47	47	47	- 1	IntSyst		25	1	25	25	25	+ 1	Rogen		.12	40	2	15	15	+ 1
Alltel	.50	20	23	45	45	45	+ 1	AlitCorp		DataPd.	.16	423	12	12	12	- 1	IntCyo		80	50	115	115	115	+ 1	Rancho		.72	38	29	15	15	+ 1
ArCalP	.20	4	51	10	5	5	- 1	Alphatec		Defmed	.53	526	15	15	15	- 1	IntBmt		120	3	135	135	135	+ 1	Reast B		33,200	79	43	43	43	+ 1
Armdahl	.05	60	80	95	95	95	+ 1	Alphatec		DevGp	.02	82	10	12	12	- 1	IntDta		165	3	31	31	31	+ 1	ReataCa		11	2	41	41	41	+ 1
Atstra	.4	26	16	30	13	13	- 1	AltaSea		Digicon	.20	209	15	15	15	- 1	Jagbird		22	3	34	34	34	+ 1	Rivkay							
AtmCo	.52	41	3	13	13	13	- 1	Altron		DiList	.20	15	53	53	53	- 1	Jacob			12	J	J	J	- 1	Rogers							
AtmCo	.52	41	3	13	13	13	- 1	Altron		Diodes	.21	21	35	35	35	- 1	Jetron		.78	11	30	55	55	- 1	Rykov		.60	13	45	23	23	+ 1
AT&T	.2	20	185	45	45	45	+ 1	Altron		DomeP	.38	3875	21	15	15	- 1	JohnPd			4	64	55	55	- 1	Rykov		.12	11	20	19	19	+ 1
AT&T	.2	20	17	200	125	125	- 1	Altron		Driller	.50	18	18	25	25	- 1	Jupiter		.20	14	7	27	10	- 1	SJW							
AT&T	.2	20	17	200	125	125	- 1	Altron		Ducum	.50	18	18	25	25	- 1	KayCp		.20	18	20	10	10	- 1	Sage							
AT&T	.2	20	17	200	125	125	- 1	Altron		Dunlop	.23	23	13	13	13	- 1	KayPh		.20	18	20	10	10	- 1	Salem		.10r	7	35	7	7	+ 1
AT&T	.2	20	17	200	125	125	- 1	Altron		Dyncli	.27	8	105	125	125	- 1	Kirkart								Selb		.56	12	26	26	26	+ 1
AT&T	.2	20	17	200	125	125	- 1	Altron		EAC	.40	35	16	75	75	- 1	Jacobs								SelCap		.16	12	26	26	26	+ 1
AT&T	.2	20	17	200	125	125	- 1	Altron		ER	.17	17	25	61	61	- 1	Jetron		.78	11	30	55	55	- 1	Sheron		.10r	7	35	7	7	+ 1
AT&T	.2	20	17	200	125	125	- 1	Altron		ErpCl	.13	7	76	25	25	- 1	JohnPd								Siltron		.56	12	26	26	26	+ 1
AT&T	.2	20	17	200	125	125	- 1	Altron		Etag	.6,99	6	11	34	34	- 1	Jupiter								Silvam		.06	23	6	65	65	+ 1
AT&T	.2	20	17	200	125	125	- 1	Altron		EchoBg	.12	814	125	55	55	- 1	KayCp		.20	18	20	10	10	- 1	Silvam		.06	23	6	65	65	+ 1
AT&T	.2	20	17	200	125	125	- 1	Altron		Elinor	.143	51	5	5	5	- 1	KayPh		.20	18	20	10	10	- 1	Silvam		.06	23	6	65	65	+ 1
AT&T	.2	20	17	200	125	125	- 1	Altron		EnvSrv	.31	31	5	5	5	- 1	Kirkart								Silvam		.06	23	6	65	65	+ 1
AT&T	.2	20	17	200	125	125	- 1	Altron		Espay	.40	7	23	17	17	- 1	Jacobs								Silvam		.06	23	6	65	65	+ 1
BAT	In.14s	B	B	B	B	B	B	B	Fabbind	.40	7	27	25	25	- 1	Jetron								Silvam		.06	23	6	65	65	+ 1	
Batberg		49	7	7	7	7	7	7	Fidata	.40	7	27	25	25	- 1	Jupiter								Silvam		.06	23	6	65	65	+ 1	
Batberg		49	49	49	49	49	49	49	FischP	.89	18	14	24	24	- 1	KayCp		.20	18	20	10	10	- 1	Silvam		.06	23	6	65	65	+ 1	
Batberg		49	49	49	49	49	49	49	Fiske	1.32	10	14	24	24	- 1	KayPh		.20	18	20	10	10	- 1	Silvam		.06	23	6	65	65	+ 1	
Batberg		49	49	49	49	49	49	49	Flame	1.6	11	43	22	22	- 1	Kirkart								Silvam		.06	23	6	65	65	+ 1	
Batberg		49	49	49	49	49	49	49	Forest	1.6	11	43	22	22	- 1	Jacobs								Silvam		.06	23	6	65	65	+ 1	
Batberg		49	49	49	49	49	49	49	FreqEl	1.6	11	43	22	22	- 1	Jetron								Silvam		.06	23	6	65	65	+ 1	
Batberg		49	49	49	49	49	49	49	GRI	.20	214	41	41	41	- 1	Jupiter								Silvam		.06	23	6	65	65	+ 1	
Batberg		49	49	49	49	49	49	49	GalaxyO	.20	187	14	14	14	- 1	KayCp		.20	18	20	10	10	- 1	Silvam		.06	23	6	65	65	+ 1	
Batberg		49	49	49	49	49	49	49	Galv	.58	7	7	35	35	- 1	KayPh		.20	18	20	10	10	- 1	Silvam		.06	23	6	65	65	+ 1	
Batberg		49	49	49	49	49	49	49	Ginn	.16	22	33	33	33	- 1	Kirkart								Silvam		.06	23	6	65	65	+ 1	
Batberg		49	49	49	49	49	49	49	GoldW	.16	17	35	35	35	- 1	Jacobs								Silvam		.06	23	6	65	65	+ 1	
Batberg		49	49	49	49	49	49	49	GoldId	.16	125	4	11	11	- 1	Jetron								Silvam		.06	23	6	65	65	+ 1	
Batberg		49	49	49	49	49	49	49	GoldN	.42	12	52	175	175	- 1	Jupiter								Silvam		.06	23	6	65	65	+ 1	
Batberg		49	49	49	49	49	49	49	Grenna	.48	12	212	375	362	- 1	KayCp		.20	18	20	10	10	- 1	Silvam		.06	23	6	65	65	+ 1	
Batberg		49	49	49	49	49	49	49	Grenna	.48	12	66	205	205	- 1	KayPh		.20	18	20	10	10	- 1	Silvam		.06	23	6	65	65	+ 1	
Batberg		49	49	49	49	49	49	49	Gretch	.50	10	243	141	141	- 1	Kirkart								Silvam		.06	23	6	65	65	+ 1	
Batberg		49	49	49	49	49	49	49	Gretch	.52	52	52	52	52	- 1	Jacobs								Silvam		.06	23	6	65	65	+ 1	
Batberg		49	49	49	49	49	49	49	Hartnbs	.50	16	100	262	262	- 1	Jetron								Silvam		.06	23	6	65	65	+ 1	
Batberg		49	49	49	49	49	49	49	Hartnbs	.50	15	9	47	47	-																	

Sectional Report 11

FINANCIAL TIMES

WORLD STOCK MARKETS

WALL STREET

Federal data brings spurt of optimism

A SPURT of optimism flowed through early trading on Wall Street yesterday, carried by encouraging federal data on consumer spending in August, writes Terry Byland in New York.

A report on consumer spending sponsored hopes of good news today from the Commerce Department on GNP growth. However, buying orders submitted after the early flurry and an overriding sense of caution returned to trim back advances.

At 2pm the Dow Jones industrial average was 2.80 higher at 1,303.20.

The most active stock on the New York Stock Exchange was Richardson-Vicks, where more than 3m shares traded in the first half of the session, moving the price only by a 5% gain to \$49.5. Hints that Unilever was about to win the bid battle against the Richardson board with an increased offer of \$60 a share swept the market after a federal judge temporarily restrained the board from proceeding with its defence plans.

The Dow transportation average rebounded by more than 5 points as airline issues recovered sharply after this week's selling.

The bond market was also higher, despite the signs of strong consumer spending, which caused some analysts to upgrade their forecast of today's "flash" estimate from the Commerce De-

partment and to predict that money supply will continue to surge.

On balance, analysts expect the Federal Reserve to hold policies unchanged for the present - a view that firmed when the Fed again helped liquidity by buying \$500m of bills on its customer accounts. But buying came mostly from the traders.

Turnover in the stock market, moderate at first, gathered pace as prices turned higher. IBM, down \$1 initially, later moved up to \$127.4, a net gain of 3%, with the stock attracting substantial turnover. But General Foods, another important constituent of the Dow average, remained \$34 down at \$35 as takeover speculation cooled again. Speculative attention switched to Pillsbury, which gained \$2 to \$39.4 on hopes that Philip Morris might bid.

Wall Street was impressed by the higher first-quarter earnings at British Telecom, and the stock moved up \$1 to \$27.4.

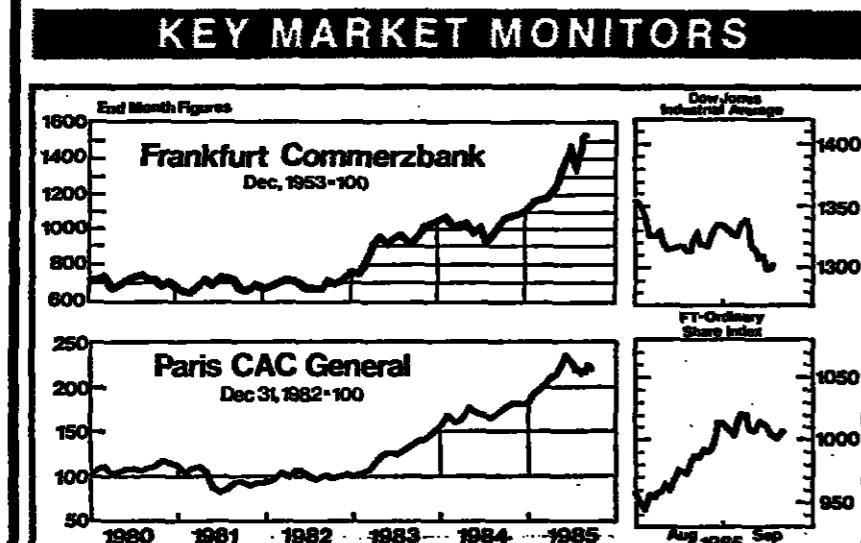
AT&T, 5% up at \$21.4, continued to respond favourably to the Federal Communications Commission ruling, allowing joint marketing of the group's long-distance services and telecommunications equipment.

Other technology stocks to extend Wednesday's gains were Burroughs, up 5% at \$64.4, Digital Equipment, \$3 higher at \$107.4, and Honeywell, 5% ahead at \$64.4. Only Control Data remained out of favour, slipping 5% to \$18.4.

American Airlines at \$41.4 was 5% better, although trading was not heavy. Also firmer in stock trading was United, 5% up at \$50 and Delta, 5% firmer at \$42.4.

Chrysler, 5% higher at \$37.4, was the best-favoured among motor issues, which also rallied after several dull sessions, at \$38.4. General Motors gained 5% in brisk turnover.

KEY MARKET MONITORS



STOCK MARKET INDICES					
NEW YORK	Sept 19	Previous	Year ago		
DJ Industrials	1,205.67*	1,300.40	1,213.01		
DJ Transport	655.08*	648.29	521.28		
DJ Utilities	153.67*	153.31	134.59		
S&P Composite	183.12*	181.71	166.94		
LONDON	Sept 19	Previous	Year ago		
FT Ord	1,007.8	1,000.8	988.2		
FT SE 100	1,305.8	1,294.8	1,125.2		
FT-A All-shares	683.7	628.98	531.35		
FT-A 500	695.65	680.25	580.19		
FT Gold mines	308.5	316.4	339.1		
FT-A Long gilt	10.40	10.39	10.46		
TOKYO					
Nikkei-Dow	12,564.99	12,529.66	10,552.3		
Tokyo SE	1,004.10	1,003.70	816.83		
AUSTRALIA					
All Ord.	943.3	945.4	717.1		
Metal & Mins.	507.5	511.0	425.8		
AUSTRIA	Credit Aiden	100.09	100.28	54.32	
BELGIUM	Belgen SE	2,485.10	2,472.65	-	
CANADA	Sept 19	Prev	Yr ago		
Toronto					
Metal & Mins	1,925.1*	1,911.8	1,962.0		
Composite	2,674.4*	2,662.0	2,596.6		
Montreal	Portfolio	131.05*	130.51	118.82	
DENMARK	SE	n/a	216.01	176.11	
FRANCE					
CAC Gen	218.3	218.0	174.0		
Ind. Tendance	123.1	123.0	113.3		
WEST GERMANY	FAZ-Alden	520.09	522.64	362.34	
Commerzbank	1,535.3	1,541.1	1,049.1		
HONG KONG	Hang Seng	1,563.27	1,563.62	963.79	
ITALY	Banca Comm.	398.93	399.17	214.91	
NETHERLANDS	ANP-CBS Gen	221.2	220.0	175.2	
ANP-CBS Ind	193.3	192.1	137.8		
NORWAY	Oslo SE	365.06	365.99	268.23	
SINGAPORE	Strata Times	776.98	766.86	822.33	
SOUTH AFRICA	Sept 19	Prev	Yr Ago		
JSE Gold	-	1,034.9	931.9		
JSE Industrials	-	946.5	853.5		
SPAIN	Madrid SE	108.99	108.00	147.00	
SWEDEN	J & P	1,398.84	1,386.88	1,454.78	
SWITZERLAND	Swiss Bank Ind	494.5	491.7	377.7	
WORLD	Sept 18	Prev	Yearago		
Capital Int'l	212.0	212.2	182.7		
GOLD (per ounce)					
London	Sept 19	Prev			
Zurich	\$316.75	\$315.00			
Paris (fbng)	\$316.75	\$316.65			
Luxembourg	\$316.84	\$316.88			
New York (Duc)	\$324.60	\$319.80			

*Latest available figure

partment and to predict that money supply will continue to surge.

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Stock in Wheeling-Pittsburgh jumped 5% to \$55 on suggestions that the chairman might resign, opening the way for a settlement of the two-month strike by the workforce.

In the credit market, short-term rates remained at overnight levels, buttressed by federal funds at 7% per cent. Bond prices came off the top at mid-session as the market waited for the latest money supply statistics.

In a nervous financial sector, stock in Citicorp edged up 5% to 41% in heavy trading as the market took a positive view of the reshuffle of top positions. A strong feature was American Express, up 5% at \$41.4, also in hefty trading.

Other features included a gain of 5% to \$33 in Beatrice Group, as Salomon Brothers priced an issue of 2.3m new Beatrice shares at \$33.

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LONDON

Composure recaptured after slide

EQUITIES regained their composure in London yesterday after four consecutive easier sessions brought about by crude oil price worries. Confidence was also restored by British Telecom's better first-quarter profits than expected. BT ended 5% up at \$50 and Delta, 5% firmer at \$42.4.

Widespread gains were recorded, although the volume was only moderate. The FT Ordinary share index gained 7.0 to 1,007.8.

Oil shares took the previous day's technical improvements a stage further with sentiment receiving a boost by reports that Saudi Arabian oil production, which jumped to more than 3m barrels a day this month, has since fallen to around 2m b/d.

Gilts ended mostly unchanged from overnight levels. Buyers were reluctant to commit funds ahead of today's important economic data from the U.S. Industrial linked issues, however, saw gains of up to 5%.

Chief price changes, Page 41; Details, Page 42; Share information service, Pages 38-39

AUSTRALIA

CONCERN over the Government's tax reforms, which were announced shortly after the market closed, continued to push prices lower in Sydney.

Most shares ended off their day's lows as bargain hunters stepped in late in the afternoon.

In media issues, Fairfax shed 20 cents to \$8.00 amid news of higher earnings for the year to June 30, Herald and Weekly Times was also lower at \$44.65, down 5 cents, while News Corporation gained 10 cents to \$68.80.

BHP ended the session unchanged at \$57.30 after 8.7m or \$57.8m worth of shares were traded.

HONG KONG

AFTER a sluggish session, stocks in Hong Kong ended the day mostly unchanged.

Fears of rising interest rates and continued pressure on the banking sector because of concern over bank exposure to the financially troubled Orient Overseas shipping group continued to overshadow the market.

Hongkong Bank was steady at HK\$7.20 and Hang Seng Bank fell 50 cents to HK\$42.00. Ka Wah Bank ended at 96 cents against 95 cents on Wednesday.

Hongkong Gas continued to rise after its healthy half-year report and finished the day at HK\$39.00, up 35 cents.

In the property sector, Hongkong Land added 5 cents to HK\$56.10. Sun Hung Kai Properties lost 10 cents to HK\$12.70 and Hutchison Whampoa dropped 20 cents to HK\$25.90. Cheung Kong gained 10 cents to HK\$18.10.

MALAYSIA

Activity in second-liners puts blue chips in shade

THE MALAYSIAN Stock Exchange, which has been the subject of a series of market-boosting measures by the Government in recent months, has sprung back to activity after a long lull, with record volumes and impressive gains being registered in recent days, writes Wong Sulong in Kuala Lumpur.

Last week, a total of 11.3m shares, valued at 241m ringgit (\$97m) was traded - a record so far this year - and yesterday's volume of 30.2m shares, valued at 76m ringgit, was the highest recorded during the past two years.

Significantly, the chief gains were confined to Malaysian-based situational stocks and second-liners, while blue chips and Singapore-incorporated companies were neglected.

As a result, about a score of issues have put on impressive gains, some having appreciated by as much as 50% in the past two weeks, while the Kuala Lumpur Stock Exchange industrial index had hardly moved.

A foreign stock analyst said Malaysian fund managers and other local corporate investors had adopted a new strategy in the market by confining their activity mainly to domestic issues which are relatively tightly held. That has given them greater control of market operations.

EUROPE

Brussels rides to record

DOMESTIC considerations, particularly the possibility of an extension in legislation that gives tax advantages to share-market investors, yesterday pushed Brussels to its third consecutive record.

Although trading was slightly less active overall than in the previous two sessions, key leading issues remained heavily in demand, giving rise to confidence on the market's longer-term prospects.

Traders took profits and that slightly eroded the advance in the stock exchange index. The index closed 12.45 at 1,198 to 2,485.10, boosting the increase since Tuesday to 53.32.

The market's acceleration has been sponsored by expectations that the legislation giving tax breaks to people who invest in Belgian stocks will be prolonged beyond December 31.

Petrolina faltered during the afternoon session under the weight of mild selling but recovered to close Brf 20 higher at Brf 5 to Brf 2,695.

Profit takers were able to exert a far greater influence over the course of trading in Frankfurt, although volume was well down on recent levels.

The Commerzbank index eased 5.8 to 1,333.5, taking it below the peak reached on Wednesday and reflecting as well the absence of foreign investors.

Leading chemical stocks moved against the trend to close generally higher. BASF ended DM 3.50 higher at DM 233.90 and Bayer firmmed a modest 20pf to DM 227.

Automotive stocks again appeared slightly overheated after their recent strength and came back under light although steady selling. Daimler shed DM 5 to DM 97.50, followed by BMW, down DM 4.50 to DM 493, and VW, which ended DM 1.70 to DM 337.30.

Siemens rebounded from the heights hit during sessions earlier in the week, ending DM 4.50 to DM 603, while Nordorf continued to enjoy support and added a further 50pf to DM 580.

Deutsche Bank was depressed by sellers early in the day and did not recover, ending DM 2.50 to DM 602.50. Commerzbank was also lower at DM 220, off DM 2 and Dresdner shed DM 1.30 to DM 276.50.

The dollar's early firmer tone depressed bond prices, which ended up to 45pf lower in active trading. The Bundesbank followed up a purchase of DM 47m worth of paper on Wednesday with the acquisition of another DM 24.4m.

Zurich's consolidation phase appeared to abate as share prices gained ground on increased volume in most sectors.

Banks received a lead from Bank Leu, which added Swfr 30 to Swfr 3,790 and Union Bank firmmed Swfr 15 to Swfr 4,350.</p